

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2024

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 001-40622

BRIDGE INVESTMENT GROUP HOLDINGS INC.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

82-2769085
(I.R.S. Employer
Identification No.)

111 East Sego Lily Drive, Suite 400
Salt Lake City, Utah

84070
(Zip Code)

(Address of principal executive offices)

(Registrant's telephone number, including area code): (801) 716-4500

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|--------------------------------------------------|----------------------|----------------------------------------------|
| Class A common stock, \$0.01 par value per share | BRDG | New York Stock Exchange |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

| | | | |
|-------------------------|-------------------------------------|---------------------------|-------------------------------------|
| Large accelerated filer | <input type="checkbox"/> | Accelerated filer | <input checked="" type="checkbox"/> |
| Non-accelerated filer | <input type="checkbox"/> | Smaller reporting company | <input type="checkbox"/> |
| Emerging growth company | <input checked="" type="checkbox"/> | | |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of May 6, 2024, the registrant had 41,627,094 shares of Class A common stock (\$0.01 par value per share) outstanding and 79,358,075 shares of Class B common stock (\$0.01 par value per share) outstanding.

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CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This quarterly report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the U.S. Securities Act of 1933, as amended (the “Securities Act”), and Section 21E of the U.S. Securities Exchange Act of 1934, as amended (the “Exchange Act”), about, among other things, our operations, taxes, earnings and financial performance, and dividends. All statements other than statements of historical facts contained in this report may be forward-looking statements. Statements regarding our future results of operations and financial position, business strategy and plans and objectives of management for future operations, including, among others, statements regarding expected growth, future capital expenditures, fund performance and debt service obligations, are forward-looking statements. In some cases, you can identify forward-looking statements by terms such as “outlook,” “indicator,” “may,” “will,” “should,” “expects,” “plans,” “seek,” “anticipates,” “plan,” “forecasts,” “could,” “intends,” “targets,” “projects,” “contemplates,” “believes,” “estimates,” “predicts,” “potential” or “continue” or the negative of these terms or other similar expressions. Accordingly, we caution you that any such forward looking statements are not guarantees of future performance and are subject to known and unknown risks, assumptions and uncertainties that are difficult to predict and beyond our ability to control. Although we believe that the expectations reflected in these forward-looking statements are reasonable as of the date made, actual results, performance or achievements may prove to be materially different from the results expressed or implied by the forward-looking statements. If one or more events related to these or other risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may differ materially from what we anticipate.

These forward-looking statements speak only as of the date of this quarterly report and are subject to a number of important factors that could cause actual results to differ materially from those in the forward-looking statements, including those described in Part II, Item 1A, “Risk Factors” of this report and Part I, Item 1A, “Risk Factors” in our annual report on Form 10-K filed with the Securities and Exchange Commission (“SEC”) on March 7, 2024.

You should read this quarterly report and the documents that we reference in this quarterly report completely and with the understanding that our actual future results may be materially different from what we expect. We qualify all of our forward-looking statements by these cautionary statements. Except as required by applicable law, we do not plan to publicly update or revise any forward-looking statements contained herein, whether as a result of any new information, future events, changed circumstances or otherwise.

CERTAIN DEFINITIONS

As used in this quarterly report on Form 10-Q, unless the context otherwise requires, references to:

- “we,” “us,” “our,” the “Company,” “Bridge,” “Bridge Investment Group” and similar references refer: (1) following the consummation of the Transactions, including our initial public offering (“IPO”), to Bridge Investment Group Holdings Inc., and, unless otherwise stated, all of its subsidiaries, including Bridge Investment Group Holdings LLC (the “Operating Company”) and, unless otherwise stated, all of the Operating Company’s subsidiaries, and (2) prior to the completion of the IPO, to the Operating Company and, unless otherwise stated, all of the Operating Company’s subsidiaries and the Contributed Bridge GPs.
- “assets under management” or “AUM” refers to the assets we manage. Our AUM represents the sum of (a) the fair value of the assets of the funds and vehicles we manage, plus (b) the contractual amount of any uncalled capital commitments to those funds and vehicles (including our commitments to the funds and vehicles and those of Bridge affiliates). Our AUM is not reduced by any outstanding indebtedness or other accrued but unpaid liabilities of the assets we manage. Our calculations of AUM and fee-earning AUM may differ from the calculations of other investment managers. As a result, these measures may not be comparable to similar measures presented by other investment managers. In addition, our calculation of AUM (but not fee-earning AUM) includes uncalled commitments to (and the fair value of the assets in) the funds and vehicles we manage from Bridge and Bridge affiliates, regardless of whether such commitments or investments are subject to fees. Our definition of AUM is not based on any definition contained in the agreements governing the funds and vehicles we manage or advise.
- “BIGRM” refers to Bridge Investment Group Risk Management, Inc. BIGRM is incorporated in the State of Utah and is licensed under the Utah State Captive Insurance Companies Act.

- “*Bridge GPs*” refers to the following entities:
 - BLP Dawes Developer GP LLC (“*BLPDD GP*”)
 - Bridge Agency MBS Fund GP LLC (“*BAMBS GP*”)
 - Bridge Debt Strategies Fund II GP LLC (“*BDS II GP*”)
 - Bridge Debt Strategies Fund III GP LLC (“*BDS III GP*”)
 - Bridge Debt Strategies Fund IV GP LLC (“*BDS IV GP*”)
 - Bridge Debt Strategies Fund V GP LLC (“*BDS V GP*”)
 - Bridge Logistics Developer GP LLC (“*BLD GP*”)
 - Bridge Logistics U.S. Venture I GP LLC (“*BLV I GP*”)
 - Bridge Logistics Value Fund II GP LLC (“*BLV II GP*”)
 - Bridge Multifamily CV GP LLC (“*BMF CV GP*”)
 - Bridge Multifamily Fund IV GP LLC (“*BMF IV GP*”)
 - Bridge Multifamily Fund V GP LLC (“*BMF V GP*”)
 - Bridge Net Lease Income Fund GP LLC (“*BNLI GP*”)
 - Bridge Office Fund GP LLC (“*BOF I GP*”)
 - Bridge Office Fund II GP LLC (“*BOF II GP*”)
 - Bridge Office Fund III GP LLC (“*BOF III GP*”)
 - Bridge Opportunity Zone Fund GP LLC (“*BOZ I GP*”)
 - Bridge Opportunity Zone Fund II GP LLC (“*BOZ II GP*”)
 - Bridge Opportunity Zone Fund III GP LLC (“*BOZ III GP*”)
 - Bridge Opportunity Zone Fund IV GP LLC (“*BOZ IV GP*”)
 - Bridge Opportunity Zone Fund V GP LLC (“*BOZ V GP*”)
 - Bridge Opportunity Zone Fund VI GP LLC (“*BOZ VI GP*”)
 - Bridge Seniors Housing & Medical Properties Fund GP LLC (“*BSH I GP*”)
 - Bridge Seniors Housing & Medical Properties Fund II GP LLC (“*BSH II GP*”)
 - Bridge Seniors Housing Fund III GP LLC (“*BSH III GP*”)
 - Bridge Single-Family Rental Fund IV GP LLC (“*BSFR IV GP*”)
 - Bridge Single-Family Rental Fund V GP LLC (“*BSFR V GP*”)
 - Bridge Solar Energy Development Fund GP LLC (“*BSED GP*”)
 - Bridge Workforce and Affordable Housing Fund GP LLC (“*BWH I GP*”)
 - Bridge Workforce and Affordable Housing Fund II GP LLC (“*BWH II GP*”)
 - Bridge Workforce and Affordable Housing Fund III GP LLC (“*BWH III GP*”)
 - Newbury Equity Partners VI GP LLC (“*NEP VI GP*”)
- “*Class A common stock*” refers to the Class A common stock, \$0.01 par value per share, of the Company.
- “*Class A Units*” refers to the Class A common units of the Operating Company.
- “*Class B common stock*” refers to the Class B common stock, \$0.01 par value per share, of the Company.
- “*Class B Units*” refers to the Class B common units of the Operating Company.

- “*Continuing Equity Owners*” refers collectively to direct or indirect holders of Class A Units and Class B common stock who may exchange at each of their respective options (subject in certain circumstances to time-based vesting requirements and certain other restrictions), in whole or in part from time to time, their Class A Units (along with an equal number of shares of Class B common stock (and such shares shall be immediately cancelled)) for, at our election, cash or newly issued shares of Class A common stock.
- “*Contributed Bridge GPs*” refers to the following entities:
 - BOF I GP
 - BOF II GP
 - BSH I GP
 - BSH II GP
 - BSH III GP
 - BOZ I GP
 - BOZ II GP
 - BOZ III GP
 - BOZ IV GP
 - BMF III GP
 - BMF IV GP
 - BWH I GP
 - BWH II GP
 - BDS II GP
 - BDS III GP
 - BDS IV GP
- “*fee-earning AUM*” refers to the assets we manage from which we earn management fee or other revenue.
- “*IPO*” refers to the initial public offering of shares of the Company’s Class A common stock.
- “*LLC Interests*” refers to the Class A Units and the Class B Units.
- “*Operating Company*,” “*Bridge Investment Group LLC*” and “*Bridge Investment Group Holdings LLC*” refer to Bridge Investment Group Holdings LLC, a Delaware limited liability company, which was converted to a limited liability company organized under the laws of the State of Delaware from a Utah limited liability company formerly named “*Bridge Investment Group LLC*” in connection with the IPO.
- “*Original Equity Owners*” refers to the owners of LLC Interests in the Operating Company, collectively, prior to the IPO.
- “*Transactions*” refers to the IPO and certain organizational transactions that were effected in connection with the IPO, and the application of the net proceeds therefrom. Refer to Note 1, “*Organization*,” to our condensed consolidated financial statements included in this quarterly report on Form 10-Q for a description of the Transactions.

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

BRIDGE INVESTMENT GROUP HOLDINGS INC.
Condensed Consolidated Balance Sheets
(Dollar amounts in thousands, except per share data)

| | March 31, 2024 | December 31, 2023 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------|
| | <i>(Unaudited)</i> | <i>(Audited)</i> |
| Assets | | |
| Cash and cash equivalents | \$ 61,966 | \$ 57,702 |
| Restricted cash | 10,344 | 9,558 |
| Marketable securities, at fair value | 20,107 | 19,838 |
| Receivables from affiliates | 45,890 | 44,370 |
| Notes receivable from affiliates | 43,143 | 48,275 |
| Other assets | 96,946 | 82,102 |
| Other investments | 186,139 | 203,661 |
| Accrued performance allocations | 320,323 | 381,993 |
| Intangible assets, net | 135,917 | 140,198 |
| Goodwill | 233,584 | 233,584 |
| Deferred tax assets, net | 70,192 | 67,537 |
| Total assets | \$ 1,224,551 | \$ 1,288,818 |
| Liabilities and equity | | |
| Accrued performance allocations compensation | \$ 56,626 | \$ 55,488 |
| Accrued compensation and benefits | 23,735 | 35,428 |
| Accounts payable and accrued expenses | 38,561 | 35,072 |
| Due to affiliates | 72,304 | 69,543 |
| General Partner Notes Payable, at fair value | 3,231 | 3,355 |
| Insurance loss reserves | 13,849 | 12,684 |
| Self-insurance reserves and unearned premiums | 3,990 | 2,917 |
| Line of credit | 15,500 | 34,000 |
| Other liabilities | 45,893 | 48,386 |
| Notes payable | 446,779 | 446,597 |
| Total liabilities | \$ 720,468 | \$ 743,470 |
| Commitments and contingencies (Note 17) | — | — |
| Shareholders' equity: | | |
| Preferred stock, \$0.01 par value, 20,000,000 authorized; 0 issued and outstanding as of March 31, 2024 and December 31, 2023 | — | — |
| Class A common stock, \$0.01 par value, 500,000,000 authorized; 40,981,924 and 37,829,889 issued and outstanding as of March 31, 2024 and December 31, 2023, respectively | 410 | 378 |
| Class B common stock, \$0.01 par value, 236,037,892 authorized; 79,988,075 and 80,618,708 issued and outstanding as of March 31, 2024 and December 31, 2023, respectively | 800 | 806 |
| Additional paid-in capital | 94,885 | 88,330 |
| Accumulated deficit | (7,229) | (14,465) |
| Accumulated other comprehensive loss | (187) | (136) |
| Bridge Investment Group Holdings Inc. equity | 88,679 | 74,913 |
| Non-controlling interests in Bridge Investment Group Holdings LLC | 249,759 | 291,254 |
| Non-controlling interests in Bridge Investment Group Holdings Inc. | 165,645 | 179,181 |
| Total equity | 504,083 | 545,348 |
| Total liabilities and equity | \$ 1,224,551 | \$ 1,288,818 |

See accompanying notes to condensed consolidated financial statements.

BRIDGE INVESTMENT GROUP HOLDINGS INC.
Condensed Consolidated Statements of Operations (Unaudited)
(Dollar amounts in thousands, except per share data)

| | Three Months Ended March 31, | |
|---------------------------------------------------------------------------------------------|------------------------------|-------------|
| | 2024 | 2023 |
| Revenues: | | |
| Fund management fees | \$ 61,105 | \$ 53,849 |
| Property management and leasing fees | 19,937 | 19,899 |
| Construction management fees | 1,697 | 3,285 |
| Development fees | 831 | 335 |
| Transaction fees | 6,800 | 2,377 |
| Fund administration fees | 5,058 | 4,177 |
| Insurance premiums | 4,697 | 4,729 |
| Other asset management and property income | 2,665 | 2,797 |
| Total revenues | 102,790 | 91,448 |
| Investment (loss) income: | | |
| Performance allocations: | | |
| Realized | 12,969 | 3,162 |
| Unrealized | (61,670) | (107,025) |
| Total investment loss | (48,701) | (103,863) |
| Expenses: | | |
| Employee compensation and benefits | 62,840 | 51,178 |
| Performance allocations compensation: | | |
| Realized | 7,407 | 1,732 |
| Unrealized | 3,178 | (14,670) |
| Loss and loss adjustment expenses | 2,682 | 2,320 |
| Third-party operating expenses | 4,037 | 6,110 |
| General and administrative expenses | 11,349 | 13,893 |
| Depreciation and amortization | 5,437 | 1,093 |
| Total expenses | 96,930 | 61,656 |
| Other (expense) income: | | |
| Realized and unrealized (losses) gains, net | (4,230) | 1,487 |
| Interest income | 5,790 | 3,454 |
| Interest expense | (7,365) | (4,145) |
| Total other (loss) income | (5,805) | 796 |
| Loss before provision for income taxes | (48,646) | (73,275) |
| Income tax benefit | 11,846 | 5,844 |
| Net loss | (36,800) | (67,431) |
| Net loss attributable to non-controlling interests in Bridge Investment Group Holdings LLC | (41,921) | (56,249) |
| Net income (loss) attributable to Bridge Investment Group Holdings LLC | 5,121 | (11,182) |
| Net loss attributable to non-controlling interests in Bridge Investment Group Holdings Inc. | (4,697) | (13,216) |
| Net income attributable to Bridge Investment Group Holdings Inc. | \$ 9,818 | \$ 2,034 |
| Earnings (loss) per share of Class A common stock (Note 21) | | |
| Basic | \$ 0.24 | \$ 0.03 |
| Diluted | \$ (0.05) | \$ (0.13) |
| Weighted-average shares of Class A common stock outstanding (Note 21) | | |
| Basic | 31,342,979 | 25,068,319 |
| Diluted | 128,667,354 | 123,881,500 |

See accompanying notes to condensed consolidated financial statements.

BRIDGE INVESTMENT GROUP HOLDINGS INC.
Condensed Consolidated Statements of Comprehensive Income (Loss) (Unaudited)
(Dollar amounts in thousands)

| | Three Months Ended March 31, | |
|-------------------------------------------------------------------------------------------------------------|-------------------------------------|-------------|
| | 2024 | 2023 |
| Net loss | \$ (36,800) | \$ (67,431) |
| Other comprehensive (loss) income—foreign currency translation adjustments, net of tax | (51) | 87 |
| Total comprehensive loss | (36,851) | (67,344) |
| Less: comprehensive loss attributable to non-controlling interests in Bridge Investment Group Holdings LLC | (41,921) | (56,249) |
| Comprehensive income (loss) attributable to Bridge Investment Group Holdings LLC | 5,070 | (11,095) |
| Less: comprehensive loss attributable to non-controlling interests in Bridge Investment Group Holdings Inc. | (4,697) | (13,216) |
| Comprehensive income attributable to Bridge Investment Group Holdings Inc. | \$ 9,767 | \$ 2,121 |

See accompanying notes to condensed consolidated financial statements.

BRIDGE INVESTMENT GROUP HOLDINGS INC.
Condensed Consolidated Statements of Changes in Equity (Unaudited)
(Dollar amounts in thousands, except per share data)

| | Class A Common Stock | Class B Common Stock | Additional Paid-In Capital | Retained Earnings / (Accumulated Deficit) | Accumulated Other Comprehensive Income (Loss) | Non-controlling Interest in Bridge Investment Group Holdings LLC | Non-controlling Interest in Bridge Investment Group Holdings Inc. | Total Equity |
|---------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|----------------------------------|----------------------------------------------------|--------------------------------------------------------|---------------------------------------------------------------------------|----------------------------------------------------------------------------|-------------------|
| Balance as of December 31, 2023 | \$ 378 | \$ 806 | \$ 88,330 | \$ (14,465) | \$ (136) | \$ 291,254 | \$ 179,181 | \$ 545,348 |
| Net income (loss) | — | — | — | 9,818 | — | (41,921) | (4,697) | (36,800) |
| Exchange of Class A Units for Class A common stock including the deferred tax effect and amounts payable under the Tax Receivable Agreement | 9 | (6) | (129) | — | — | — | — | (126) |
| Capital contributions from non-controlling interests | — | — | — | — | — | 4,995 | — | 4,995 |
| Share-based compensation, net of forfeitures | 23 | — | 5,474 | — | — | 181 | 6,132 | 11,810 |
| Distributions | — | — | — | — | — | (6,150) | (10,694) | (16,844) |
| Dividends on Class A Common Stock/Units, \$ 0.07 per share | — | — | — | (2,582) | — | — | — | (2,582) |
| Foreign currency translation adjustment | — | — | — | — | (51) | — | — | (51) |
| Reallocation of equity | — | — | 1,210 | — | — | 1,400 | (4,277) | (1,667) |
| Balance as of March 31, 2024 | <u>\$ 410</u> | <u>\$ 800</u> | <u>\$ 94,885</u> | <u>\$ (7,229)</u> | <u>\$ (187)</u> | <u>\$ 249,759</u> | <u>\$ 165,645</u> | <u>\$ 504,083</u> |

| | Class A Common Stock | Class B Common Stock | Additional Paid-In Capital | Retained Earnings | Accumulated Other Comprehensive Income (Loss) | Non-controlling Interest in Bridge Investment Group Holdings LLC | Non-controlling Interest in Bridge Investment Group Holdings Inc. | Total Equity |
|---------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|----------------------------------|----------------------|--------------------------------------------------------|---------------------------------------------------------------------------|----------------------------------------------------------------------------|-------------------|
| Balance as of December 31, 2022 | \$ 295 | \$ 853 | \$ 63,939 | \$ 14,230 | \$ (220) | \$ 309,677 | \$ 257,545 | \$ 646,319 |
| Net income (loss) | — | — | — | 2,034 | — | (56,249) | (13,216) | (67,431) |
| Conversion of 2020 profit interest awards | 8 | — | (8) | — | — | — | — | — |
| Exchange of Class A Units for Class A common stock including the deferred tax effect and amounts payable under the Tax Receivable Agreement | 1 | — | 22 | — | — | — | — | 23 |
| Fair value of non-controlling interest in acquired business | — | — | — | — | — | 84,197 | — | 84,197 |
| Share-based compensation, net of forfeitures | 23 | — | 3,157 | — | — | 362 | 5,818 | 9,360 |
| Capital contributions from non-controlling interests | — | — | — | — | — | 11 | — | 11 |
| Distributions | — | — | — | — | — | (1,412) | (24,016) | (25,428) |
| Dividends on Class A Common Stock/Units, \$ 0.17 per share | — | — | — | (5,541) | — | — | — | (5,541) |
| Foreign currency translation adjustment | — | — | — | — | 87 | — | — | 87 |
| Reallocation of equity | — | — | 5,994 | — | — | — | (5,994) | — |
| Balance as of March 31, 2023 | <u>\$ 327</u> | <u>\$ 853</u> | <u>\$ 73,104</u> | <u>\$ 10,723</u> | <u>\$ (133)</u> | <u>\$ 336,586</u> | <u>\$ 220,137</u> | <u>\$ 641,597</u> |

See accompanying notes to condensed consolidated financial statements.

BRIDGE INVESTMENT GROUP HOLDINGS INC.
Condensed Consolidated Statements of Cash Flows (Unaudited)
(Dollar amounts in thousands)

| | Three Months Ended March 31, | |
|---------------------------------------------------------------------------------|-------------------------------------|------------------|
| | 2024 | 2023 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Net loss | \$ (36,800) | \$ (67,431) |
| Adjustments to reconcile net loss to net cash provided by operating activities: | | |
| Depreciation and amortization | 5,437 | 1,093 |
| Amortization of financing costs and debt discount and premium | 510 | 208 |
| Share-based compensation | 11,810 | 9,360 |
| Equity in income (loss) of investments | 5,188 | (464) |
| Changes in unrealized gain (loss) on General Partner Notes Payable | (124) | (943) |
| Non-cash lease amortization | 229 | (12) |
| Reserve for credit losses | 295 | — |
| Unrealized performance allocations | 61,670 | 107,025 |
| Unrealized accrued performance allocations compensation | 3,178 | (14,670) |
| Change in deferred income taxes | (22) | 29 |
| Changes in operating assets and liabilities: | | |
| Receivable from affiliates | (2,238) | (7,350) |
| Prepaid and other assets | (13,622) | (7,962) |
| Accounts payable and accrued expenses | 3,422 | (2,452) |
| Accrued payroll and benefits | (11,694) | (1,957) |
| Other liabilities | (2,351) | (2,681) |
| Insurance loss and self-insurance reserves | 2,238 | 1,022 |
| Accrued performance allocations compensation | (2,037) | — |
| Net cash provided by operating activities | <u>25,089</u> | <u>12,815</u> |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Purchase of investments | (6,743) | (5,909) |
| Proceeds from sale of investments | 17,206 | — |
| Distributions from investments | — | 6 |
| Sale of marketable securities | 3 | 1,867 |
| Issuance of notes receivable | (116,402) | (60,186) |
| Proceeds from collections on notes receivable | 119,762 | 67,998 |
| Purchase of tenant improvements, furniture and equipment | (113) | (408) |
| Cash paid for acquisition, net of cash acquired | — | (319,364) |
| Net cash provided by (used in) investing activities | <u>13,713</u> | <u>(315,996)</u> |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Capital contributions from non-controlling interests | 4,995 | 11 |
| Distributions to non-controlling interests | (16,844) | (25,428) |
| Dividends paid on Class A common stock | (2,582) | (5,541) |
| Proceeds from revolving line of credit | 123,000 | 150,000 |
| Payments on revolving line of credit | (141,500) | (70,000) |
| Borrowings on private notes | — | 150,000 |
| Payments of deferred financing costs | (821) | (1,669) |
| Net cash (used in) provided by financing activities | <u>(33,752)</u> | <u>197,373</u> |
| Net increase (decrease) in cash, cash equivalents, and restricted cash | 5,050 | (105,808) |
| Cash, cash equivalents and restricted cash - beginning of period | 67,260 | 193,265 |
| Cash, cash equivalents and restricted cash - end of period | <u>\$ 72,310</u> | <u>\$ 87,457</u> |

See accompanying notes to condensed consolidated financial statements.

BRIDGE INVESTMENT GROUP HOLDINGS INC.
Condensed Consolidated Statements of Cash Flows (Unaudited), Continued
(Dollar amounts in thousands)

| | Three Months Ended March 31, | |
|---------------------------------------------------------------------------------------------|-------------------------------------|------------------|
| | 2024 | 2023 |
| Supplemental disclosure of cash flow information: | | |
| Cash paid for income taxes | \$ 305 | \$ 129 |
| Cash paid for interest | 12,318 | 6,806 |
| Non-cash investing and financing activities: | | |
| Establishment of lease liabilities in exchange for lease right-of-use assets | \$ 649 | \$ — |
| Write down of right-of-use assets and lease liabilities for lease terminations | — | (3,032) |
| Conversion of note receivable to equity interest investment | — | 1,559 |
| Deferred tax effect resulting from exchange of Class A Units under Tax Receivable Agreement | 2,761 | 172 |
| Non-controlling interest assumed in business combination | — | 84,197 |
| Reconciliation of cash, cash equivalents and restricted cash: | | |
| Cash and cash equivalents | \$ 61,966 | \$ 77,508 |
| Restricted cash | 10,344 | 9,949 |
| Cash, cash equivalents, and restricted cash | <u>\$ 72,310</u> | <u>\$ 87,457</u> |

BRIDGE INVESTMENT GROUP HOLDINGS INC.
Notes to Condensed Consolidated Financial Statements

1. ORGANIZATION

Bridge Investment Group Holdings Inc. (“we,” “us,” “our,” the “Company” or “Bridge”) is a leading alternative investment manager, diversified across specialized asset classes. Bridge combines its nationwide operating platform with dedicated teams of investment professionals focused on various specialized and synergistic investment platforms, including real estate, credit, renewable energy and secondaries strategies. Our broad range of products and vertically integrated structure allow us to capture new market opportunities and serve investors with various investment objectives. Our ability to scale our specialized and operationally driven investment approach across multiple attractive sectors within real estate equity and debt, in a way that creates sustainable and thriving communities, is the ethos of who we are and the growth engine of our success.

The Company was incorporated as a Delaware corporation on March 18, 2021, for the purpose of facilitating the Company’s initial public offering (“IPO”) and other related transactions in order to carry on the business of Bridge Investment Group Holdings LLC (formerly known as Bridge Investment Group LLC, or, the “Operating Company”), and its wholly owned subsidiaries.

The Company’s principal asset is a controlling financial interest in the Operating Company through its ownership of the Operating Company’s Class A common units (“Class A Units”) and 100% of the Class B common units (“Class B Units”) (voting only). The Company acts as the sole managing member of the Operating Company and, as a result, indirectly operates and controls all of the Operating Company’s business and affairs and its direct and indirect subsidiaries. As a result, the Company consolidates the financial results of the Operating Company and reports non-controlling interests related to the Class A Units. The assets and liabilities of the Operating Company represent substantially all of the Company’s consolidated assets and liabilities, with the exception of certain deferred income taxes and payables due to affiliates pursuant to the Tax Receivable Agreement. Refer to Note 15, “Income Taxes,” for additional information. As of March 31, 2024, the Company held approximately 30% of the economic interest in the Operating Company. To the extent the Operating Company’s other members exchange their Class A Units into our Class A common stock in the future, the Company’s economic interest in the Operating Company will increase.

The Operating Company is the controlling entity, through its wholly owned subsidiary Bridge Fund Management Holdings LLC, of the following investment manager entities, which we refer to collectively as the Fund Managers: Bridge Multifamily Fund Manager LLC, Bridge Seniors Housing Fund Manager LLC (“BSHM”), Bridge Debt Strategies Fund Manager LLC, Bridge Office Fund Manager LLC (“BOFM”), Bridge Development Fund Manager LLC, Bridge Agency MBS Fund Manager LLC, Bridge Net Lease Fund Manager LLC, Bridge Logistics Properties Fund Manager LLC, Bridge Single-Family Rental Fund Manager LLC, Bridge Renewable Energy Fund Manager LLC and Newbury Partners-Bridge LLC (together, the “Fund Managers”). The Fund Managers provide investment advisory services to multiple investment funds and other vehicles, including joint ventures, separately managed accounts and privately offered limited partnerships, including any parallel investment vehicles and feeder funds (collectively, the “funds”). Certain Fund Managers also provide real estate services to applicable funds. The Operating Company is entitled to a pro rata portion of the management fees earned by the Fund Managers based on its ownership in the Fund Managers, which ranges from 60% to 100%.

Each time we establish a new fund, we establish a new general partner for that fund (each, a “General Partner” and collectively the “Bridge GPs”) controlled by the Operating Company and, in some cases, by senior management of the applicable vertical. Under the terms of the fund operating agreements, the General Partners are entitled to performance fees from the funds once certain threshold returns are achieved for the limited partners.

Reorganization in Connection with IPO

In connection with the IPO, the Company completed a series of organizational transactions (the “Transactions”). The Transactions included:

- The Operating Company amended and restated its existing limited liability company agreement to, among other things, (1) convert the Operating Company to a limited liability company organized under the laws of the State of Delaware, (2) change the name of the Operating Company from “Bridge Investment Group LLC” to “Bridge Investment Group Holdings LLC,” (3) convert all existing ownership interests in the Operating Company into 97,463,981 Class A Units and a like amount of Class B Units of the Operating Company and (4) appoint the Company as the sole managing member of the Operating Company upon its acquisition of Class A Units and Class B Units (“LLC Interests”);
- The Company amended and restated its certificate of incorporation to, among other things, provide for (1) the recapitalization of the Company’s outstanding shares of existing common stock into one share of our Class A common stock, (2) the authorization of additional shares of our Class A common stock, with each share of our Class A common stock entitling its holder to one vote per share on all matters presented to the Company’s stockholders generally and (3) the authorization of shares of our Class B common stock, with each share of our Class B common stock entitling its holder to ten votes per share on all matters presented to the Company’s stockholders generally, and that shares of our Class B common stock may only be held by such direct and indirect holders of Class A Units and our Class B common stock as may exchange at each of their respective options (subject in certain circumstances to time-based vesting requirements and certain other restrictions), in whole or in part from time to time, their Class A Units (along with an equal number of shares of our Class B common stock (and such shares shall be immediately cancelled)) for, at our election, cash or newly issued shares of our Class A common stock, and their respective permitted transferees (collectively, the “Continuing Equity Owners”);
- A series of transactions were effectuated such that, among other things, direct and indirect owners of interests in the Operating Company, various fund manager entities, and certain Bridge GPs (the “Contributed Bridge GPs”) contributed all or part of their respective interests to the Operating Company for shares of our Class B common stock and Class A Units, a portion of which were further contributed to the Company in exchange for shares of our Class A common stock; and
- The Company entered into (1) a stockholders agreement with certain of the Continuing Equity Owners (including each of our then executive officers), (2) a registration rights agreement with certain of the Continuing Equity Owners (including each of our then executive officers) and (3) a tax receivable agreement with the Operating Company and the Continuing Equity Owners, as amended and restated (the “Tax Receivable Agreement” or “TRA”).

Initial Public Offering

On July 20, 2021, the Company completed its IPO, in which it sold 18,750,000 shares of our Class A common stock at a public offering price of \$6.00 per share receiving approximately \$277.2 million in net proceeds, after deducting the underwriting discounts and commissions and estimated offering expenses. The net proceeds from the IPO were used to purchase 18,750,000 newly issued Class A Units from the Operating Company at a price per unit equal to the IPO price per share of our Class A common stock in the IPO, less the underwriting discounts and commissions and estimated offering expenses. The Operating Company used net proceeds from the public offering to pay approximately \$139.9 million in cash to redeem certain of the Class A Units held directly or indirectly by certain of the owners of LLC Interests in the Operating Company, prior to the IPO (collectively, “Original Equity Owners”). Refer to Note 16, “Shareholders’ Equity,” for additional information.

In connection with the IPO, owners of the Contributed Bridge GPs contributed 24% to 40% of their interests in the respective Contributed Bridge GPs in exchange for LLC Interests in the Operating Company. Prior to the IPO, the Operating Company did not have any direct interest in the Contributed Bridge GPs. These combined financial statements prior to the IPO include 100% of the operations of the Contributed Bridge GPs for the periods presented on the basis of common control.

Subsequently, on August 12, 2021, the underwriters exercised their over-allotment option to purchase an additional 1,416,278 shares of our Class A common stock. The Company used 100% of the net proceeds of approximately \$18.2 million, after taking into account the underwriting discounts and commissions and estimated offering expenses, to purchase 1,416,278 newly issued Class A Units directly from the Operating Company, at a price per Class A Unit equal to the IPO price per share of our Class A common stock in the IPO, less the underwriting discounts and commissions and estimated offering expenses payable by the Company. The Operating Company used all of the net proceeds from the sale of Class A Units to the Company related to this over-allotment option to redeem certain of the Class A Units held directly or indirectly by certain of the Original Equity Owners.

Prior to the IPO, the Operating Company and the then-existing Bridge GPs were under common control by the Original Equity Owners (the “Common Control Group”). The Original Equity Owners had the ability to control the Operating Company and each applicable Bridge GP and manage and operate these entities through the Fund Managers, a common board of directors, common ownership, and shared resources and facilities. The Operating Company and the then-existing Bridge GPs represented the predecessor history for the consolidated operations. As a result, the financial statements for the periods prior to the IPO are the combined financial statements of the Operating Company and the then-existing Bridge GPs, as applicable, as the predecessor to the Company for accounting and reporting purposes. We carried forward unchanged the value of the related assets and liabilities recognized in the Contributed Bridge GPs’ financial statements prior to the IPO into our financial statements. We have assessed the Contributed Bridge GPs for consolidation subsequent to the Transactions and IPO and have concluded that the Contributed Bridge GPs represent variable interests for which the Operating Company is the primary beneficiary. As a result, the Operating Company consolidates the Contributed Bridge GPs following the Transactions.

As part of the Transactions, the Operating Company acquired the non-controlling interest of its consolidated subsidiaries BSHM and BOFM, which was accounted for as an equity transaction with no gain or loss recognized in the combined statement of operations. The carrying amounts of the non-controlling interest in BSHM and BOFM were adjusted to zero.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation — The accompanying unaudited condensed consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”) for interim financial information. Management believes it has made all necessary adjustments (consisting of only normal recurring items) such that the condensed consolidated financial statements are presented fairly and that estimates made in preparing the condensed consolidated financial statements are reasonable and prudent. The operating results presented for interim periods are not necessarily indicative of the results that may be expected for any other interim period or for the entire year. The condensed consolidated financial statements include the accounts of the Company, its wholly owned or majority-owned subsidiaries and entities in which the Company is deemed to have a direct or indirect controlling financial interest based on either a variable interest model or voting interest model. All intercompany balances and transactions have been eliminated in consolidation. These unaudited condensed consolidated financial statements should be read in conjunction with the Company’s audited consolidated and combined financial statements included in its annual report on Form 10-K for the fiscal year ended December 31, 2023, filed with the Securities and Exchange Commission (“SEC”).

Principles of Consolidation — The Company consolidates entities in which it has a controlling financial interest by first considering if an entity meets the definition of a variable interest entity (“VIE”) for which the Company is deemed to be the primary beneficiary, or if the Company has the power to control an entity through a majority of voting interest or through other arrangements.

Variable Interest Entities — A VIE is consolidated by its primary beneficiary, which is defined as the party who has a controlling financial interest in the VIE through (a) power to direct the activities of the VIE that most significantly affect the VIE's economic performance, and (b) obligation to absorb losses or right to receive benefits of the VIE that could be significant to the VIE. The Company also considers interests held by its related parties, including de facto agents. The Company may perform a related party analysis to assess whether it is a member of a related party group that collectively meets the power and benefits criteria and, if so, whether the Company is most closely associated with the VIE. In performing the related party analysis, the Company considers both qualitative and quantitative factors, including, but not limited to: the amount and characteristics of its investment relative to the related party; the Company's and the related party's ability to control or significantly influence key decisions of the VIE including consideration of involvement by de facto agents; the obligation or likelihood for the Company or the related party to fund operating losses of the VIE; and the similarity and significance of the VIE's business activities to those of the Company and the related party. The determination of whether an entity is a VIE, and whether the Company is the primary beneficiary, may involve significant judgment, including the determination of which activities most significantly affect the entities' performance, and estimates about the current and future fair values and performance of assets held by the VIE.

Voting Interest Entities — Unlike VIEs, voting interest entities have sufficient equity to finance their activities and equity investors exhibit the characteristics of a controlling financial interest through their voting rights. The Company consolidates such entities when it has the power to control these entities through ownership of a majority of the entities' voting interests or through other arrangements.

At each reporting period, the Company reassesses whether changes in facts and circumstances cause a change in the status of an entity as a VIE or voting interest entity, and/or a change in the Company's consolidation assessment. Changes in consolidation status are applied prospectively. An entity may be consolidated as a result of this reassessment, in which case, the assets, liabilities and non-controlling interest in the entity are recorded at fair value upon initial consolidation. Any existing equity interest held by the Company in the entity prior to the Company obtaining control will be remeasured at fair value, which may result in a gain or loss recognized upon initial consolidation. The Company may also deconsolidate a subsidiary as a result of this reassessment, which may result in a gain or loss recognized upon deconsolidation depending on the carrying values of deconsolidated assets and liabilities compared to the fair value of any interests retained.

Non-controlling Interests — Non-controlling interests represent the share of consolidated entities owned by third parties. Bridge recognizes each non-controlling shareholder's respective ownership at the estimated fair value of the net assets at the date of formation or acquisition. Non-controlling interests are subsequently adjusted for the non-controlling shareholder's additional contributions, distributions and their share of the net earnings or losses of each respective consolidated entity. Net income is allocated to non-controlling interests based on the ownership interest during the period. The net income that is not attributable to Bridge is reflected in net income attributable to non-controlling interests in the condensed consolidated statements of operations and comprehensive income and shareholders' equity.

Non-controlling interests include non-controlling interests attributable to Bridge and non-controlling interests attributable to the Operating Company. Non-controlling interests attributable to the Operating Company represent third-party equity interests in the Operating Company subsidiaries related to general partner and fund manager equity interests as well as profits interests awards. Non-controlling interests attributable to Bridge include equity interests in the Operating Company owned by third-party investors. Non-controlling interests in the Operating Company are adjusted to reflect third-party investors' ownership percentage in the Operating Company at the end of the period, through a reallocation between controlling and non-controlling interest in the Operating Company, as applicable.

Use of Estimates — The preparation of condensed consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Management believes that estimates utilized in the preparation of the condensed consolidated financial statements are prudent and reasonable. Such estimates include those used in the valuation of investments, which directly affect accrued performance allocations and related compensation, the carrying amount of the Company's equity method investments, the measurement of deferred tax balances (including valuation allowances), and the accounting for goodwill, all of which involve a high degree of judgment and complexity and may have a significant impact on net income. Actual results could differ from those estimates and such differences could be material.

Global markets are experiencing continued volatility driven by weakening U.S. fundamentals, rising geopolitical risks in Europe and the Middle East, softening growth in Asia, global supply chain disruptions, labor shortages, rising commodity prices, availability of debt financing in the capital markets, inflation concerns and high interest rates. As a result, management's limited estimates and assumptions may be subject to a higher degree of variability and volatility that may result in material differences from the current period.

Cash and Cash Equivalents — The Company considers all cash on hand, demand deposits with financial institutions and short-term highly liquid investments with original maturities of three months or less to be cash equivalents. Cash and cash equivalents are financial instruments that are exposed to concentrations of credit risk. Cash balances may be invested in money market accounts that are not insured. The Company holds and invests its cash with high-credit quality institutions in amounts that regularly exceed the amount insured by the Federal Deposit Insurance Corporation for a single financial institution. However, the Company has not realized any losses in such cash investments or accounts and believes it is not exposed to any significant credit risk.

Restricted Cash — Restricted cash primarily consists of a collateral trust account for the benefit of the insurance carriers associated with Bridge Investment Group Risk Management, Inc. ("BIGRM"). These funds are held as collateral for the insurance carriers in the event of a claim that would require a high deductible payment from BIGRM.

Marketable Securities — The Company's marketable securities are reported at fair value, with changes in fair value recognized through realized and unrealized gains (losses) in other income (expense). Fair value is based on quoted prices for identical assets in active markets. Realized gains and losses are determined on the basis for the actual cost of the securities sold. Dividends on equity securities are recognized as income when declared.

Fair Value — GAAP establishes a hierarchical disclosure framework that prioritizes the inputs used in measuring financial instruments at fair value into three levels based on their market price observability. Market price observability is affected by a number of factors, including the type of instrument and the characteristics specific to the instrument. Financial instruments with readily available quoted prices from an active market or for which fair value can be measured based on actively quoted prices generally have a higher degree of market price observability and a lesser degree of judgment inherent in measuring fair value.

Financial assets and liabilities measured and reported at fair value are classified as follows:

- Level 1 — Pricing inputs are unadjusted, quoted prices in active markets for identical assets or liabilities as of the measurement date.
- Level 2 — Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in inactive markets; and model-derived valuations with directly or indirectly observable significant inputs. Level 2 inputs include prices in markets with few transactions, non-current prices, prices for which little public information exists or prices that vary substantially over time or among brokered market makers. Level 2 inputs include interest rates, yield curves, volatilities, prepayment risks, loss severities, credit risks and default rates.
- Level 3 — Valuations that rely on one or more significant unobservable inputs. These inputs reflect the Company's assessment of the assumptions that market participants would use to value the instrument based on the best information available.

In some instances, an instrument may fall into more than one level of the fair value hierarchy. In such instances, the instrument's level within the fair value hierarchy is based on the lowest of the three levels (with Level 3 being the lowest) that is significant to the fair value measurement. The Company's assessment of the significance of an input requires judgment and considers factors specific to the instrument. The Company accounts for the transfer of assets into or out of each fair value hierarchy level as of the beginning of the reporting period. Refer to Note 7, "Fair Value Measurements" for additional information.

Fair Value Option — The fair value option provides an option to elect fair value as a measurement alternative for selected financial instruments. Refer to Note 7, “Fair Value Measurements” for additional information. The fair value option may be elected only upon the occurrence of certain specified events, including when the Company enters into an eligible firm commitment, at initial recognition of the financial instrument, as well as upon a business combination or consolidation of a subsidiary. The election is irrevocable unless a new election event occurs. The Company elected the fair value option for the General Partner Notes Payable (as defined in Note 11). The carrying value of the General Partner Notes Payable represents the related General Partner lenders’ net asset value (“NAV”), in the respective fund and the General Partner lenders are entitled to receive distributions and carried interest. The NAV changes over time so marking the General Partner Notes Payable to fair value reflects these changes.

Receivables and Notes Receivable from Affiliates — Receivables consist principally of amounts due from the funds and other affiliates. These include receivables associated with fund or asset management fees, property management fees and other fees. Additionally, the Company is entitled to reimbursements and/or recovers certain costs paid on behalf of the private funds managed by the Company and related properties operated by the Company, which include: (i) organization and offering costs associated with the formation and offering; (ii) direct and indirect operating costs associated with managing the operations of the properties; and (iii) costs incurred in performing investment due diligence. During the normal course of business, the Company makes short-term uncollateralized loans to the funds for asset acquisitions and working capital.

The Company also has notes receivable with employees to purchase an equity interest in the Company or its affiliates or managed funds. Interest income is recognized based upon the contractual interest rate and unpaid principal balance of the loans. Loan fees on originated loans are deferred and amortized as adjustments to interest income over the expected life of the loans using the effective yield method.

The Company facilitates the payments of these fees, which are recorded as receivables, principally from affiliated parties on the condensed consolidated balance sheets, until such amounts are repaid. The Company assesses the collectability of such receivables considering the offering period, historical and forecasted capital raising, and establishes an allowance for any balances considered not collectible.

Accrued Performance Allocations — Performance allocations that are received in advance that remain subject to clawback are recorded as accrued performance allocations in the condensed consolidated balance sheets. The Company’s share of net income or loss may differ from the stated ownership percentage interest in an entity if the governing documents prescribe a substantive non-proportionate earnings allocation formula or a preferred return to certain investors. The Company’s share of earnings (losses) from equity method investments is determined using a balance sheet approach referred to as the hypothetical liquidation at book value (“HLBV”) method. Under the HLBV method, at the end of each reporting period the Company calculates the accrued performance allocations that would be due to the Company for each fund pursuant to the fund agreements as if the fair value of the underlying investments were realized as of such date, irrespective of whether such amounts have been realized. As the fair value of underlying investments varies between reporting periods, it is necessary to make adjustments to amounts recorded as accrued performance allocations to reflect either (a) positive performance resulting in an increase in the accrued performance allocation to the general partner, or (b) negative performance that would cause the amount due to the Company to be less than the amount previously recognized as revenue, resulting in a negative adjustment to the accrued performance allocation to the general partner. In each scenario, it is necessary to calculate the accrued performance allocation on cumulative results compared to the accrued performance allocation recorded to date and make the required positive or negative adjustments. The Company ceases to record negative performance allocations once previously accrued performance allocations for such fund have been fully reversed. The Company is not obligated to pay guaranteed returns or hurdles in this situation, and therefore, cannot have negative performance allocations over the life of a fund. The carrying amounts of equity method investments are reflected in accrued performance allocations on the condensed consolidated balance sheets as of March 31, 2024 and December 31, 2023, which are based on asset valuations one quarter in arrears.

Other Investments — A non-controlling, unconsolidated ownership interest in an entity may be accounted for using one of: (i) equity method where applicable; (ii) fair value option if elected; (iii) fair value through earnings if fair value is readily determinable, including election of NAV practical expedient where applicable; or (iv) for equity investments without readily determinable fair values, the measurement alternative to measure at cost adjusted for any impairment and observable price changes, as applicable.

Equity Method Investments

The Company accounts for investments under the equity method of accounting if it has the ability to exercise significant influence over the operating and financial policies of an entity but does not have a controlling financial interest. The equity method investment is initially recorded at cost and adjusted each period for capital contributions, distributions and the Company's share of the entity's net income or loss as well as other comprehensive income or loss.

For certain equity method investments, the Company records its proportionate share of income on a three-month lag. Distributions of operating profits from equity method investments are reported as operating activities, while distributions in excess of operating profits are reported as investing activities in the condensed consolidated statements of cash flows under the cumulative earnings approach.

Changes in fair value of equity method investments are recorded as realized and unrealized gains (losses) in other income (expense) on the condensed consolidated statements of operations.

Impairment of Investments

Evaluation of impairment applies to equity method investments and equity investments under the measurement alternative. If indicators of impairment exist, the Company will estimate the fair value of its investment. In assessing fair value, the Company generally considers, among others, the estimated enterprise value of the investee or fair value of the investee's underlying net assets, including net cash flows to be generated by the investee as applicable, and for equity method investees with publicly traded equity, the traded price of the equity securities in an active market.

For investments under the measurement alternative, if the carrying value of the investment exceeds its fair value, an impairment is deemed to have occurred.

For equity method investments, further consideration is made if a decrease in value of the investment is other-than-temporary to determine if impairment loss should be recognized. Assessment of other-than-temporary impairment involves management judgment, including, but not limited to, consideration of the investee's financial condition, operating results, business prospects and creditworthiness, the Company's ability and intent to hold the investment until recovery of its carrying value, or a significant and prolonged decline in traded price of the investee's equity security. If management is unable to reasonably assert that an impairment is temporary or believes that the Company may not fully recover the carrying value of its investment, then the impairment is considered to be other-than-temporary.

Leases — The Company determines whether an arrangement contains a lease at inception of the arrangement. A lease is a contract that provides the right to control an identified asset for a period of time in exchange for consideration. For identified leases, the Company determines the classification as either an operating or finance lease. The Company primarily enters into operating lease agreements, as the lessee, for office space and certain equipment. Operating leases are included in other assets and other liabilities in the condensed consolidated balance sheets. Certain leases include lease and non-lease components, which the Company accounts for separately. Lease right of use ("ROU") assets and lease liabilities are measured based on the present value of future minimum lease payments over the lease term at the commencement date. Leases may include options to extend or terminate the lease which are included in the ROU assets and lease liability when they are reasonably certain of exercise. Lease ROU assets are presented net of deferred rent and lease incentives. The Company uses its incremental borrowing rate based on information available at the inception date in determining the present value of future minimum lease payments. Operating lease expense associated with minimum lease payments is recognized on a straight-line basis over the lease term in general, administrative and other expenses in the condensed consolidated statements of operations. Minimum lease payments for leases with an initial term of twelve months or less are not recorded in the condensed consolidated balance sheets. Refer to Note 17, "Commitments and Contingencies" for additional information.

Business Combinations — The determination of whether an acquisition qualifies as an asset acquisition or business combination is an area that requires management's use of judgment in evaluating the criteria of the screen test.

Definition of a Business — The Company evaluates each purchase transaction to determine whether the acquired assets meet the definition of a business. If substantially all of the fair value of gross assets acquired is concentrated in a single identifiable asset or a group of similar identifiable assets, then the set of transferred assets and activities is not a business. If not, for an acquisition to be considered a business, it would have to include an input and a substantive process that together significantly contribute to the ability to create outputs (i.e., there is a continuation of revenue before and after the transaction). A substantive process is not ancillary or minor, cannot be replaced without significant costs, effort or delay or is otherwise considered unique or scarce. To qualify as a business without outputs, the acquired assets would require an organized workforce with the necessary skills, knowledge and experience that performs a substantive process.

Asset Acquisitions — For acquisitions that are not deemed to be businesses, the assets acquired are recognized based on their cost to the Company as the acquirer and no gain or loss is recognized. The cost of assets acquired in a group is allocated to individual assets within the group based on their relative fair values and does not give rise to goodwill. Transaction costs related to acquisition of assets are included in the cost basis of the assets acquired.

Acquisitions of Businesses — The Company accounts for acquisitions that qualify as business combinations by applying the acquisition method. Transaction costs related to acquisition of a business are expensed as incurred and excluded from the fair value of consideration transferred. The identifiable assets acquired, liabilities assumed and non-controlling interests in an acquired entity are recognized and measured at their estimated fair values. The excess of the fair value of consideration transferred over the fair values of identifiable assets acquired, liabilities assumed and non-controlling interests in an acquired entity, net of fair value of any previously held interest in the acquired entity, is recorded as goodwill. Such valuations require management to make significant estimates and assumptions.

Goodwill — Goodwill represents the excess amount of consideration transferred in a business combination above the fair value of the identifiable net assets. As of March 31, 2024 and December 31, 2023, the Company had goodwill of \$233.6 million.

The Company performs its annual goodwill impairment test using a qualitative and, if necessary, a quantitative approach as of October 1, or more frequently, if events and circumstances indicate that an impairment may exist. Goodwill is tested for impairment at the reporting unit level. The initial assessment for impairment under the qualitative approach is to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount, including goodwill. If the qualitative assessment indicates that it is more likely than not that the fair value of a reporting unit is less than the carrying amount, a quantitative assessment is performed to measure the amount of impairment loss, if any. The quantitative assessment includes comparing the fair value of a reporting unit with its carrying amount, including goodwill. If the carrying amount of the reporting unit exceeds its fair value, an impairment loss is recognized equal to the lesser of (a) the difference between the carrying amount of the reporting unit and its fair value and (b) the total carrying amount of the reporting unit's goodwill.

The Company also tests goodwill for impairment in other periods if an event occurs or circumstances change such that it is more likely than not to reduce the fair value of the reporting unit below its carrying amount. Inherent in such fair value determinations are certain judgments and estimates relating to future cash flows, including the Company's interpretation of current economic indicators and market valuations, and assumptions about the Company's strategic plans with regard to its operations. Due to the uncertainties associated with such estimates, actual results could differ from such estimates. As of March 31, 2024, there were no indicators of goodwill impairment.

Intangible Assets — The Company's finite-lived intangible assets consist primarily of acquired contractual rights to earn future management and advisory fee income. Intangible assets with a finite life are amortized based on the pattern in which the estimated economic benefits of the intangible asset on a straight-line basis, ranging from 4 to 14 years. Intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the intangible. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized for the amount by which the carrying amount exceeds the fair value of the asset.

Revenue Recognition — Revenues consist of fund management fees, property management and leasing fees, construction management fees, development fees, transaction fees, insurance premiums, fund administration fees and other asset management and property income. The Company recognizes revenue in a way that depicts the transfer of promised goods or services to customers in an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. The Company's revenue is based on contracts with a determinable transaction price and distinct performance obligations with probable collectability. Revenues are not recognized until the performance obligation(s) are satisfied.

Fund Management Fees — Fund management fees are generally based on a defined percentage of total commitments, invested capital or NAV of the investment portfolios managed by the Fund Managers. Following the expiration or termination of the investment period, the basis on which management fees are earned for certain closed-end funds and managed accounts, generally changes from committed capital to invested capital with no change in the management fee rate. The fees are generally based on a quarterly measurement period and amounts are paid in advance of recognizing revenue. Fund management fees are recognized as revenue in the period advisory services are rendered, subject to our assessment of collectability. Fund management fees also include management fees for joint ventures and separately managed accounts. For Company-sponsored closed-end funds, the capital raising period is generally 18 to 24 months. The Fund Managers charge catch-up management fees to investors who subscribe in later closings in amounts equal to the fees they would have paid if they had been in the initial closing (plus interest as if the investor had subscribed in the initial closing). Catch-up management fees are recognized in the period in which the limited partner subscribes to the fund. Providing investment management services requires the Company to arrange for services on behalf of its customers. In those situations where the Company is acting as an agent on behalf of the investors of Bridge funds, it presents placement agent fees net against fund management fees.

Property Management and Leasing Fees — Property management fees are earned as the related services are provided under the terms of the respective property management agreements. Included in management fees are certain expense reimbursements where the Company is considered the principal under the agreements and is required to record the expense and related reimbursement revenue on a gross basis. The Company also earns revenue associated with the leasing of commercial assets. The revenue is recognized upon the execution of the lease agreement.

Construction Management Fees — Construction management fees are earned as the services are provided under the terms of the property management agreement with each property.

Development Fees — Development fees are earned as the services are provided under the terms of the development agreement with each asset.

Transaction Fees — The Company earns transaction fees associated with the due diligence related to the acquisition of assets and financing of assets. The fees are recognized upon the acquisition of the asset or origination of the mortgage or other debt, as applicable.

Fund Administration Fees — The Company earns fund administration fees as services are provided under the terms of the respective fund administration agreement. Fund administration fees include a fixed annual amount plus a percentage of invested or deployed capital. Fund administration fees also include investor services fees, which are based on an annual fee per investor. Fees are earned as services are provided and are recognized on a straight-line basis.

Insurance Premiums — BIGRM insures multifamily and commercial properties owned by the funds. BIGRM insures direct risks including lease security deposit fulfillment, lessor legal liability, workers compensation deductible, property deductible and general liability deductible reimbursements. Tenant liability premiums are earned monthly. Deposit eliminator premiums are earned in the month that they are written. Workers' compensation and property deductible premiums are earned over the terms of the policy period.

Other Asset Management and Property Income — Other asset management and property income comprises, among other things, interest on catch-up management fees, fees related to in-house legal and tax professional fees, which is generally billed on an hourly rate to various funds and properties managed by affiliates of the Company, and other miscellaneous fees.

Investment Income — Investment income is based on certain specific hurdle rates as defined in the applicable investment management agreements or fund or joint venture governing documents. Substantially all performance income is earned from funds and joint ventures managed by affiliates of the Company.

Incentive Fees — Incentive fees comprise fees earned from certain fund investor investment mandates for which the Company does not have a general partner interest in a fund. The Company recognizes incentive fee revenue only when these amounts are realized and no longer subject to significant reversal, which is typically at the end of a defined performance period and/or upon expiration of the associated clawback period.

Performance Allocations — The Company accounts for accrued performance obligations, which represents a performance-based capital allocation from a fund General Partner to the Company, as earnings from financial assets within the scope of Accounting Standards Codification (“ASC”) 323, *Investments—Equity Method and Joint Ventures*. The underlying investments in the funds upon which the allocation is based reflect valuations on a three-month lag. The Company recognizes performance allocations as a separate revenue line item in the condensed consolidated statements of operations with uncollected carried interest as of the reporting date reported within accrued performance allocations on the condensed consolidated balance sheets.

Carried interest is allocated to the Company based on cumulative fund performance to date, subject to the achievement of minimum return levels in accordance with the respective terms set out in each fund’s partnership agreement or other governing documents. At the end of each reporting period, a fund will allocate carried interest applicable to the Company based upon an assumed liquidation of that fund’s net assets on the reporting date, irrespective of whether such amounts have been realized. Carried interest is recorded to the extent such amounts have been allocated and may be subject to reversal to the extent that the amount allocated exceeds the amount due to the general partner based on a fund’s cumulative investment returns. Accordingly, the amount recognized as performance allocation revenue reflects our share of the gains and losses of the associated fund’s underlying investments measured at their then-fair values, relative to the fair values as of the end of the prior period.

As the fair value of underlying assets varies between reporting periods, it is necessary to make adjustments to amounts recorded as carried interest to reflect either (i) positive performance resulting in an increase in the carried interest allocated to the Company or (ii) negative performance that would cause the amount due to the Company to be less than the amount previously recognized as revenue, resulting in a reversal of previously recognized carried interest allocated to the Company. Accrued but unpaid carried interest as of the reporting date is recorded within accrued performance allocations compensation in the condensed consolidated balance sheets.

Carried interest is realized when an underlying investment is profitably disposed of, and the fund’s cumulative returns are in excess of the specific hurdle rates as defined in the applicable investment management agreements or fund or joint venture governing documents. Since carried interest is subject to reversal, the Company may need to accrue for potential repayment of previously received carried interest. This accrual represents all amounts previously distributed to the Company that would need to be repaid to the funds if the funds were to be liquidated based on the current fair value of the underlying funds’ investments as of the reporting date. The actual repayment obligations, however, generally do not become realized until the end of a fund’s life.

Employee Compensation and Benefits — Employee compensation and benefits include salaries, bonuses (including discretionary awards), related benefits, share-based compensation, and cost of processing payroll. Bonuses are accrued over the employment period to which they relate. Equity-classified awards granted to employees that have a service condition are measured at fair value at date of grant and remeasured at fair value only upon a modification of the award. The fair value of profits interests awards is determined using a Monte Carlo valuation at date of grant or date of modification when applicable. The fair value of Restricted Stock Units (“RSUs”) and Restricted Stock Awards is determined using the Company’s closing stock price on the grant date or date of modification. The Company recognizes compensation expense over the requisite service period of the awards, with the amount of compensation expense recognized at the end of a reporting period at least equal to the fair value of the portion of the award that has vested through that date. Compensation expense is adjusted for actual forfeitures upon occurrence. Refer to Note 20, “Share-Based Compensation and Profits Interests,” for additional information.

Incentive Fees and Performance Allocations Compensation — The Company records incentive fee compensation when it is probable that a liability has been incurred and the amount is reasonably estimable. The incentive fee compensation accrual is based on a number of factors, including the cumulative activity for the period and the expected timing of the distribution of the net proceeds in accordance with the applicable governing agreement.

A portion of the performance allocations earned is awarded to employees. The Company evaluates performance allocations to determine if they are compensatory awards or equity-classified awards based on the underlying terms of the award agreements on the grant date.

Performance allocations awards granted to employees and other participants are accounted for as a component of compensation and benefits expense contemporaneously with our recognition of the related realized and unrealized performance allocation revenue. Upon a reversal of performance allocation revenue, the related compensation expense, if any, is also reversed. Liabilities recognized for carried interest amounts due to affiliates are not paid until the related performance allocation revenue is realized.

Third-party Operating Expenses — Third-party operating expenses represent transactions, largely operation and leasing of assets, with third-party operators of real estate owned by the funds where the Company was determined to be the principal rather than the agent in the transaction.

Realized and Unrealized Gains (Losses) — Realized gains (losses) occur when the Company redeems all or a portion of an investment or when the Company receives cash income, such as dividends or distributions. Unrealized gains (losses) result from changes in the fair value of the underlying investment as well as from the reversal of previously recognized unrealized appreciation (depreciation) at the time an investment is realized. Realized and unrealized gains (losses) are presented together as realized gains (losses) in the condensed consolidated statements of operations.

Finally, the realized and unrealized change in gains (losses) associated with the financial instruments that we elect the fair value option is also included in realized and unrealized gains (losses).

Income Taxes — Prior to the IPO, other than our subsidiaries Bridge Investment Group Risk Management, Inc. (“BIGRM”) and Bridge PM, Inc. (“BPM”), the Operating Company and its subsidiaries were limited liability companies or limited partnerships and, as such, were not subject to income taxes and the individual owners of the Operating Company and its subsidiaries were required to report their distributive share of the Operating Company’s realized income, gains, losses, deductions, or credits on their individual income tax returns. In preparation for the IPO, the Company was incorporated as a corporation for U.S. federal income tax purposes and from the IPO therefore is subject to U.S. federal and state income taxes on its share of taxable income generated by the Operating Company.

Taxes are accounted for using the asset and liability method of accounting. Under this method, deferred tax assets and liabilities are recognized for the expected future tax consequences of differences between the carrying amounts of assets and liabilities and their respective tax bases, using tax rates in effect for the year in which the differences are expected to reverse. The effect of a change in tax rates on deferred tax assets and liabilities is recognized in income in the period when the change is enacted. The principal items giving rise to temporary differences are certain basis differences resulting from exchanges of units in the Operating Company.

Deferred income tax assets is primarily comprised of the TRA between the Operating Company and each of the Continuing Equity Owners and deferred income taxes related to the operations of BIGRM. Deferred tax assets are reduced by a valuation allowance when it is more likely than not that some portion or all of the deferred tax assets will not be realized. The realization of deferred tax assets is dependent on the amount, timing and character of the Company’s future taxable income. When evaluating the realizability of deferred tax assets, all evidence – both positive and negative – is considered. This evidence includes, but is not limited to, expectations regarding future earnings, future reversals of existing temporary tax differences and tax planning strategies.

The Company is subject to the provisions of ASC Subtopic 740-10, Accounting for Uncertainty in Income Taxes. This standard establishes consistent thresholds as it relates to accounting for income taxes. It defines the threshold for recognizing the benefits of tax return positions in the financial statements as more likely than not to be sustained by the relevant taxing authority and requires measurement of a tax position meeting the more likely than not criterion, based on the largest benefit that is more than 50% likely to be realized. If upon performance of an assessment pursuant to this subtopic, management determines that uncertainties in tax positions exist that do not meet the minimum threshold for recognition of the related tax benefit, a liability is recorded in the condensed consolidated financial statements. The Company recognizes interest and penalties, if any, related to unrecognized tax benefits as general, administrative and other expenses in the condensed consolidated statements of operations. Refer to Note 15, “Income Taxes” for additional information.

Other than BIGRM and BPM, the Operating Company and its subsidiaries are limited liability companies and partnerships, as such, are not subject to income taxes; the individual members of the Operating Company are required to report their distributive share of the Operating Company's realized income, gains, losses, deductions, or credits on their individual income tax returns.

Tax Receivable Agreement — In connection with the IPO, the Company entered into a TRA with the Operating Company and each of the Continuing Equity Owners that provides for the payment by the Company to the Continuing Equity Owners of 85% of the amount of tax benefits, if any, that the Company actually realizes (or in some circumstances is deemed to realize) as a result of (1) increases in the Company's allocable share of the tax basis of the Operating Company's assets resulting from (a) the Company's purchase of Class A Units directly from the Operating Company and the partial redemption of Class A Units by the Operating Company in connection with the IPO, (b) future redemptions or exchanges (or deemed exchanges in certain circumstances) of Class A Units for our Class A common stock or cash and (c) certain distributions (or deemed distributions) by the Operating Company; (2) the Company's allocable share of the existing tax basis of the Operating Company's assets at the time of any redemption or exchange of Class A Units (including in connection with the IPO), which tax basis is allocated to the Class A Units being redeemed or exchanged and acquired by the Company and (3) certain additional tax benefits arising from payments made under the TRA, including as the result of incremental value to the Company from strategic acquisitions. The Company will retain the benefit of the remaining 15% of these net cash tax savings under the TRA.

Segments — The Company operates as one business, a fully integrated real estate investment manager. The Company's chief operating decision maker, which is the executive chairman, utilizes a consolidated approach to assess financial performance and allocate resources. As such, the Company operates as one business segment.

Earnings Per Share — Basic earnings per share is calculated by dividing net income available to our Class A common stockholders by the weighted-average number of our Class A common shares outstanding for the period.

Diluted earnings per share of our Class A common stock is computed by dividing net income available to our Class A common stockholders after giving consideration to the reallocation of net income between holders of our Class A common stock and non-controlling interests, by the weighted-average number of shares of our Class A common stock outstanding during the period adjusted to give effect to potentially dilutive securities, if any. Potentially dilutive securities include unvested Restricted Stock Awards, RSUs, and Class A Units exchangeable on a one-for-one basis with shares of our Class A common stock. The effect of potentially dilutive securities is reflected in diluted earnings per share of our Class A common stock using the more dilutive result of the treasury stock method or the two-class method.

Unvested share-based payment awards, including Restricted Stock Awards and RSUs, that contain non-forfeitable rights to dividends (whether paid or unpaid) are participating securities. Outstanding Class A Units are also considered participating securities. As a result of being participating securities, Restricted Stock Awards, RSUs and Class A Units are considered in the computation of earnings per share of our Class A common stock pursuant to the two-class method.

Recently Issued Accounting Standards

In November 2023, the FASB issued ASU 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures ("ASU 2023-07"), which requires a public entity to disclose significant segment expenses and other segment items on an annual and interim basis and provide in interim periods all disclosures about a reportable segment's profit or loss and assets that are currently required annually. The amendments in ASU 2023-07 are effective for all public entities for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024. Early adoption is permitted. The Company is currently evaluating the enhanced disclosure requirements; however, it does not anticipate a material change to the consolidated financial statements.

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures (“ASU 2023-09”), which requires a public entity to disclose in its rate reconciliation table additional categories of information about federal, state and foreign income taxes and provide more details about the reconciling items in some categories if items meet a quantitative threshold. The guidance will require all entities to disclose income taxes paid, net of refunds, disaggregated by federal, state and foreign taxes for annual periods and to disaggregate the information by jurisdiction based on a quantitative threshold. The guidance makes several other changes to the disclosure requirements. All entities are required to apply the guidance prospectively, with the option to apply it retrospectively. The guidance is effective for public business entities for fiscal years beginning after December 15, 2024. Early adoption is permitted. The Company is currently evaluating the enhanced disclosure requirements; however, it does not anticipate a material change to the consolidated financial statements.

In March 2024, the FASB issued ASU 2024-01, Scope Application of Profits Interest and Similar Awards (“ASU 2024-01”). ASU 2024-01 clarifies how an entity determines whether a profits interest or similar award is (1) within the scope of ASC 718 or (2) not a share-based payment arrangement and therefore within the scope of other guidance. The guidance in ASU 2024-01 applies to all entities that issue profits interest or similar awards as compensation to employees or nonemployees in exchange for goods or services. The guidance is effective for public business entities for fiscal years beginning after December 15, 2024. Early adoption is permitted and can be applied (1) retrospectively to all prior periods presented in the financial statements or (2) prospectively to profits interest and similar award. The Company is currently evaluating the clarifications as outlined in ASU 2024-01 in relation to its outstanding profits interests awards; however, it does not anticipate a material change to the consolidated financial statements.

3. REVENUE

The Company earns base management fees for the day-to-day operations and administration of its managed private funds and other investment vehicles. Other revenue sources include construction and development fees, insurance premiums, fund administration fees, and other asset management and property income, which includes property management and leasing fees, and are described in more detail in Note 2, “Significant Accounting Policies”. The following tables present revenues disaggregated by significant product offerings, which align with the Company’s performance obligations and the basis for calculating each amount for the three months ended March 31, 2024 and 2023 (in thousands):

| FUND MANAGEMENT FEES | Three Months Ended March 31, | |
|------------------------------------------------|------------------------------|-----------|
| | 2024 | 2023 |
| Funds | \$ 58,947 | \$ 52,135 |
| Joint ventures and separately managed accounts | 2,158 | 1,714 |
| Total fund management fees | \$ 61,105 | \$ 53,849 |

| PROPERTY MANAGEMENT AND LEASING FEES | Three Months Ended March 31, | |
|--------------------------------------------|------------------------------|-----------|
| | 2024 | 2023 |
| Multifamily | \$ 7,489 | \$ 6,736 |
| Seniors Housing | 5,820 | 6,868 |
| Office | 4,056 | 3,895 |
| Single-Family Rental | 2,572 | 2,400 |
| Total property management and leasing fees | \$ 19,937 | \$ 19,899 |

| CONSTRUCTION MANAGEMENT FEES | Three Months Ended March 31, | |
|------------------------------------|------------------------------|----------|
| | 2024 | 2023 |
| Multifamily | \$ 1,096 | \$ 2,236 |
| Office | 339 | 831 |
| Seniors Housing | 214 | 145 |
| Other | 48 | 73 |
| Total construction management fees | \$ 1,697 | \$ 3,285 |

| TRANSACTION FEES | Three Months Ended March 31, | |
|------------------------|------------------------------|----------|
| | 2024 | 2023 |
| Acquisition fees | \$ 5,721 | \$ 173 |
| Brokerage fees | 1,079 | 2,204 |
| Total transaction fees | \$ 6,800 | \$ 2,377 |

For the three months ended March 31, 2024 and 2023, no individual client represented 10% or more of the Company's total reported revenues and substantially all of the Company's revenue was derived from operations in the United States.

As of March 31, 2024 and December 31, 2023, the Company had \$16.3 million and \$19.4 million, respectively, of deferred revenues, which is included in other liabilities on the condensed consolidated balance sheets for the periods then ended. During the three months ended March 31, 2024, the Company recognized \$15.2 million as revenue from amounts included in the deferred revenue balance as of December 31, 2023. The Company expects to recognize deferred revenues within a year of the balance sheet date.

For the three months ended March 31, 2024, the Company recognized a credit loss reserve of \$1.8 million primarily related to receivables from Bridge Office Fund LP ("BOF LP"), and certain related joint ventures. The majority of the \$1.8 million credit loss recognized during the quarter was related to revenues recognized during the three months ended March 31, 2024, of which \$1.7 million is presented as a contra revenue in fund management fees and \$0.1 million is included in general and administrative expenses on the consolidated statement of operations for the period then ended. The credit loss reserve was the result of unfavorable market conditions in the office sector, including the lack of available debt and equity financing and illiquidity of the underlying assets.

4. MARKETABLE SECURITIES

The Company invests a portion of the premiums received at BIGRM in exchange traded funds and mutual funds. As of March 31, 2024 and December 31, 2023, the Company's investment securities are summarized as follows (in thousands):

| | Cost | Unrealized Gains | Unrealized Losses | Fair Value |
|------------------------------------------|-----------|------------------|-------------------|------------|
| March 31, 2024: | | | | |
| Common shares in publicly traded company | \$ 152 | \$ — | \$ (39) | \$ 113 |
| Exchange traded funds | 2,940 | 22 | — | 2,962 |
| Mutual funds | 17,039 | 96 | (103) | 17,032 |
| Total marketable securities | \$ 20,131 | \$ 118 | \$ (142) | \$ 20,107 |
| December 31, 2023 | | | | |
| Common shares in publicly traded company | \$ 152 | \$ — | \$ (17) | \$ 135 |
| Exchange traded funds | 2,835 | 8 | — | 2,843 |
| Mutual funds | 16,793 | 95 | (28) | 16,860 |
| Total marketable securities | \$ 19,780 | \$ 103 | \$ (45) | \$ 19,838 |

5. INVESTMENTS

The Company has interests in 185 partnership or joint venture entities. The limited liability companies and limited partnerships in which the Company is the general partner are generally engaged directly or indirectly in the acquisition, development, operation and ownership of real estate, credit, renewable energy and secondaries. The accounting principles of these entities are substantially the same as those of the Company. Additionally, the Company has direct investments in several funds, including certain Bridge-sponsored funds. The Company's investments are summarized below (in thousands):

| Investments | Carrying Value | |
|-----------------------------------------------------------------|----------------|-------------------|
| | March 31, 2024 | December 31, 2023 |
| Accrued performance allocations ⁽¹⁾ | \$ 320,323 | \$ 381,993 |
| Other investments: | | |
| Partnership interests in Company-sponsored funds ⁽²⁾ | 160,750 | 177,718 |
| Investments in third-party partnerships ⁽³⁾ | 14,662 | 13,917 |
| Other ⁽⁴⁾ | 10,727 | 12,026 |
| Total other investments | \$ 186,139 | \$ 203,661 |

(1) Represents various investment accounts held by the Bridge GPs for carried interest in Bridge-sponsored funds. There is a disproportionate allocation of returns to the Company as general partner or equivalent based on the extent to which cumulative performance of the fund exceeds minimum return hurdles. Investment is valued using NAV of the respective vehicle, which are based on asset valuations one quarter in arrears.

(2) Partnership interests in Company-sponsored funds are valued using NAV of the respective vehicle.

(3) Investments in limited partnership interests in third-party private property technology venture capital firms are valued using NAV of the respective vehicle.

(4) Other investments are accounted for using the measurement alternative to measure at cost adjusted for any impairment and observable price changes.

The Company recognized a loss related to its accrued performance allocations and other investments of \$2.9 million and \$102.4 million for the three months ended March 31, 2024 and 2023, respectively, of which \$48.7 million and \$103.9 million for three months ended March 31, 2024 and 2023, respectively, related to accrued performance allocations recognized under the equity method.

Of the total accrued performance allocations balance as of March 31, 2024 and December 31, 2023, \$56.6 million and \$55.5 million, respectively, were payable to affiliates and are included in accrued performance allocations compensation in the condensed consolidated balance sheets as of the periods then ended.

Fair value of the accrued performance allocations is reported on a three-month lag from the fund financial statements due to timing of the information provided by the funds and third-party entities unless information is available on a more timely basis. As a result, any changes in the markets in which our managed funds operate, and the impact market conditions have on underlying asset valuations, may not yet be reflected in reported amounts.

The Company evaluates each of its equity method investments, excluding accrued performance allocations, to determine if any were significant as defined by the SEC. As of March 31, 2024 and December 31, 2023, no individual equity method investment held by the Company met the significance criteria. As a result, the Company is not required to provide separate financial statements for any of its equity method investments.

6. NOTES RECEIVABLE FROM AFFILIATES

As of March 31, 2024 and December 31, 2023, the Company had the following notes receivable from affiliates outstanding (in thousands):

| | March 31, 2024 | December 31, 2023 |
|----------------------------------------|----------------|-------------------|
| Bridge Single-Family Rental Fund IV | \$ 8,624 | \$ 13,624 |
| Bridge Office Fund II | 13,000 | 13,000 |
| Bridge Office Holdings LLC | 15,000 | 15,000 |
| Bridge Logistics U.S. Venture II | 500 | — |
| Total notes receivable from affiliates | \$ 37,124 | \$ 41,624 |
| Notes receivable from employees | 6,019 | 6,651 |
| Total notes receivable from affiliates | \$ 43,143 | \$ 48,275 |

Interest on the notes receivable from affiliates accrued at a weighted-average fixed rate of 8.83% per annum as of March 31, 2024 and December 31, 2023. As of March 31, 2024 and December 31, 2023, the Company had approximately \$1.4 million and \$1.3 million, respectively, of interest receivable outstanding, which is included in receivables from affiliates on the accompanying condensed consolidated balance sheets for the periods then ended. As of March 31, 2024 and December 31, 2023, the Company determined any reserve for credit losses related to our notes receivable from affiliates were immaterial. In making this determination management considered various factors, including the impact of challenged debt and equity capital markets that have persisted throughout 2023 and 2024, which have been particularly unfavorable in the office sector. Management considered the impact of market conditions on the estimated fair values of the underlying assets, and determined the estimated fair values were sufficient to recover the corresponding notes receivable as of March 31, 2024. Management will continue to monitor the notes receivable from affiliates for potential credit losses as facts and circumstances change.

During 2024 and 2023, the Company executed multiple notes with employees, none of whom are executive officers or immediate family members of executive officers, which were primarily used to invest in the Company or the Operating Company. As of March 31, 2024 and December 31, 2023, the aggregate outstanding principal amount outstanding was \$6.0 million and \$6.7 million, respectively. These employee notes receivable have staggered maturity dates beginning in 2024. Certain employee loans are interest-only for the first two years after origination. The employee notes receivable accrued interest at a weighted-average rate of 4.48% and 5.046% per annum as of March 31, 2024 and December 31, 2023, respectively.

7. FAIR VALUE MEASUREMENTS

Equity Securities: Equity securities traded on a national securities exchange are stated at the last reported sales price as of the condensed consolidated balance sheet dates, March 31, 2024 and December 31, 2023. To the extent these equity securities are actively traded and valuation adjustments are not applied, they are classified as Level I.

Exchange traded funds: Valued using the market price of the fund as of the condensed consolidated balance sheet dates, March 31, 2024 and December 31, 2023. Exchange traded funds valued using quoted prices are classified within Level 1 of the fair value hierarchy.

Mutual funds: Valued at the number of shares of the underlying fund multiplied by the closing NAV per share quoted by that fund as of the condensed consolidated balance sheet dates, March 31, 2024 and December 31, 2023. The value of the specific funds the Company has invested in are validated with a sufficient level of observable activity to support classification of the fair value measurement as Level 1 in the fair value hierarchy.

Accrued performance allocations and partnership interests: The Company generally values its investments in accrued performance allocations and partnership interests using the NAV per share equivalent calculated by the investment manager as a practical expedient to determining a fair value. The Company does not categorize within the fair value hierarchy investments where fair value is measured using the NAV per share practical expedient.

Other investments: Investments are accounted for using the measurement alternative to measure at cost adjusted for any impairment and observable price changes. Unrealized gains or losses on other investments are included in unrealized gains (losses) on the condensed consolidated statements of operations.

General Partner Notes Payable: Valued using the NAV per share equivalent calculated by the investment manager as a practical expedient to determining an independent fair value.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Company believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table presents assets that are measured at fair value on a recurring basis as of March 31, 2024 and December 31, 2023 (in thousands):

| | Level 1 | Level 2 | Level 3 | Measured at NAV | Total |
|------------------------------------------|------------------|-------------|------------------|-------------------|-------------------|
| March 31, 2024 | | | | | |
| Assets: | | | | | |
| Common shares in publicly traded company | \$ 113 | \$ — | \$ — | \$ — | \$ 113 |
| Exchange traded funds | 2,962 | — | — | — | 2,962 |
| Mutual funds | 17,032 | — | — | — | 17,032 |
| Accrued performance allocations | — | — | — | 320,323 | 320,323 |
| Partnership interests | — | — | — | 175,412 | 175,412 |
| Other investments | — | — | 10,727 | — | 10,727 |
| Total assets at fair value | <u>\$ 20,107</u> | <u>\$ —</u> | <u>\$ 10,727</u> | <u>\$ 495,735</u> | <u>\$ 526,569</u> |
| Liabilities: | | | | | |
| General Partner Notes Payable | \$ — | \$ — | \$ — | \$ 3,231 | \$ 3,231 |
| December 31, 2023 | | | | | |
| Assets: | | | | | |
| Common shares in publicly traded company | \$ 135 | \$ — | \$ — | \$ — | \$ 135 |
| Exchange traded funds | 2,843 | — | — | — | 2,843 |
| Mutual funds | 16,860 | — | — | — | 16,860 |
| Accrued performance allocations | — | — | — | 381,993 | 381,993 |
| Partnership interests | — | — | — | 191,635 | 191,635 |
| Other investments | — | — | 12,026 | — | 12,026 |
| Total assets at fair value | <u>\$ 19,838</u> | <u>\$ —</u> | <u>\$ 12,026</u> | <u>\$ 573,628</u> | <u>\$ 605,492</u> |
| Liabilities: | | | | | |
| General Partner Notes Payable | \$ — | \$ — | \$ — | \$ 3,355 | \$ 3,355 |

The following table presents a rollforward of Level 3 assets at cost adjusted for any impairment and observable price changes (in thousands):

| | Other Investments |
|---------------------------------|-------------------|
| Balance as of December 31, 2023 | \$ 12,026 |
| Purchases | 28 |
| Sales | (1,599) |
| Net unrealized gains (losses) | 272 |
| Balance as of March 31, 2024 | <u>\$ 10,727</u> |

Accrued performance allocations, investments in funds, and investments in limited partnership interests in third-party private funds are valued using NAV of the respective vehicle. The following table presents investments carried at fair value using NAV (in thousands):

| | <u>Fair Value</u> | <u>Unfunded Commitments</u> |
|------------------------------------|-------------------|-----------------------------|
| March 31, 2024: | | |
| Accrued performance allocations | \$ 320,323 | N/A |
| Partnership interests: | | |
| Company-sponsored open-end fund | \$ 29,054 | \$ — |
| Company-sponsored closed-end funds | 131,696 | 7,275 |
| Third-party closed-end funds | 14,662 | 7,283 |
| Total partnership interests | <u>\$ 175,412</u> | <u>\$ 14,558</u> |
| December 31, 2023: | | |
| Accrued performance allocations | \$ 381,993 | N/A |
| Partnership interests: | | |
| Company-sponsored open-end fund | \$ 46,530 | \$ — |
| Company-sponsored closed-end funds | 131,188 | 7,662 |
| Third-party closed-end funds | 13,917 | 7,955 |
| Total partnership interests | <u>\$ 191,635</u> | <u>\$ 15,617</u> |

The Company can redeem its investments in the Company-sponsored open-end funds with a 60-day notice. The Company's interests in its closed-end funds are not subject to redemption, with distributions to be received through liquidation of underlying investments of the funds. The closed-end funds generally have eight- to ten-year terms, which may be extended in certain circumstances.

Fair Value Information of Financial Instruments Reported at Cost

The carrying values of cash, accounts receivable, due from and to affiliates, interest payable, and accounts payable approximate fair value due to their short-term nature and negligible credit risk.

The following table presents the carrying amounts and estimated fair values of financial instruments reported at amortized cost (in thousands):

| | <u>Level 1</u> | <u>Level 2</u> | <u>Level 3</u> | <u>Total</u> | <u>Carrying Value</u> |
|-------------------------------|----------------|----------------|----------------|--------------|-----------------------|
| As of March 31, 2024: | | | | | |
| Notes payable (private notes) | \$ — | \$ — | \$ 418,992 | \$ 418,992 | \$ 450,000 |
| As of December 31, 2023: | | | | | |
| Notes payable (private notes) | \$ — | \$ — | \$ 423,263 | \$ 423,263 | \$ 450,000 |

Fair values of the private notes were estimated by discounting expected future cash outlays at interest rates available to the Company for similar instruments. As of March 31, 2024, the discount rate range used in determining the fair value of the private notes was between 6.24% and 8.52%. An increase in market interest rates would decrease the estimated fair value of the private notes.

8. BUSINESS COMBINATION AND GOODWILL

Acquisition of Newbury Partners LLC

On March 31, 2023 (the “Acquisition Date”), affiliates of Bridge closed on an acquisition to purchase substantially all of the assets of Newbury Partners LLC (“Newbury”), a Delaware limited liability company, pursuant to the terms of an Asset Purchase Agreement (the “Asset Purchase Agreement”) by and among the Operating Company, Newbury Partners-Bridge LLC, a Delaware limited liability company (an indirect wholly owned subsidiary of the Operating Company, the “Buyer”), Newbury, Richard Lichter and RLP Navigator LLC, a Delaware limited liability company (collectively, the “Newbury Holders”). Bridge acquired substantially all of Newbury’s assets and assumed certain of Newbury’s liabilities for total consideration of \$320.1 million paid in cash, subject to certain purchase price adjustments as set forth in the Asset Purchase Agreement (the “Newbury Acquisition”).

The following table summarizes the total consideration for the Newbury Acquisition and the related purchase price allocation for the assets acquired, liabilities assumed and non-controlling interests (in thousands):

| Consideration | |
|----------------------|------------|
| Cash | \$ 319,364 |
| Liabilities assumed | 736 |
| Total consideration | \$ 320,100 |

| Assets acquired and liabilities assumed | |
|----------------------------------------------------|------------|
| Net tangible acquired assets | \$ 77,732 |
| Trade name ⁽¹⁾ | 3,000 |
| Client relationship ⁽¹⁾ | 48,000 |
| Management contracts ⁽¹⁾ | 98,000 |
| Fair value of net identifiable assets acquired | \$ 226,732 |
| Non-controlling interest ⁽¹⁾ | (84,234) |
| Goodwill ⁽¹⁾ | 177,602 |
| Total assets acquired and liabilities assumed, net | \$ 320,100 |

(1) The fair value was determined using Level 3 assumptions.

In connection with the Newbury Acquisition, the Company expensed transaction costs of approximately \$3.6 million, of which \$3.5 million is included in general and administrative expenses on the condensed consolidated statement of operations for the three months ended March 31, 2023.

In connection with the Newbury Acquisition, the Company allocated \$98.0 million, \$48.0 million, and \$3.0 million of the purchase price to the fair value of management contracts, client relationships and trade name, respectively. The fair value of management contracts was estimated based upon estimated net cash flows generated from those contracts, discounted at 16.0%, with remaining lives estimated between 4 and 10 years for fund management contracts. The fair value of client relationships was estimated based upon estimated net cash flows expected to be generated under future management contracts, discounted at 22%, with a remaining estimated useful life of 14 years. The trade name was valued using a relief-from-royalty method, based on estimated savings from an avoided royalty rate of 1% on expected revenue discounted at 21.0%, with an estimated useful life of 10 years.

The carrying value of goodwill associated with Newbury was \$177.6 million as of the Acquisition Date and is attributable to expected synergies and the assembled workforce of Newbury.

As part of the Newbury Acquisition, approximately \$0.7 million of liabilities were assumed by the Operating Company as part of the total consideration. As of March 31, 2024, none of the assumed liabilities remained outstanding.

Unaudited supplemental information on a pro forma basis, as if the Newbury Acquisition had been consummated on January 1, 2022, is as follows (in thousands):

| | Three Months Ended March 31, | |
|-------------------------------------------------------------------------|-------------------------------------|-------------|
| | 2023 | 2022 |
| Total revenues and investment (loss) income | \$ (1,900) | \$ 189,978 |
| Net (loss) income attributable to Bridge Investment Group Holdings Inc. | (268) | 9,104 |

The unaudited pro forma supplemental information is based on estimates and assumptions, which the Company believes are reasonable. These results are not necessarily indicative of the Company's consolidated financial condition or statements of operations in future periods or the results that actually would have been realized had the Company and Newbury been a combined entity during the periods presented. These pro forma amounts have been calculated after applying the following adjustments that were directly attributable to the Newbury Acquisition:

- adjustments to reflect the exclusion of accrued performance allocation income and related compensation for certain Newbury funds that were not acquired as part of the Newbury Acquisition;
- adjustments to include the impact of the additional amortization that would have been charged assuming the fair value adjustments to intangible assets had been applied on January 1, 2022, together with the consequential tax effects;
- adjustments to reflect compensation agreements and profits interests awards granted to certain transferred employees, as if they were granted on January 1, 2022;
- adjustments to include interest expense related to the 2023 Private Placement Notes and the draw on our Credit Facility (as defined herein) as if it had been consummated on January 1, 2023 and adjustments to exclude interest expense related to the line of credit that was not assumed by the Company in the Newbury Acquisition;
- adjustments to reflect the tax effects of the Newbury Acquisition and the related adjustments as if Newbury had been included in the Company's results of operations as of January 1, 2022; and
- adjustments to reflect the pro-rata economic ownership attributable to Bridge.

Included in the pro forma financial information for the three months ended March 31, 2023 is \$5.5 million and \$4.6 million of transaction costs incurred by the Company and Newbury, respectively. There were no transaction costs incurred for the three months ended March 31, 2024

9. INSURANCE LOSS RESERVES AND LOSS AND LOSS ADJUSTMENT EXPENSES

BIGRM is a wholly owned subsidiary of Bridge and is licensed under the Utah Captive Insurance Companies Act. BIGRM provides the following insurance policies:

- Lease Security Deposit Fulfillment (limits \$500 per occurrence/per property unit);
- Lessor Legal Liability (limits \$100,000 per occurrence/per property unit);
- Workers' Compensation Deductible Reimbursement (limit \$250,000 per occurrence);
- Property Deductible Reimbursement (\$1.5 million per occurrence/\$5.0 million policy annual aggregate); and
- General Liability Deductible Reimbursement (\$5.0 million in excess of \$25,000 per occurrence; \$10.0 million policy annual aggregate).

Effective June 20, 2023, BIGRM renewed its annual insurances policies, with the policy annual aggregate for Property Deductible Reimbursement insurance increasing from \$3.0 million to \$5.0 million.

For BIGRM's insured risks, claim expenses and the related insurance loss reserve liabilities are based on the estimated cost necessary to settle all reported and unreported claims occurring prior to the balance sheet dates. Additionally, claims are expensed when insured events occur or the estimated settlement costs are updated based on the current facts and the reporting date. Additionally, insurance claim expenses and insurance loss reserves include provisions for claims that have occurred but have yet to be reported. Insurance expenses and the insurance loss reserves for both reported and unreported claims are based on the Company's previous experience and the analysis of a licensed actuary. Management believes such amounts are adequate to cover the ultimate net cost of insured events incurred through March 31, 2024. The insurance loss provisions are estimates and the actual amounts may ultimately be settled for a significantly greater or lesser amount. Any subsequent differences arising will be recorded in the period in which they are determined. As of March 31, 2024 and December 31, 2023, the Company had reserved \$13.8 million and \$12.7 million, respectively.

10. SELF-INSURANCE RESERVES

Medical Self-Insurance Reserves — The Company is primarily self-insured for employee health benefits. The Company records its self-insurance liability based on claims filed and an estimate of claims incurred but not yet reported. There is stop-loss coverage for amounts in excess of \$225,000 per individual per year and a maximum claim liability of \$19.4 million. If more claims are made than were estimated or if the costs of actual claims increase beyond what was anticipated, reserves recorded may not be sufficient and additional accruals may be required in future periods. As of March 31, 2024 and December 31, 2023, the Company had reserved \$3.8 million and \$2.6 million, respectively.

Property and Casualty Reserves — As part of its property management business, the Company arranges for property and casualty risk management for the properties and entities affiliated with the Company (the "Insurance Program") through BIGRM. The Company uses a broker to arrange for insurers to provide coverage deemed necessary by management and required by lenders or property owners. Under the terms of the risk management program, each property has a \$25,000 deductible for property and casualty claims for insured events. Insured property losses in excess of \$25,000 for multifamily properties and \$250,000 of commercial office properties are self-insured or fully insured as described below.

The Risk Management Program for property risks includes a Self-Insured Retention ("SIR") component in order to more efficiently manage the risks. As of March 31, 2024, the Company's SIR includes a layer of losses that the Company is responsible for satisfying after the properties have met their \$25,000 deductible for each claim. That layer covers losses between \$25,000 and \$250,000, with an annual aggregate limit of \$1.5 million. All multifamily and SFR losses above \$250,000 are fully insured. For seniors housing properties, all losses are fully insured after the \$250,000 deductible has been met. For commercial office, logistics and net lease properties, all losses are fully insured after the \$50,000 deductible has been met. BIGRM, the captive risk management company wholly owned by the Operating Company, provides a \$5.0 million insurance policy to cover the following: 100% of the \$5.0 million layer above the multifamily deductible and SIR. All losses above \$5.0 million are fully insured by multiple outside insurance carriers. Effective June 20, 2023 the per-occurrence limit for any single loss is \$1.5 million with the annual aggregate limit increasing from \$3.0 million to \$5.0 million. All losses above the SIR thresholds are fully insured with the exception of catastrophic loss deductibles in excess of the deductibles outlined above. Catastrophic losses, in zones deemed catastrophic (CAT Zones), such as earthquake, named storm and flood zones, have deductibles that equal up to 5% of the insurable value of the property affected for a particular loss. Any catastrophic losses in non-CAT Zones are insured with the same \$25,000/\$50,000 deductibles and SIR of \$250,000 for multifamily properties as outlined above.

The Company has a general liability retention with a per-occurrence limit of \$5.0 million subject to an annual aggregate limit of \$10.0 million. Any insurance claims above these limits are fully insured by multiple outside insurance carriers. As of March 31, 2024 and December 31, 2023, the Company had reserved \$0.2 million.

As of March 31, 2024 and December 31, 2023, the total self-insurance reserve liability was \$4.0 million and \$2.9 million, respectively.

11. GENERAL PARTNER NOTES PAYABLE

The Bridge GPs traditionally have a General Partner commitment to the respective fund, which is usually satisfied by affiliates' direct investment into the funds. For the General Partner commitments for BSH I GP and BMF III GP this commitment was satisfied by notes payable ("General Partner Notes Payable") between the General Partner and certain related parties or outside investors ("GP Lenders") for reduced management fees. Under the terms of the General Partner Notes Payable, the GP Lender enters into notes payable with the respective General Partner, which then subscribes to the respective fund for the same amount as the amount of the General Partner Notes Payable. The General Partner Notes Payable mature based upon the terms of the limited partnership agreement of the respective fund. The carrying value of the General Partner Notes Payable represents the related GP Lender's net asset value in the fund. The GP Lenders are entitled to all returned capital and profit distributions net of management fees and carried interest. We have elected the fair value option for the General Partner Notes Payable so that changes in value are recorded in unrealized gains (losses). The following table summarizes the carrying value of the General Partner Notes Payable (in thousands):

| | Commitment | Fair Value | |
|-------------------------------|------------------|-----------------|-------------------|
| | | March 31, 2024 | December 31, 2023 |
| Bridge Seniors Housing Fund I | \$ 4,775 | \$ 3,144 | \$ 3,263 |
| Bridge Multifamily Fund III | 9,300 | 87 | 92 |
| Total | <u>\$ 14,075</u> | <u>\$ 3,231</u> | <u>\$ 3,355</u> |

The Company has no repayment obligation other than the return of capital and profit distributions, net of management fees and carried interest allocation of the respective fund.

12. LINE OF CREDIT

On June 3, 2022, the Operating Company entered into a credit agreement (the "Credit Agreement") with CIBC, Inc. ("CIBC") and Zions Bancorporation, N.A. d/b/a Zions First National Bank ("Zions") as Joint Lead Arrangers, which allows for revolving commitments (the "Credit Facility").

On January 31, 2023, the Operating Company entered into an amendment to the Credit Agreement pursuant to which (i) the Operating Company exercised its option to increase the total revolving commitments under the Credit Facility to \$225.0 million, (ii) the variable interest rates under the applicable pricing grid were each increased by 15 basis points and (iii) the quarterly unused commitment fee was increased to 0.25%.

On February 28, 2024, the Operating Company entered into an amendment to the Credit Agreement with CIBC, Zions and Manufacturers and Traders Trust Company, as Joint Lead Arrangers, which included a reduction in the total aggregate commitments under the Credit Facility from \$225.0 million to \$150.0 million, with the ability to increase aggregate commitments up to an additional \$75.0 million, and extended the maturity date from June 3, 2024 to June 3, 2026.

Borrowings under the Credit Facility bear interest based on a pricing grid with a range of a2.65% to 3.15% over the Term Secured Overnight Financing Rate ("SOFR") as determined by the Operating Company's leverage ratio, or upon achievement of an investment grade rating, interest is then based on a range of 1.90% to 2.40% over Term SOFR. The Credit Facility is also subject to a quarterly unused commitment fee of up to 0.25%, which is based on the daily unused portion of the Credit Facility. Borrowings under the Credit Facility may be repaid at any time during the term of the Credit Agreement, but the Credit Facility requires paydown at least once annually or if the aggregate commitment exceed certain thresholds for an extended period of time.

Under the terms of the Credit Agreement, certain of the Operating Company's assets serve as pledged collateral. In addition, the Credit Agreement contains covenants that, among other things, limit the Operating Company's ability to: incur indebtedness; create, incur or allow liens; merge with other companies; pay dividends or make distributions; engage in new or different lines of business; and engage in transactions with affiliates. The Credit Agreement also contains financial covenants requiring the Operating Company to maintain (1) a debt to Earnings Before Interest, Taxes, Depreciation, and Amortization ("EBITDA") ratio of no more than 3.75x, (2) minimum liquidity of \$15.0 million and (3) minimum quarterly EBITDA of \$15 million and minimum EBITDA for the trailing four fiscal quarters of \$80.0 million.

The carrying value of the Credit Facility approximates fair value, as the loan is subject to variable interest rates that adjust with changes in market rates and market conditions and the current interest rate approximates that which would be available under similar financial arrangements.

As of March 31, 2024, the outstanding balance on the Credit Facility was \$15.5 million with an interest rate in effect of approximately 7.47%. During the three months ended March 31, 2024, the Operating Company incurred interest expense of approximately \$1.1 million and unused commitments fees of \$0.1 million. During the three months ended March 31, 2023, the Operating Company incurred interest expense of approximately \$0.4 million and unused commitments fees of \$0.1 million.

Debt issuance costs related to the Credit Facility are included in other assets in the condensed consolidated balance sheets as of March 31, 2024 and December 31, 2023, respectively.

As of March 31, 2024, the Operating Company was in full compliance with all debt covenants.

13. NOTES PAYABLE

On July 22, 2020, the Operating Company entered into a \$150.0 million note purchase agreement, pursuant to which the Operating Company issued two tranches of notes in a private placement offering. The transaction consisted of \$75.0 million of 3.90% with a five-year term maturing on July 22, 2025, and \$75.0 million of 4.15% notes with a seven-year term maturing on July 22, 2027 (the "2020 Private Placement Notes").

On June 3, 2022, the Operating Company entered into a \$150.0 million note purchase agreement pursuant to which the Operating Company issued two tranches of notes in a private placement offering. The transaction consisted of \$75.0 million of 5.00% notes with a ten-year term maturing on July 12, 2032, and \$75.0 million of 5.10% notes with a twelve-year term maturing on July 12, 2034 (the "2022 Private Placement Notes").

On February 13, 2023, the Operating Company entered into a \$150.0 million note purchase agreement pursuant to which the Operating Company issued two tranches of notes in a private placement offering. The transaction consisted of \$120.0 million of 6.00% notes with a seven-year term maturing on March 29, 2030 and \$30.0 million of 6.10% notes with a ten-year term maturing on March 29, 2033 (the "2023 Private Placement Notes" and together with the 2020 Private Placement Notes and 2022 Private Placement Notes, the "Private Placement Notes").

Under the terms of the Private Placement Notes, certain of the Operating Company's assets are pledged as collateral. The Private Placement Notes contain covenants that, among other things, limit the Operating Company's ability to: incur indebtedness; create, incur or allow liens; merge with other companies; engage in new or different lines of business; and engage in transactions with affiliates. The Private Placement Notes also contain financial covenants requiring the Operating Company to maintain (1) a debt to EBITDA ratio of no more than 3.75x, (2) minimum liquidity of \$15.0 million and (3) minimum quarterly EBITDA of \$15.0 million and minimum EBITDA for the trailing four fiscal quarters of \$80.0 million.

As of March 31, 2024 and December 31, 2023, unamortized deferred financing costs were \$0.2 million and \$0.3 million, respectively, and the net carrying value of the Private Placement Notes was \$446.8 million and \$446.6 million, respectively. As of March 31, 2024, the Company was in full compliance with all debt covenants.

The following table presents scheduled principal payments of the Private Placement Notes as of March 31, 2024 (in thousands):

| | | |
|--------------|-----------|----------------|
| 2025 | \$ | 75,000 |
| 2026 | | — |
| 2027 | | 75,000 |
| Thereafter | | 300,000 |
| Total | \$ | 450,000 |

The Company typically incurs and pays debt issuance costs when entering into a new debt obligation or when amending an existing debt agreement. Debt issuance costs related to the Private Placement Notes are recorded as a reduction of the corresponding debt obligation. All debt issuance costs are amortized over the remaining term of the related obligation.

During the three months ended March 31, 2024 and 2023, interest expense was \$5.7 million and \$3.4 million, respectively.

14. REALIZED AND UNREALIZED GAINS (LOSSES)

Realized gains (losses) in the condensed consolidated statements of operations consist primarily of the realized and unrealized gains and losses on investments and other financial instruments, including the General Partner Notes Payable for which the fair value option has been elected. Unrealized gains or losses result from changes in the fair value of these investments and other financial instruments during a period. Upon disposition of an investment or financial instrument, previously recognized unrealized gains or losses are reversed and an offsetting realized gain or loss is recognized in the current period.

The following tables summarize realized gains (losses) on investments and other financial instruments for the three months ended March 31, 2024 and 2023 (in thousands):

| | Three Months Ended March 31, 2024 | | | Three Months Ended March 31, 2023 | | |
|----------------------------------------------|--------------------------------------|----------------------------------|------------|--------------------------------------|----------------------------------|----------|
| | Net Realized Gains (Losses) | Net Unrealized Gains (Losses) | Total | Net Realized Gains (Losses) | Net Unrealized Gains (Losses) | Total |
| Investment in Company-sponsored funds | \$ (1,814) | \$ (3,128) | \$ (4,942) | \$ (459) | \$ 931 | \$ 472 |
| Investment in third-party partnerships | (145) | 277 | 132 | (104) | 125 | 21 |
| Other investments | — | 272 | 272 | — | — | — |
| General Partner Notes Payable | — | — | — | (165) | 1,108 | 943 |
| Total realized and unrealized gains (losses) | \$ (1,959) | \$ (2,579) | \$ (4,538) | \$ (728) | \$ 2,164 | \$ 1,436 |

15. INCOME TAXES

The Company is taxed as a corporation for U.S. federal and state income tax purposes. In addition to U.S. federal and state income taxes, the Company is subject to local and foreign income taxes, with respect to the Company's allocable share of any taxable income generated by the Operating Company that flows through to the Company.

The Operating Company and its subsidiaries, other than BIGRM and BPM, are limited liability companies or limited partnerships and, as such, are not subject to income taxes. The individual owners of the Operating Company and its subsidiaries are required to report their distributive share of realized income, gains, losses, deductions, or credits on their individual income tax returns.

The deferred income tax asset related to the TRA and the corresponding TRA liability as of March 31, 2024 was \$9.6 million and \$72.3 million, respectively, and \$67.0 million and \$69.5 million as of December 31, 2023, respectively. The increase in the TRA and corresponding TRA liability during the three months ended March 31, 2024 was primarily attributed to the redemption of Class A units, which is further described in Note 16.

The Company's effective tax rate is dependent on many factors, including the estimated amount of income subject to tax. Consequently, the effective tax rate can vary from period to period. The Company's overall effective tax rate in each of the periods described above is less than the statutory rate primarily because a portion of income is allocated to non-controlling interests, and the tax liability on such income is borne by the holders of such non-controlling interests.

The Company's estimated annual effective tax rate was approximately 25% and 9% for the three months ended March 31, 2024 and 2023, respectively.

The Company evaluates the realizability of its deferred tax asset on a quarterly basis and adjusts the valuation allowance when it is more likely than not that all or a portion of the deferred tax asset may not be realized.

As of March 31, 2024, the Company had no unrecognized tax positions and does not expect any changes to uncertain tax positions within the next twelve months.

The Company files its tax returns as prescribed by the tax laws of the jurisdictions in which it operates. In the normal course of business, the Company is subject to examination by U.S. federal, state, local and foreign tax authorities. Although the outcome of tax audits is always uncertain, based on information available to the Company as of the date hereof, the Company does not believe the outcome of any future audit will have a material adverse effect on the Company's condensed consolidated financial statements.

16. SHAREHOLDERS' EQUITY

Changes in Shareholders' Equity and Non-Controlling Interests

Collapse of 2021 Profits Interests Awards

On July 1, 2023, certain of the Company's 2021 profits interests awards were collapsed into 489,407 shares of Class A common stock and 2,429,453 Class A Units. The profits interests were collapsed based on their fair values and the relative value of the Company, based on distributable earnings attributable to the Operating Company, distributable earnings of the applicable subsidiary where such profits interests were held, and the market price of the Company's Class A common stock as of the date of the collapse. This resulted in a decrease in net income attributable to non-controlling interests for periods subsequent to July 1, 2023; however, there was a corresponding increase in the number of outstanding Class A Units and shares of Class A common stock. The collapse of the 2021 profits interests awards was accounted for as a modification.

Collapse of 2020 Profits Interests Awards

On January 1, 2023, certain of the Company's 2020 profits interests awards were collapsed into 801,927 shares of our Class A common stock and 2,025,953 Class A Units. The profits interests were collapsed based on their fair values and the relative value of the Company, based on distributable earnings attributable to the Operating Company, distributable earnings of the applicable subsidiary where such profits interests were held, and the market price of our Class A common stock as of the date of the collapse. This resulted in a decrease in net income attributable to non-controlling interests for periods subsequent to January 1, 2023; however, there was a corresponding increase in the number of outstanding Class A Units and shares of our Class A common stock. The collapse of the 2020 profits interests awards was partially accounted for as a modification and partially accounted for as cancellations. For the 2020 profits interests awards that were cancelled, the Company accelerated the recognition of the unamortized share-based compensation expense amounting to \$0.3 million for the three months ended March 31, 2023.

Redemptions of Non-controlling Interest in Bridge Investment Group Holdings Inc.

Certain current and former employees of the Company directly or indirectly own interests in the Operating Company, presented as non-controlling interests in the Operating Company. Non-controlling interests in the Operating Company have the right to require the Operating Company to redeem part or all of such member's Class A Units for cash based on the market value of an equivalent number of shares of our Class A common stock at the time of redemption, or at the Company's election as managing member of the Operating Company, through issuance of shares of our Class A common stock on a one-for-one basis. At the end of each period, non-controlling interests in the Operating Company is adjusted to reflect their ownership percentage in the Operating Company at the end of the period, through a reallocation between controlling and non-controlling interests in the Operating Company.

During the three months ended March 31, 2024, 915,555 Class A Units were redeemed, with the issuance of our Class A common stock on a one-for-one basis.

Bridge Investment Group Holdings Inc.

The Company has two classes of common stock outstanding, Class A common stock and Class B common stock. Our Class A common stock is traded on the New York Stock Exchange. As of March 31, 2024, the Company is authorized to issue 500,000,000 shares of Class A common stock with a par value of \$0.01 per share, 236,037,892 shares of Class B common stock with a par value of \$0.01 per share, and 20,000,000 shares of preferred stock, with a par value of \$0.01 per share. Each share of our Class A common stock is entitled to one vote and each share of our Class B common stock is entitled to ten votes. Refer to Note 1, "Organization" for additional information about the Company's common stock.

As of March 31, 2024, 40,981,924 shares of our Class A common stock (including Restricted Stock) were outstanding, 79,988,075 shares of our Class B common stock were outstanding, and no shares of preferred stock were outstanding.

The following table presents a reconciliation of Bridge Investment Group Holdings Inc. common stock for the three months ended March 31, 2024:

| | Bridge Investment Group Holdings Inc. | | |
|------------------------------------------------------|----------------------------------------------|----------------------------------------------------|-------------------------------------|
| | Class A Common Stock | Class A Restricted Common Stock | Class B Common Stock |
| Balance as of December 31, 2023 | 30,273,513 | 7,556,376 | 80,618,708 |
| Class A common stock issued - unitholder conversions | 915,555 | — | (630,633) |
| Class A restricted common stock issued | — | 2,451,500 | |
| Class A restricted common stock forfeited | — | (215,020) | — |
| Class A restricted common stock vested | 632,052 | (632,052) | — |
| Balance as of March 31, 2024 | <u>31,821,120</u> | <u>9,160,804</u> | <u>79,988,075</u> |

Dividends are made to our Class A common stockholders and distributions are made to members of the Operating Company and holders of non-controlling interests in subsidiaries. Distributions are reflected when paid in the condensed consolidated statements of stockholders' equity, while dividends on our Class A common stock are reflected when declared by the Company's board of directors.

During the three months ended March 31, 2024 and 2023, the Company declared and paid the following dividends on our Class A common stock (dollars amounts in thousands, except per share data):

| Dividend Record Date | Dividend Payment Date | Dividend per Share of Common Stock | Dividend to Common Stockholders |
|-----------------------------|------------------------------|-------------------------------------------|----------------------------------------|
| March 8, 2024 | March 22, 2024 | \$ 0.07 | \$ 2,582 |
| March 10, 2023 | March 24, 2023 | \$ 0.17 | \$ 5,541 |

Bridge Investment Group Holdings LLC

Prior to the IPO, the Operating Company had three classes of membership interests: (i) Class A; (ii) Class B-1; and (iii) Class B-2. Class A and Class B-1 represented the voting equity holders and Class B-2 represented profits interests awarded to employees of the Operating Company. Class B-1 and B-2 interests were issued as "profits interests," pursuant to agreements entered into with certain employees during 2021, 2020 and 2019. At the time of issuance, the Class B-1 and B-2 interests had a capital account interest of zero. The holders of Class B-1 and B-2 interests were entitled to distributions in excess of the defined threshold per the respective award. The holders of Class B-2 interests did not have voting rights. As part of the Transactions, the Class B-1 and Class B-2 interests were exchanged for Class A Units in the Operating Company on a one-for-one basis. As part of the Transactions, 97,463,981 new Class B Units were issued.

Net profits and any other items of income are allocated to the members' capital accounts in a manner that is consistent with their respective ownership percentages. Distributions to members are generally made in a manner consistent with their respective ownership percentages at the time the profits were generated and are subject to approval of the Company's board of directors. During the three months ended March 31, 2024, \$6.2 million was distributed to non-controlling interests in the Operating Company and \$10.7 million was distributed to non-controlling interest in the Company. During the three months ended March 31, 2023, \$4.4 million was distributed to the Operating Company's members \$24.0 million was distributed to non-controlling interests in the Operating Company.

The Operating Company's members' capital interests are transferable; however, transfers are subject to obtaining the prior written consent of the Company, with certain exceptions for transfers to affiliated parties. Members' liability is limited to the capital account balance. Distributions are reflected in the condensed consolidated statements of changes in equity when declared by the board of directors and consist of distributions to members and non-controlling interest holders.

As of March 31, 2024, the Company is the sole managing member of the Operating Company, and owns 40,981,924 Class A Units and 97,463,981 Class B Units (voting only) of the Operating Company, which represents 30% and 100% of the total outstanding Class A Units and Class B Units, respectively. The Company controls the business and affairs of the Operating Company and its direct and indirect subsidiaries.

The following table presents a reconciliation of the Operating Company's Class A Units and Class B Units for the three months ended March 31, 2024:

| | Bridge Investment Group Holdings LLC | |
|--------------------------------------|---------------------------------------------|--------------------------|
| | Class A Units | Class B Units |
| Balance as of December 31, 2023 | 130,084,585 | 97,463,981 |
| Issuance of Class A Units | 5,280 | — |
| Forfeiture of unvested Class A Units | (80,356) | — |
| Balance as of March 31, 2024 | 130,009,509 | 97,463,981 |

17. COMMITMENTS AND CONTINGENCIES

The Company leases office space generally under long-term non-cancelable operating lease agreements. The terms of each lease are unique and some permit early cancellation, while other leases have only a short period of time remaining on what was originally a longer dated lease agreement that is nearing the maturity. Certain leases contain renewal options, rent escalations, and terms to pay a proportionate share of the operating expenses. Rent expense is recorded on a straight-line basis over the lease term for leases with determinable rent escalation and lease incentives.

The following table summarizes the Company's leases as of March 31, 2024 and December 31, 2023 (dollar amounts in thousands):

| | March 31, 2024 | December 31, 2023 |
|--------------------------------------------------|-----------------------|--------------------------|
| Right-of-use assets, included in Other assets | \$ 17,121 | \$ 17,491 |
| Lease Liabilities, included in Other liabilities | 19,415 | 19,557 |
| Weighted-average remaining lease term (in years) | 5.7 | 5.9 |
| Weighted-average discount rate | 4.89 % | 4.82 % |

The components of lease expense included in general and administrative expenses in the condensed consolidated statements of operations for the three months ended March 31, 2024 and 2023 are as follows (in thousands):

| | Three Months Ended March 31, | |
|----------------------------------------------------------------------------------|-------------------------------------|-----------------|
| | 2024 | 2023 |
| Operating lease costs | \$ 1,214 | \$ 1,009 |
| Variable lease costs | 64 | 64 |
| Total lease costs, included in general and administrative expenses | \$ 1,278 | \$ 1,073 |
| Cash paid for amounts included in the measurement of operating lease liabilities | \$ 1,299 | \$ 1,316 |

As of March 31, 2024, the maturities of operating lease liabilities were as follows (in thousands):

| | |
|--------------------------------------------------------|------------------|
| 2024 (excluding the three months ended March 31, 2024) | \$ 3,072 |
| 2025 | 4,730 |
| 2026 | 4,482 |
| 2027 | 3,813 |
| 2028 | 1,251 |
| 2029 | 1,222 |
| Thereafter | 4,275 |
| Total lease liabilities | 22,845 |
| Less: Imputed interest | (3,430) |
| Total operating lease liabilities | \$ 19,415 |

Allocated Performance Income — Allocated performance income is affected by changes in the fair values of the underlying investments in the funds that we advise. Valuations, on an unrealized basis, can be significantly affected by a variety of external factors including, but not limited to, public equity market volatility, industry trading multiples and interest rates. Generally, if at the termination of a fund (and at interim points in the life of a fund), the fund has not achieved investment returns that (in most cases) exceed the preferred return threshold or (in all cases) the applicable Bridge GP receives net profits over the life of the fund in excess of its allocable share under the applicable partnership agreement, the Bridge GP will be obligated to repay carried interest that was received by the Bridge GP in excess of the amounts to which the Bridge GP is entitled. This contingent obligation is normally reduced by income taxes paid by the members of the Bridge GP (including the Company) related to its carried interest. Additionally, at the end of the life of the funds there could be a payment due to a fund by the Bridge GP if the Bridge GP has recognized more performance income than was ultimately earned. The general partner clawback obligation amount, if any, will depend on final realized values of investments at the end of the life of the fund.

As of March 31, 2024 and December 31, 2023, if the Company assumed all existing investments were worthless, the amount of performance income subject to potential repayment by the Bridge GPs, net of tax distributions, which may differ from the recognition of revenue, would have been approximately \$197.8 million, of which \$155.4 million is reimbursable to the Bridge GPs by certain professionals who are the recipients of such performance income. Management believes the possibility of all of the investments becoming worthless is remote. If the funds were liquidated at their fair values as of March 31, 2024, there would be no contingent repayment obligation or liability.

Legal Matters — In the normal course of business, the Company is party to certain claims or legal actions. Although the amount of the ultimate exposure cannot be determined at this time, the Company believes that the resolution of these matters will not have a material adverse effect on its financial position, liquidity or results of operations.

Standby Letters of Credit — As of March 31, 2024, the Company has guaranteed a \$7.9 million standby letter of credit related to the self-insurance program of the properties owned by the funds. Additionally, as of March 31, 2024, the Company has guaranteed a \$0.4 million standby letter of credit related to an operating lease.

Indemnifications and Other Guaranties — In the normal course of business and consistent with standard business practices, the Company has provided general indemnifications to certain officers and directors when they act in good faith in the performance of their duties for the Company. The Company's maximum exposure under these arrangements cannot be determined as these indemnities relate to future claims that may be made against the Company or related parties, but which have not yet occurred. No liability related to these indemnities has been recorded in the condensed consolidated balance sheet as of March 31, 2024. Based on past experience, management believes that the risk of loss related to these indemnities is remote.

The Company may incur contingent liabilities for claims that may be made against it in the future. The Company enters into contracts that contain a variety of representations, warranties and covenants. For example, the Company, and certain of the Company's funds have provided non-recourse carve-out guaranties for fraud, willful misconduct and other customary wrongful acts, environmental indemnities, mechanics liens, and performance guaranties, including completion guaranties, in connection with certain investment vehicles that the Company manages. The Company's maximum exposure under these arrangements is currently unknown, and the Company's liabilities for these matters would require a claim to be made against the Company in the future.

The Operating Company may provide guaranties to a lending institution for certain loans held by employees for investment in Bridge funds not to exceed \$8.0 million. There were no outstanding loans guaranteed by the Operating Company under this program as of March 31, 2024.

18. VARIABLE INTEREST ENTITIES

A VIE is an entity that lacks sufficient equity to finance its activities without additional subordinated financial support from other parties, or whose equity holders lack the characteristics of a controlling financial interest. The Company sponsors private funds and other investment vehicles as general partner for the purpose of providing investment management services in exchange for management fees and performance-based fees. These private funds are established as limited partnerships or equivalent structures. Limited partners of the private funds do not have either substantive liquidation rights, or substantive kick-out rights without cause, or substantive participating rights that could be exercised by a simple majority of limited partners or by a single limited partner. Accordingly, the absence of such rights, which represent voting rights in a limited partnership, results in the private funds being considered VIEs. The nature of the Company's involvement with its sponsored funds comprises fee arrangements and equity interests. The fee arrangements are commensurate with the level of management services provided by the Company and contain terms and conditions that are customary to similar at-market fee arrangements.

The Company does not consolidate its sponsored private funds where it has insignificant direct equity interests or capital commitments to these funds as general partner. As the Company's direct equity interests in its sponsored private funds as general partner absorb insignificant variability, the Company is considered to be acting in the capacity of an agent of these funds and is therefore not the primary beneficiary of these funds. The Company accounts for its equity interests in unconsolidated sponsored private funds under the equity method. Additionally, the Company has investments in funds sponsored by third parties that we do not consolidate as we are not the primary beneficiary. The Company's maximum exposure to loss is limited to the carrying value of its investment in the unconsolidated private funds, totaling \$175.4 million and \$191.6 million as of March 31, 2024 and December 31, 2023, respectively, which is included in other investments on the condensed consolidated balance sheets for the periods then ended.

The Operating Company consolidates certain VIEs for which it is the primary beneficiary. Pre-IPO VIEs consisted of certain operating entities not wholly owned by the Company and included Bridge Seniors Housing Fund Manager LLC, Bridge Debt Strategies Fund Manager LLC, Bridge Office Fund Manager LLC, Bridge Agency MBS Fund Manager LLC, Bridge Net Lease Fund Manager LLC, Bridge Logistics Properties Fund Manager LLC, and certain Bridge GPs. As part of the Transactions and IPO, the Operating Company acquired the non-controlling interest of its consolidated subsidiaries BSHM and BOFM, which was accounted for as an equity transaction with no gain or loss recognized in combined net income for the period then ended. The carrying amounts of the non-controlling interest in BSHM and BOFM were adjusted to zero.

During the three months ended March 31, 2024, the Company made a direct investment in Bridge Solar Energy Development Fund LP. Due to the timing of capital raising efforts, the Company's equity interests in the fund was considered significant to the fund as of March 31, 2024, and as a result these funds were consolidated in the Company's financial statements for the period then ended.

The assets of the Operating Company’s consolidated VIEs totaled \$1,138.4 million and \$1,221.1 million as of March 31, 2024 and December 31, 2023 respectively, while the liabilities of the consolidated VIEs totaled \$653.2 million and \$681.7 million as of the same dates, respectively. The assets of the consolidated VIEs may only be used to settle obligations of the same VIE. In addition, there is no recourse to the Company for the consolidated VIEs’ liabilities. Additionally, the Operating Company is a VIE that is consolidated by the Company.

19. RELATED PARTY TRANSACTIONS

Receivables from Affiliates

Substantially all of the Company’s revenue is earned from its affiliates, including fund management fees, property management and leasing fees, construction management fees, development fees, transaction fees, insurance premiums, and real estate mortgage brokerage and administrative expense reimbursements. The related accounts receivable is included within receivables from affiliates within the condensed consolidated balance sheets.

The Company has investment management agreements with the funds that it manages. In accordance with these agreements, the funds may bear certain operating costs and expenses which are initially paid by the Company and subsequently reimbursed by the funds. The Company also has entered into agreements to be reimbursed for its expenses incurred for providing administrative services to certain related parties, including Bridge Founders Group, LLC.

Employees and other related parties may be permitted to invest in Bridge funds alongside fund investors. Participation is limited to individuals who qualify under applicable securities laws. These funds generally do not require these individuals to pay management or performance fees. The Company considers its corporate professionals and non-consolidated funds to be affiliates.

Receivables from affiliates were comprised of the following as of March 31, 2024 and December 31, 2023 (in thousands):

| | March 31, 2024 | December 31, 2023 |
|---------------------------------------------------------------------------|-----------------------|--------------------------|
| Fees receivable from non-consolidated funds | \$ 28,225 | \$ 22,222 |
| Payments made on behalf of and amounts due from non-consolidated entities | 17,665 | 22,148 |
| Total receivables from affiliates | \$ 45,890 | \$ 44,370 |

For the three months ended March 31, 2024, the Company recognized a credit loss reserve of \$1.8 million primarily related to receivables from Bridge Office Fund LP (“BOF I”), and certain related joint ventures. Of the \$1.8 million credit loss recognized during the three months ended March 31, 2024, \$1.7 million is presented as a contra revenue in fund management fees and \$0.1 million is included in general and administrative expenses on the consolidated statement of operations for the period then ended. The credit loss reserve was the result of unfavorable market conditions in the office sector, including the lack of available debt and equity financing and illiquidity of the underlying assets.

Notes Receivable from Affiliates

As of March 31, 2024 and December 31, 2023, the Company had total notes receivable from affiliates of \$3.1 million and \$48.3 million, respectively. Refer to Note 6, “Notes Receivable from Affiliates” for additional information.

Due to Affiliates

As of March 31, 2024 and December 31, 2023, the Company had accrued \$72.3 million and \$69.5 million of due to affiliates, respectively, in connection with the TRA, which was included in due to affiliates on the condensed consolidated balance sheets for the periods then ended. Refer to Note 2, “Significant Accounting Policies,” and Note 15, “Income Taxes” for additional information.

All of the distributable earnings of the Operating Company prior to the IPO were payable to the Original Equity Owners. As of March 31, 2024 and December 31, 2023, there was \$0.5 million of declared distributions that had not yet been distributed to Original Equity Owners.

20. SHARE-BASED COMPENSATION AND PROFITS INTERESTS

Restricted Stock and RSUs

On July 6, 2021, the Company adopted the 2021 Incentive Award Plan, which became effective on July 20, 2021, under which 6,600,000 shares of our Class A common stock were initially reserved for issuance. Pursuant to the terms of the 2021 Incentive Award Plan, the number of shares available for issuance under the 2021 Incentive Award Plan increases automatically on the first day of each calendar commencing on January 1, 2022 and ending on and including January 1, 2031, equal to the lesser of (a) 2% of the number of outstanding shares of our Class A common stock (calculated on an “as-converted” basis taking into account any and all securities (including membership interests in the Operating Company) convertible into, or exercisable, exchangeable, or redeemable for, Class A common stock) on the final day of the immediately preceding calendar year and (b) an amount determined by our board of directors. On January 1, 2024, the number of shares available under the 2021 Incentive Award Plan increased to 14,143,131. As of March 31, 2024, 5,376,444 shares remained available for future grants. Restricted Stock and RSUs issued before January 1, 2024 are subject to graded vesting with approximately one-third of such grants vesting on the third, fourth and fifth anniversaries of the grant date. Restricted Stock and RSUs issued on or after January 1, 2024 are subject to graded vesting with approximately one-quarter of such grants vesting on the first, second, third and fourth anniversaries of the grant date. At vesting of the RSUs, the Company issues shares of Class A common stock.

The fair value of the Restricted Stock and RSUs is based upon our stock price at grant date and is expensed over the vesting period. We classify both Restricted Stock and RSUs as equity instruments. Share-based compensation expense is included in employee compensation and benefits in the condensed consolidated statement of operations, with the corresponding increase included in additional paid-in capital or non-controlling interests on the condensed consolidated balance sheet. If the recipient ceases to be employed by the Company prior to vesting of the Restricted Stock or RSUs, the awards are forfeited. The Company reversed share-based compensation related to Restricted Stock and RSU forfeitures of approximately \$1.9 million and \$0.2 million for the three months ended March 31, 2024 and 2023, respectively.

Restricted Stock is Class A common stock with certain restrictions that relate to trading and carry the possibility of forfeiture. Holders of Restricted Stock have full voting rights and receive dividends during the vesting period. RSUs represent rights to one share of common stock for each unit. Holders of RSUs receive dividend equivalents during the vesting period but do not have voting rights.

During the three months ended March 31, 2024, 36,400 RSUs were issued at a weighted-average fair value per share of \$9.78.

The following table summarizes Restricted Stock activity for the three months ended March 31, 2024:

| | Restricted Stock | Weighted-Average Fair Value per Share |
|---------------------------------|-----------------------------|--------------------------------------------------|
| Balance as of December 31, 2023 | 7,556,376 | \$ 16.99 |
| Issued | 2,451,500 | 9.78 |
| Vested | (632,052) | 15.56 |
| Forfeited | (215,020) | 16.35 |
| Balance as of March 31, 2024 | <u>9,160,804</u> | <u>\$ 15.17</u> |

The total value at grant date of Restricted Stock and RSUs granted during the three months ended March 31, 2024 was \$4.0 million and \$0.4 million, respectively. As of March 31, 2024, 9,160,804 shares of Restricted Stock and 134,037 RSUs were expected to vest with fair value of \$62.8 million and \$0.9 million, respectively.

As of March 31, 2024, the aggregate unrecognized compensation cost for all unvested Restricted Stock and RSU awards was \$8.4 million, which is expected to be recognized over a weighted-average period of 1.9 years.

Profits Interests

The Operating Company issued profits interests in the Operating Company and certain Fund Managers in 2019, 2020, and 2021 to certain members of management to participate in the growth of the Operating Company and the respective Fund Managers. A holding company was formed for each of the Fund Managers to hold these profits interests. The holding company's ownership equates from 5% to 40% of the related Fund Managers above a certain income and valuation threshold. The Operating Company issued two types of profits interests: (i) award shares and (ii) anti-dilutive shares. The fair value of these awards was determined using a Monte Carlo Valuation model. Each of the awards has an earnings threshold for distributions and equity appreciation. The grant date fair value of the profits interests awards are expensed over the vesting period. The award shares are subject to graded vesting with approximately one-third of such grants vesting on the third, fourth and fifth anniversaries of the grant date. The Operating Company also issued anti-dilutive awards to active partners. Since the anti-dilutive awards were fully vested, the Company recorded 100% of the fair value as share-based compensation in the year the anti-dilutive shares were granted. Certain of the 2019, 2020 and 2021 profits interests awards have been collapsed into shares of our Class A common stock and Class A Units, as further described in Note 16, "Shareholders' Equity."

On March 31, 2023, the Company issued profits interests in certain Fund Managers to certain members of management to participate in the growth of the respective Fund Managers (the "2023 profits interests"). Each of the 2023 profits interests awards have an earnings threshold for distributions. Certain of the 2023 profits interests were issued fully vested while certain of the 2023 are also subject to continued employment and graded vesting with approximately one-third of such grants vesting on the third, fourth and fifth anniversary of the vesting commencement date. The grant date fair value was determined to be \$33.9 million using a Monte Carlo Valuation model, which will be expensed over the respective vesting periods. The following assumptions were used in the Monte Carlo simulation valuation:

| | Weighted Average | |
|-------------------------|------------------|---|
| Risk free rate | 3.6 | % |
| Volatility | 40.0 | % |
| Expected cost of equity | 16.8 | % |
| Discount rate | 17.1 | % |

If the recipient of profits interests awards ceases to be employed by the Company after the awards vest, the Company has the option to repurchase such profits interests at fair value. If the recipient ceases to be employed by the Company prior to vesting, the unvested portion of the recipient's awards are forfeited.

As of March 31, 2024, the aggregate unrecognized compensation cost for all unvested profits interests awards was \$6.4 million, which is expected to be recognized over a weighted-average period of 2.2 years.

The following table summarizes our share-based compensation expense associated with our profits interests awards, Restricted Stock, and RSUs, which is recorded in employee compensation and benefits on the condensed consolidated statements of operations and comprehensive income (in thousands):

| | Three Months Ended March 31, | |
|--------------------------------|------------------------------|----------|
| | 2024 | 2023 |
| Profits interests award shares | \$ 3,158 | \$ 1,988 |
| Restricted Stock and RSUs | 8,652 | 7,372 |
| Total share-based compensation | \$ 11,810 | \$ 9,360 |

As of March 31, 2024, unrecognized share-based compensation on Restricted Stock, RSUs and profits interests awards is expected to be recognized as follows (in thousands):

| | As of March 31, 2024 | | |
|-------------------|----------------------|---------------------------|--------------------------|
| | Total | Restricted Stock and RSUs | Profits Interests Awards |
| Remainder of 2024 | \$ 36,654 | \$ 28,774 | \$ 7,880 |
| 2025 | 33,419 | 24,309 | 9,110 |
| 2026 | 17,920 | 11,968 | 5,952 |
| 2027 | 6,240 | 3,322 | 2,918 |
| 2028 | 566 | 10 | 556 |
| Total | <u>\$ 94,799</u> | <u>\$ 68,383</u> | <u>\$ 26,416</u> |

21. EARNINGS (LOSS) PER SHARE

The following table presents our (loss) earnings per share for the three months ended March 31, 2024 and 2023 (dollar amounts in thousands, except per share data):

| | Three Months Ended March 31, | | |
|---------------------------------------------------------------------|------------------------------|--|--------------------|
| | 2024 | | 2023 |
| Net income attributable to Bridge Investment Group Holdings Inc. | \$ 9,818 | | \$ 2,034 |
| Less: | | | |
| Income allocated to Restricted Stock and RSUs | (1,601) | | — |
| Distributions on Restricted Stock and RSUs | (657) | | (1,306) |
| Net income available to Class A common shareholders - basic | \$ 7,560 | | \$ 728 |
| Incremental net loss from assumed exchange of Class A units | (14,327) | | (17,279) |
| Net loss available to Class A common stockholders, diluted | <u>\$ (6,767)</u> | | <u>\$ (16,551)</u> |
| Denominator: | | | |
| Weighted-average shares of Class A common stock outstanding—basic | 31,342,979 | | 25,068,319 |
| Incremental shares from assumed exchange of Class A units | 97,324,375 | | 98,813,181 |
| Weighted-average shares of Class A common stock outstanding—diluted | <u>128,667,354</u> | | <u>123,881,500</u> |
| Earnings per share of Class A common stock—basic | \$ 0.24 | | \$ 0.03 |
| Loss per share of Class A common stock—diluted | \$ (0.05) | | \$ (0.13) |

Basic earnings (loss) per share is calculated by dividing earnings or losses available to our Class A common shareholders by the weighted-average number of our Class A common shares outstanding for the period. Restricted Stock and RSUs that contain non-forfeitable rights to dividends are participating securities and are included in the computation of earnings per share pursuant to the two-class method. Accordingly, distributed and undistributed earnings attributable to unvested Restricted Stock and RSUs have been excluded as applicable from earnings available to our Class A common stockholders used in basic and diluted earnings per share.

Diluted earnings per share of our Class A common stock is computed by dividing earnings available to Bridge Investment Group Holdings Inc., giving consideration to the reallocation of net income (loss) between holders of our Class A common stock and non-controlling interests, by the weighted-average number of shares of our Class A common stock outstanding adjusted to give effect to potentially dilutive securities, if any.

Shares of our Class B common stock do not share in the earnings or losses attributable to the Company and therefore are not participating securities. As a result, a separate presentation of basic and diluted earnings (loss) per share of Class B common stock under the two-class method has not been included.

22. SUBSEQUENT EVENTS

Other than as disclosed elsewhere in these notes to the condensed consolidated financial statements, no subsequent events have occurred that would require recognition in the condensed consolidated financial statements or disclosure in the accompanying footnotes.

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

This section presents management’s perspective on our financial condition and results of operations. The following discussion and analysis is intended to highlight and supplement data and information presented elsewhere in this quarterly report on Form 10-Q, including the condensed consolidated financial statements and related notes, and should be read in conjunction with the accompanying tables and our annual audited financial statements in our annual report on Form 10-K, filed with the SEC on March 7, 2024. To the extent that this discussion describes prior performance, the descriptions relate only to the periods listed, which may not be indicative of our future financial outcomes. In addition to historical information, this discussion contains forward-looking statements that involve risks, uncertainties and assumptions that could cause results to differ materially from management’s expectations. Factors that could cause such differences are discussed in the sections titled “Cautionary Note Regarding Forward-Looking Statements” and “Risk Factors.” We assume no obligation to update any of these forward-looking statements. In addition, amounts and percentages in the tables below may reflect rounding adjustments and consequently totals may not appear to sum.

Overview

We are a leading alternative investment manager, diversified across specialized asset classes, with approximately \$48.0 billion of AUM as of March 31, 2024. Bridge combines its nationwide operating platform with dedicated teams of investment professionals focused on various specialized and synergistic investment platforms, including real estate, credit, renewable energy and secondaries strategies. Our broad range of products and vertically integrated structure allow us to capture new market opportunities and serve investors with various investment objectives. Our ability to scale our specialized and operationally driven investment approach across multiple attractive sectors within real estate equity and debt, in a way that creates sustainable and thriving communities, is the ethos of who we are and the growth engine of our success. We have enjoyed significant growth since our establishment as an institutional fund manager in 2009, driven by strong investment returns, and our successful efforts to organically develop and strategically acquire an array of investment platforms focused on sectors of the U.S. real estate market and other alternative investments that we believe are the most attractive. We have extensive multi-channel distribution capabilities and currently manage capital on behalf of global institutions and individual investors across our investment strategies.

Business Segment

We operate as one business, a fully integrated alternative investment manager. The Company’s chief operating decision maker, which is the executive chairman, utilizes a consolidated approach to assess financial performance and allocate resources. As such, the Company operates as one business segment.

Trends Affecting Our Business

Our business is affected by a variety of factors, including conditions in the financial markets and economic and political conditions. Changes in global economic conditions and regulatory or other governmental policies or actions can materially affect the values of our holdings and the ability to source attractive investments and completely deploy the capital that we have raised. However, we believe our disciplined investment philosophy across our diversified investment strategies has historically contributed to the stability of our performance throughout market cycles.

In addition to these macroeconomic trends and market factors, our future performance is heavily dependent on our ability to attract new capital, generate strong, stable returns, source investments with attractive risk-adjusted returns and provide attractive investment products to a growing investor base. We believe our future performance will be influenced by the following factors:

- *The extent to which fund investors favor private markets investments* Our ability to attract new capital is partially dependent on fund investors’ views of alternative investments relative to traditional asset classes. We believe our fundraising efforts will continue to be subject to certain fundamental asset management trends, including (1) the increasing importance and market share of alternative investment strategies to fund investors of all types as fund investors focus on lower correlated and absolute levels of return, (2) the increasing demand for private markets from private wealth fund investors, (3) shifting asset allocation policies of institutional fund investors, (4) de-leveraging of the global banking system, bank consolidation and increased regulatory requirements and (5) increasing barriers to entry and growth.

- *Our ability to generate strong, stable returns and retain investor capital throughout the market cycle.* Our ability to raise and retain capital is significantly dependent on our track record and the investment returns we are able to generate for our fund investors. The capital we raise drives growth in our AUM, management fees and performance fees. Although our AUM and fees generated have grown significantly since our inception and particularly in recent years, a significant deterioration in the returns we generate for our fund investors, adverse market conditions or an outflow of capital in the alternative asset management industry in general, or in the real estate space in which we specialize, could negatively affect our future growth rate. Ongoing economic headwinds continue to put downward pressure on occupancy rates, valuations, transaction volumes and the availability of financing in the commercial real estate sector, which represented 4% of our AUM as of March 31, 2024. We are no longer collecting management fees on Bridge Office Fund LP (“BOF I”), which previously contributed \$1.8 million to revenue on a quarterly basis. During the three months ended March 31, 2024, we recognized a credit loss of \$1.8 million related to BOF I, and certain joint venture management fees attributed to the first quarter of 2024. We also have a \$15.0 million outstanding unsecured loan to a subsidiary of BOF I, which was still determined to be recoverable as of March 31, 2024. In addition, market dislocations, contractions or volatility could adversely affect our returns in the future, which could in turn affect our fundraising abilities. Our ability to retain and attract fund investors also depends on our ability to build and maintain strong relationships with both existing and new fund investors, many of whom place significant emphasis on an asset manager’s track record of strong fund performance and distributions. While we believe that our reputation for generating attractive risk-adjusted returns is favorable to our ability to continue to attract investors, we may face greater challenges in raising capital for new investment strategies as we continue to expand our market presence and asset classes.
- *Our ability to source investments with attractive risk-adjusted returns.* Our ability to continue to grow our revenue is dependent on our continued ability to source and finance attractive investments and efficiently deploy the capital that we have raised. Capital deployed may vary significantly from period to period with the fluctuating availability of attractive opportunities, which are dependent on a number of factors, including debt financing, the general macroeconomic environment, market positioning, valuation, size, the liquidity of such investment opportunities, and the long-term nature of our investment strategies. Each of these factors impact our ability to efficiently and effectively invest our pool of fund capital and maintain revenue growth over time. Increases in prevailing interest rates could affect not only our returns on debt and mortgage-backed securities, but also our ability to deploy capital for Bridge-sponsored funds due to the increased cost of, and ability to secure, borrowings. Moreover, with respect to our Debt Strategies and Agency MBS Funds, macro-economic trends or adverse credit and interest rate environments affecting the quality or quantity of new issuance debt and mortgage-backed securities or a substantial increase in defaults could adversely affect our ability to source investments with attractive risk-adjusted returns.
- *The attractiveness of our product offerings to a broad and evolving investor base* Investors in our industry may have changing investment priorities and preferences over time, including with respect to risk appetite, portfolio allocation, desired returns and other considerations. We continue to expand and diversify our product offerings to increase investment options for our fund investors, while balancing this expansion with our goal of continuing to deliver the consistent, attractive returns that have cultivated our reputation. We believe that achieving that balance is crucial to both our fund investors’ success and satisfaction, as well as our ability to maintain our competitive position and grow our revenue.
- *Our ability to maintain our data advantage relative to competitors* Our proprietary data and technology platforms, analytical tools and deep industry knowledge allow us to provide our fund investors with customized investment solutions, including specialized asset management services, tailored reporting packages, customized performance benchmarks as well as experienced and responsive compliance, administration, and tax capabilities. Our ability to maintain our data advantage is dependent on a number of factors, including our continued access to a broad set of private market information and our ability to grow our relationships with sophisticated partners and wealth management platforms.

Business Environment

Global markets have shifted dramatically over the last several years, experiencing significant volatility driven by increasing concerns over persistent inflation, high interest rates, slowing economic growth and geopolitical uncertainty. In 2022, inflation reached multi-decade highs in many major economies around the world, prompting central banks to pursue monetary policy tightening actions that created, and are likely to continue to create headwinds to economic growth. However, in the latter part of 2023 the economy began to show signs of growth, with a strong labor market and deceleration of inflation. In response to these trends, the Federal Reserve paused interest rate increases in the fourth quarter of 2023 and it is possible that the Federal Reserve may begin rate cuts as soon as the second half of 2024.

Our future results may be adversely affected by resulting challenges in fundraising activity, the pace of capital deployment and our ability to collect rental income when due. See “Risk Factors—Risks Related to Our Business—Difficult economic, market and political conditions may adversely affect our businesses, including by reducing the value or hampering the performance of the investments made by our funds or reducing the ability of our funds to raise or deploy capital, each of which could materially reduce our revenue, earnings and cash flow and adversely affect our financial prospects and condition” in our annual report on Form 10-K.

Key Financial Measures

We manage our business using financial measures and key operating metrics that we believe reflect the productivity of our core investment activities. We prepare our condensed consolidated financial statements in accordance with accounting principles generally accepted in the United States of America (“GAAP”). Additional information regarding our significant accounting policies can be found in Note 2, “Significant Accounting Policies,” to our condensed consolidated financial statements, included in this quarterly report on Form 10-Q. Our key financial and operating measures are discussed below.

Revenues

Fund Management Fees. Our fund management fees are generally based on a defined percentage of total commitments, invested capital, or net asset value (“NAV”) of the investment portfolios that we manage. Generally, with respect to fund management fees charged on committed capital, fund management fees are earned at the management fee rate on committed capital and, beginning at the expiration of the investment period, on invested capital. The majority of our fee-earning AUM pays fees on committed capital during the respective funds’ investment periods, which generally produces more management fee revenue than fees paid on invested capital. The fees are generally based on a quarterly measurement period and paid in advance. We typically share a portion of the fees we earn on capital raised through wirehouse and distribution channels. Fund management fees are recognized as revenue in the period in which advisory services are rendered, subject to our assessment of collectability. As of March 31, 2024, our weighted-average management fee varies by fund and is based upon the size of the commitment; however, the low average for a single fund is 0.50% and the high average for a single fund is 1.99% of committed or invested capital for our closed-end funds. Fund management fees also includes management fees for joint ventures and separately managed assets. Management fees for those types of assets are usually less than 1% and typically charged on invested capital or invested equity. For our sponsored closed-end funds, our capital raising period is traditionally 18 to 24 months. After the initial closing of a closed-end fund, we charge catch-up management fees to investors who subscribe in subsequent closings in amounts equal to the fees they would have paid if they had subscribed in the initial closing plus interest. Catch-up management fees are recognized in the period in which the investor subscribes to the fund. Fund management fees are presented net of placement agent fees, where we are acting as an agent in the arrangement.

Property Management and Leasing Fees. We have vertically integrated platforms where we manage a significant percentage of the real estate properties owned by our funds. As of March 31, 2024, we managed approximately 100% of the multifamily properties, 100% of the workforce and affordable housing properties, 82% of the office properties, and 50% of the seniors housing properties owned by our funds. We also provide property management services for a limited number of third-party owned assets. These fees are based upon cash collections at the managed properties and traditionally range from 2.5% to 3.0% for multifamily and workforce and affordable housing properties, 2% to 3% for office properties and 4% to 5% for seniors housing properties. Additionally, we receive leasing fees upon the execution of a leasing agreement for our office assets. We determined that certain third-party asset management costs, for which we are deemed to be the primary obligor, are recorded as gross revenue with a corresponding expense. The gross presentation has no impact on our net income to the extent the expense incurred, and corresponding cost reimbursement income are recognized. The offset is recorded in third-party operating expenses on the condensed consolidated statements of operations.

Construction Management Fees and Development Fees. The majority of our equity funds have a value-add component, where we seek to make improvements or reposition the properties, or have a development strategy. Similar to property management fees, we perform the construction management and development management for certain managed properties and receive fees for these services. These fees are earned as the work is completed. The rates charged are based upon market rates and are updated on an annual basis. For small projects, we occasionally charge an immaterial flat fee. For significant projects, the range is generally 0.5% to 4.0% of construction costs.

Transaction Fees. We earn transaction fees associated with the due diligence related to the acquisition of assets and origination of debt financing for assets. The fee is recognized upon the acquisition of the asset or origination of the mortgage or other debt. The fee range for acquisition fees is generally 0.5% to 1.0% of the gross acquisition cost of the investment or, in the case of development projects, the total development budget, and the fee range for debt origination is generally 0.3% to 1.0%.

Fund Administration Fees. The Company earns fees for providing fund administration services to its funds. Fund administration fees include a fixed annual amount plus a percentage of invested or deployed capital. Fund administration fees also include investor services fees, which are based on an annual fee per investor. Fees are earned as services are provided, and are recognized on a straight-line basis.

Insurance Premiums. BIGRM is our subsidiary that provides certain insurance products for multifamily and commercial properties owned by the funds. BIGRM insures direct risks including lease security deposit fulfillment, tenant legal liability, workers compensation deductible, property deductible and general liability deductible reimbursements. Tenant legal liability premiums are earned monthly. Deposit eliminator premiums are earned in the month that they are written. Workers' compensation and property deductible premiums are earned over the terms of the policy period.

Other Asset Management and Property Income. Other asset management and property income includes, among other things, interest on catch-up management fees, fees related to in-house legal and tax professional services, which are generally billed on an hourly rate to various Bridge funds and properties, and other miscellaneous fees.

Performance Fees. We earn two types of performance fee revenues: incentive fees and performance allocations, as described below. Incentive fees comprise fees earned from certain fund investor investment mandates for which we do not have a general partner interest in a fund. Performance allocations include the allocation of performance-based fees, commonly referred to as carried interest, from limited partners in the funds to us. As of March 31, 2024, we had approximately \$17.6 billion of carry-eligible fee-earning AUM across approximately 53 funds and other vehicles, of which 19 were in accrued carried interest positions.

Incentive fees are generally calculated as a percentage of the profits earned with respect to certain accounts for which we are the investment manager, subject to the achievement of minimum return levels or performance benchmarks. Incentive fees are a form of variable consideration and represent contractual fee arrangements in our contracts with investors in our funds. Incentive fees are typically subject to reversal until the end of a defined performance period, as these fees are affected by changes in the fair value of the assets under management or advisement over such performance period. Moreover, incentive fees that are received prior to the end of the defined performance period are typically subject to clawback, net of tax. We recognize incentive fee revenue only when these amounts are realized and no longer subject to significant reversal, which is typically at the end of a defined performance period and/or upon expiration of the associated clawback period (i.e., crystallization). However, clawback terms for incentive fees received prior to crystallization only require the return of amounts on a net of tax basis. Accordingly, the tax basis portion of incentive fees received in advance of crystallization is not subject to clawback and is therefore recognized as revenue immediately upon receipt. Incentive fees received in advance of crystallization that remain subject to clawback are recorded as deferred incentive fee revenue and are included in accrued performance allocations compensation in the condensed consolidated balance sheets.

Performance allocations include the allocation of performance-based fees to us from limited partners in the funds in which we hold an equity interest. We are entitled to a performance allocation (typically 15% to 20%) based on cumulative fund or account performance to date, irrespective of whether such amounts have been realized. These performance allocations are subject to the achievement of minimum return levels (typically 6% to 8%), in accordance with the terms set forth in the respective fund's governing documents. We account for our investment balances in the funds, including performance allocations, under the equity method of accounting because we are presumed to have significant influence as the general partner or managing member. Accordingly, performance allocations are not deemed to be within the scope of Accounting Standards Codification ("ASC") Topic 606 ("ASC 606"), *Revenue from Contracts with Customers*. We recognize income attributable to performance allocations from a fund based on the amount that would be due to us pursuant to the fund's governing documents, assuming the fund was liquidated based on the current fair value of its underlying investments as of that date. Accordingly, the amount recognized as performance allocation income reflects our share of the gains and losses of the associated fund's underlying investments measured at their then-fair values, relative to the fair values as of the end of the prior period. We record the amount of carried interest allocated to us as of each period end as accrued performance allocations in the condensed consolidated balance sheets. Performance allocations are realized when an underlying investment is profitably disposed of and the fund's cumulative returns are in excess of the specific hurdle rates, as defined in the applicable governing documents. Performance allocations are subject to reversal to the extent that the amount received to date exceeds the amount due to us based on cumulative results. As such, a liability is accrued for the potential clawback obligations if amounts previously distributed to us would require repayment to a fund if such fund were to be liquidated based on the current fair value of their underlying investments as of the reporting date. Actual repayment obligations generally do not become realized until the end of a fund's life.

Earnings (Losses) from Investments in Real Estate. The Company's share of the investee's income and expenses for the Company's equity method investments (exclusive of carried interest) is included in investment income as earnings (losses) from investments in real estate.

Expenses

Employee Compensation and Benefits. Compensation includes salaries, bonuses (including discretionary awards), related benefits, share-based compensation, compensatory awards, and the cost of processing payroll. Bonuses are accrued over the employment period to which they relate.

Share-Based Compensation. To further align the interests of our employees with our shareholders and to cultivate a strong sense of ownership and commitment to our Company, certain employees are eligible to receive Class A restricted common stock ("Restricted Stock"), Restricted Stock Units ("RSUs"), and profits interests awards. Equity-classified awards granted to employees that have a service condition only are measured at fair value at date of grant and remeasured at fair value only upon a modification of the award. The fair value of the Restricted Stock and RSUs awards are based upon our stock price on the grant date. The fair value for profits interests awards classified as equity is determined using a Monte Carlo valuation on the grant date or date of modification. We recognize compensation expense on a straight-line basis over the requisite service period of the awards, with the amount of compensation expense recognized at the end of a reporting period at least equal to the fair value of the portion of the award that has vested through that date. Compensation expense is adjusted for actual forfeitures upon occurrence. Refer to Note 20, "Share-Based Compensation and Profits Interests," to our condensed consolidated financial statements included in this quarterly report on Form 10-Q for additional information about equity awards.

Performance Allocations Compensation. Performance fee-related compensation deemed to be compensatory awards represents the portion of performance allocation revenue and incentive fees that have been awarded to employees as a form of long-term incentive compensation. Performance fee-related compensation is generally tied to the investment performance of the funds. Up to 60% of performance allocation revenue is awarded to employees as part of our long-term incentive compensation plan, fostering alignment of interest with our fund investors and investors, and retaining key investment professionals. Performance allocations related compensation is accounted for as compensation expense in conjunction with the related performance allocation revenue and, until paid, is recorded as a component of accrued performance allocations compensation in the condensed consolidated balance sheets. Amounts presented as realized indicate the amounts paid or payable to employees based on the receipt of performance allocation revenue from realized investment activity. Performance allocations related compensation expense may be subject to reversal to the extent that the related performance allocation revenue is reversed. Performance allocations related compensation paid to employees may be subject to clawback on an after-tax basis under certain scenarios. Incentive fee-related compensation is accrued as compensation expense when it is probable and estimable that payment will be made.

Loss and Loss Adjustment Expenses. Loss and loss adjustment expenses includes the estimated liability (based upon actuarial reports) of both losses which have been reported to us, but have not been processed and paid, and losses relating to insured events which have occurred but have not been reported to us.

Third-Party Operating Expenses. Third-party operating expenses represent transactions, largely operation and leasing of assets, with third-party operators of real estate owned by the funds where we were determined to be the principal rather than the agent in the transaction.

General and Administrative Expenses. General and administrative expenses include costs primarily related to professional services, occupancy, travel, communication and information services, transaction costs, and other general operating items.

Depreciation and Amortization. Depreciation or amortization of tenant improvements, furniture and equipment and intangible assets is expensed on a straight-line basis over the useful life of the asset.

Other Income (Expense)

Realized and Unrealized Gains (Losses). Realized and unrealized gains (losses) occur when the Company redeems all or a portion of its investment or when the Company receives cash income, such as dividends or distributions. Unrealized gains (losses) result from changes in the fair value of the underlying investment as well as from the reversal of previously recognized unrealized gains (losses) at the time an investment is realized. Realized and unrealized gains (losses) are presented together as net realized and unrealized gains (losses) in the condensed consolidated statements of operations. Finally, realized and unrealized gain (loss) associated with the financial instruments that we elect the fair value option is also included in net realized and unrealized gains (losses).

Interest Income. Interest (other than interest on catch-up management fees), dividends and other investment income are included in interest income. Interest income is recognized on an accrual basis to the extent that such amounts are expected to be collected using the effective interest method. Dividends and other investment income are recorded when the right to receive payment is established.

Other Income (Expense). Other income (expense) relates to non-operating and non-investment related expenses, which at times can include changes in our TRA liability.

Interest Expense. Interest expense includes interest related to our privately offered notes, or the Private Placement Notes, which have a weighted-average fixed coupon rate of 5.03%. The Credit Facility (as defined herein) incurs interest based on a pricing grid, as determined by the Company's leverage ratio, over Term Secured Overnight Financing Rate ("SOFR") and an unused commitment fee of up to 0.25%, which is based on the daily unused portion of the Credit Facility. As of March 31, 2024, the interest rate on our Credit Facility was approximately 7.47%.

Income Tax Expense. Income tax expense consists of taxes paid or payable by us and our operating subsidiaries. We are taxed as a corporation for U.S. federal and state income tax purposes and, as a result, are subject to U.S. federal and state income taxes, in addition to local and foreign income taxes, with respect to our allocable share of any taxable income generated by the Operating Company that will flow through to its members. The Operating Company has historically been treated as a partnership for U.S. federal and state income tax purposes. As such, income generated by the Operating Company flows through to its members and is generally not subject to U.S. federal or state income tax at the Operating Company level. Our non-U.S. subsidiaries operate as corporate entities in non-U.S. jurisdictions. Accordingly, in some cases, these entities are subject to local or non-U.S. income taxes. In addition, certain subsidiaries are subject to local jurisdiction taxes at the entity level, with the related tax provision reflected in the condensed consolidated statements of operations.

Net Income (Loss) Attributable to Non-Controlling Interests in Bridge Investment Group Holdings LLC. Net income (loss) attributable to non-controlling interests in Bridge Investment Group Holdings LLC represent the economic interests held by management and third parties in the consolidated subsidiaries of the Operating Company, fund manager entities, and employees in those entities. These non-controlling interests are allocated a share of income or loss in the respective consolidated subsidiary in proportion to their relative ownership interests, after consideration of contractual arrangements that govern allocations of income or loss.

Net Income (Loss) Attributable to Non-Controlling Interests in Bridge Investment Group Holdings Inc. Net income (loss) attributable to non-controlling interests in Bridge Investment Group Holdings Inc. represents the economic interests in the Operating Company held by the third-party owners of Class A Units of the Operating Company. Non-controlling interests in Bridge Investment Group Holdings Inc. are allocated a share of income or loss in the Operating Company in proportion to their relative ownership interests, after consideration of contractual arrangements that govern allocations of income or loss.

For additional discussion of components of our condensed consolidated financial statements, refer to Note 2, “Significant Accounting Policies,” to our condensed consolidated financial statements included in this quarterly report on Form 10-Q.

Operating Metrics

We monitor certain operating metrics that are either common to the asset management industry or that we believe provide important data regarding our business.

Assets Under Management

AUM refers to the assets we manage. Our AUM represents the sum of (a) the fair value of the assets of the funds and vehicles we manage, plus (b) the contractual amount of any uncalled capital commitments to those funds and vehicles (including our commitments to the funds and vehicles and those of Bridge affiliates). Our AUM is not reduced by any outstanding indebtedness or other accrued but unpaid liabilities of the assets we manage. We view AUM as a metric to measure our investment and fundraising performance as it reflects assets generally at fair value plus available uncalled capital. Our calculations of AUM and fee-earning AUM may differ from the calculations of other investment managers. As a result, these measures may not be comparable to similar measures presented by other investment managers. In addition, our calculation of AUM (but not fee-earning AUM) includes uncalled commitments to (and the fair value of the assets in) the funds and vehicles we manage from Bridge and Bridge affiliates, regardless of whether such commitments or investments are subject to fees. Our definition of AUM is not based on any definition contained in the agreements governing the funds and vehicles we manage or advise.

The following table presents a rollforward of our AUM for the three months ended March 31, 2024 and 2023 (dollar amounts in millions):

| | Three Months Ended March 31, | |
|------------------------------------------------------|-----------------------------------------|------------------|
| | 2024 | 2023 |
| AUM as of beginning of period | \$ 47,702 | \$ 43,292 |
| New capital / commitments raised ⁽¹⁾ | 153 | 5,862 |
| Distributions / return of capital ⁽²⁾ | (339) | (186) |
| Change in fair value and acquisitions ⁽³⁾ | 513 | (163) |
| AUM as of end of period | <u>\$ 48,029</u> | <u>\$ 48,805</u> |
| Increase | \$ 327 | \$ 5,513 |
| Increase % | 0.7 % | 12.7 % |

(1) *New capital / commitments raised generally represents limited partner capital raised by our funds and other vehicles, including any reinvestments in our open-ended vehicles. New capital / commitments raised for the three months ended March 31, 2023 includes \$5.1 billion of AUM attributed to the Newbury Acquisition.*

(2) *Distributions / return of capital generally represents the proceeds realized from the disposition of assets, current income, or capital returned to investors.*

(3) *Change in fair value and acquisitions generally represents realized and unrealized activity on investments held by our funds and other vehicles (including changes in fair value and changes in leverage) as well as the net impact of fees, expenses, and non-investment income.*

Fee-Earning AUM

Fee-earning AUM reflects the assets from which we earn management fee revenue. The assets we manage that are included in our fee-earning AUM typically pay management fees based on capital commitments, invested capital or, in certain cases, NAV, depending on the fee terms.

Management fees are only marginally affected by market appreciation or depreciation because substantially all of the funds pay management fees based on commitments or invested capital.

Our calculation of fee-earning AUM may differ from the calculations of other investment managers and, as a result, may not be comparable to similar measures presented by other investment managers. The following table presents a rollforward of our total fee-earning AUM for the three months ended March 31, 2024 and 2023 (dollar amounts in millions):

| | Three Months Ended March 31, | |
|------------------------------------------------------|---------------------------------|-----------|
| | 2024 | 2023 |
| Fee-earning AUM as of beginning of period | \$ 21,703 | \$ 17,334 |
| Increases (capital raised/deployment) ⁽¹⁾ | 375 | 4,970 |
| Changes in fair market value | 23 | (40) |
| Decreases (liquidations/other) ⁽²⁾ | (148) | (96) |
| Fee-earning AUM as of end of period | \$ 21,953 | \$ 22,168 |
| Increase | \$ 250 | \$ 4,834 |
| Increase % | 1.2 % | 27.9 % |

(1) Increases generally represent limited partner capital raised or deployed by our funds and other vehicles that is fee-earning when raised or deployed, respectively, including any reinvestments in our open-ended vehicles. Increases for the three months ended March 31, 2023 includes \$4.3 billion of fee-earning AUM attributed to the Newbury Acquisition.

(2) Decreases generally represent liquidations of investments held by our funds or other vehicles or other changes in fee basis, including the change from committed capital to invested capital after the expiration or termination of the investment period.

Fee-earning AUM decreased by 1.0% from March 31, 2023 to March 31, 2024, which was largely attributed to the timing of capital raising activities, deployment, changes in fee basis from committed to invested capital, and depreciation in fair value between periods. However, fee-earning AUM increased \$0.3 billion, or 1.2%, during the first quarter of 2024 primarily from the deployment of capital in our Workforce & Affordable Housing strategies.

The following table summarizes the balances of fee-earning AUM by fund as of March 31, 2024 and 2023 and December 31, 2023 (in millions):

| Fee-Earning AUM by Fund | As of March 31, | | As of December 31, |
|-----------------------------------------------------------|-----------------|-----------|--------------------|
| | 2024 | 2023 | 2023 |
| Bridge Debt Strategies Fund IV | \$ 2,774 | \$ 2,773 | \$ 2,774 |
| Bridge Multifamily Fund V | 2,239 | 2,233 | 2,233 |
| Newbury Equity Partners Fund V | 1,951 | 1,951 | 1,951 |
| Bridge Opportunity Zone Fund IV | 1,476 | 1,476 | 1,476 |
| Newbury Equity Partners Fund IV | 1,408 | 1,408 | 1,408 |
| Bridge Workforce Fund II | 1,373 | 1,719 | 1,178 |
| Bridge Multifamily Fund IV | 1,370 | 1,347 | 1,384 |
| Bridge Opportunity Zone Fund III | 1,019 | 1,019 | 1,019 |
| Newbury Equity Partners Fund III | 883 | 896 | 889 |
| Bridge Debt Strategies Fund III | 840 | 969 | 839 |
| Bridge Seniors Housing Fund II | 782 | 782 | 782 |
| Bridge Seniors Housing Fund I | 615 | 615 | 615 |
| Bridge Workforce Fund I | 545 | 556 | 545 |
| Bridge Opportunity Zone Fund V | 550 | 551 | 550 |
| Bridge Opportunity Zone Fund I | 482 | 482 | 482 |
| Bridge Debt Strategies IV JV Partners | 475 | 262 | 520 |
| Bridge Opportunity Zone Fund II | 408 | 408 | 408 |
| Bridge Logistics U.S. Venture I | 305 | 278 | 301 |
| Bridge Net Lease Industrial Income Fund | 299 | 190 | 289 |
| Bridge Agency MBS Fund | 277 | 239 | 271 |
| Bridge Debt Strategies Fund II | 246 | 280 | 266 |
| Bridge Single-Family Rental Fund IV | 233 | 231 | 233 |
| Newbury Equity Partners Fund VI | 200 | — | 110 |
| Bridge Opportunity Zone Fund VI | 191 | — | 152 |
| Bridge Multifamily Continuation Fund | 190 | — | 190 |
| Bridge Office Fund II | 163 | 161 | 163 |
| Bridge Debt Strategies III JV Partners | 125 | 216 | 130 |
| Bridge Debt Strategies II JV Partners | 117 | 139 | 126 |
| Bridge Office III JV Partners | 92 | 93 | 92 |
| Bridge Debt Strategies Fund V | 87 | — | 70 |
| Bridge Seniors Housing Fund III | 68 | 65 | 68 |
| Bridge Office I JV Partners | 51 | 132 | 71 |
| Bridge Logistics U.S. Venture II | 40 | — | 40 |
| Bridge Single-Family Rental Fund III | 32 | 32 | 32 |
| Bridge Office II JV Partners | 21 | 21 | 21 |
| Bridge Solar Energy Development Fund I | 16 | 7 | 16 |
| Bridge Debt Strategies V JV Partners | 10 | — | 10 |
| Bridge Office Fund I | — | 445 | — |
| Bridge Multifamily Fund III | — | 188 | — |
| Bridge Multifamily III JV Partners | — | 4 | — |
| Total Fee-Earning AUM | \$ 21,953 | \$ 22,168 | \$ 21,704 |
| Average remaining fund life of closed-end funds, in years | 6.6 | \$ 7.9 | 7.7 |

Undeployed Capital

As of March 31, 2024, we had \$3.1 billion of undeployed capital available to be deployed for future investment or reinvestment. Of this amount, \$2.0 billion is currently fee-earning based on commitments and \$1.1 billion will be fee-earning if and when it is deployed.

Our Performance

We have a demonstrated record of producing attractive returns for our fund investors across our platforms. Our historical investment returns for our closed-end funds by platform are shown in the chart below (dollar amounts in millions):

| Investment Performance Summary as of March 31, 2024 | | | | | | | | | | |
|-------------------------------------------------------------------------------|--------------------------------------------------------|----------------------------------------------------------------|----------------------------------------------------------------|------------------------------------------------|--------------------------------------------------|----------------------------------------------|-----------------------------------------------|-----------------------------------------|------------------------------------------------|-----------------------------------------------|
| Closed-End Funds ⁽¹⁾ (Investment Period Beginning, Ending Date) | Cumulative Fund Committed Capital ⁽²⁾ | Unreturned Drawn Capital plus Accrued Pre ⁽³⁾ | Cumulative Investment Invested Capital ⁽⁴⁾ | Realized Investment Value ⁽⁵⁾ | Unrealized Investment Value ⁽⁶⁾ | Unrealized Investment MOIC ⁽⁷⁾ | Total Investment Fair Value ⁽⁸⁾ | Total Investment MOIC ⁽⁹⁾ | Investor Levered Net IRR ⁽¹⁰⁾ | Investor Unlevered Net IRR ⁽¹¹⁾ |
| <i>(in millions)</i> | | | | | | | | | | |
| Equity Strategies Funds | | | | | | | | | | |
| Multifamily | | | | | | | | | | |
| Bridge Multifamily I (Mar 2009, Mar 2013) | \$ 124 | \$ — | \$ 150 | \$ 280 | \$ — | N/A | \$ 280 | 1.87x | 15.1 % | 15.1 % |
| Bridge Multifamily II (Apr 2012, Mar 2015) | 596 | — | 605 | 1,264 | — | N/A | 1,264 | 2.09x | 23.0 % | 22.5 % |
| Bridge Multifamily III (Jan 2015, Jan 2018) | 912 | — | 904 | 2,003 | — | N/A | 2,003 | 2.22x | 18.4 % | 17.9 % |
| Bridge Multifamily IV (Jun 2018, Jun 2021) | 1,590 | 1,640 | 1,521 | 498 | 2,289 | 1.80x | 2,787 | 1.83x | 14.3 % | 14.1 % |
| Bridge Multifamily V (Jul 2021, to present) | 2,257 | 1,346 | 1,153 | 41 | 839 | 0.76x | 880 | 0.76x | (22.2)% | (20.1)% |
| Bridge MF Continuation Vehicle (Jul 2023, Jul 2023) | 201 | 212 | 183 | 1 | 244 | 1.34x | 245 | 1.34x | 24.7 % | 24.7 % |
| Total Multifamily Funds⁽¹²⁾ | \$ 5,680 | \$ 3,198 | \$ 4,517 | \$ 4,088 | \$ 3,372 | 1.34x | \$ 7,460 | 1.65x | 15.3 % | 14.9 % |
| Workforce & Affordable Housing | | | | | | | | | | |
| Bridge Workforce Housing I (Aug 2017, Aug 2020) | \$ 619 | \$ 675 | \$ 594 | \$ 199 | \$ 957 | 1.90x | \$ 1,156 | 1.94x | 13.5 % | 13.5 % |
| Bridge Workforce Housing II (Aug 2020, to present) | 1,741 | 1,582 | 1,297 | 121 | 1,205 | 1.02x | 1,326 | 1.02x | (3.7)% | (3.2)% |
| Total Workforce & Affordable Housing Funds⁽¹²⁾ | \$ 2,360 | \$ 2,257 | \$ 1,891 | \$ 320 | \$ 2,162 | 1.29x | \$ 2,482 | 1.31x | 6.7 % | 6.6 % |
| Secondaries | | | | | | | | | | |
| Newbury Equity Partners I (Sep 2006, Dec 2007) | \$ 702 | \$ — | \$ 631 | \$ 1,036 | \$ 17 | 1.61x | \$ 1,054 | 1.67x | 8.2 % | 8.1 % |
| Newbury Equity Partners II (Oct 2009, Oct 2010) | 1,024 | — | 860 | 1,521 | 89 | 1.76x | 1,610 | 1.87x | 14.9 % | 14.8 % |
| Newbury Equity Partners III (Jul 2013, Mar 2014) | 1,102 | — | 985 | 1,351 | 473 | 1.84x | 1,824 | 1.85x | 14.9 % | 13.2 % |
| Newbury Equity Partners IV (May 2017, May 2018) | 1,447 | 753 | 1,266 | 812 | 1,527 | 1.88x | 2,340 | 1.85x | 16.3 % | 13.9 % |
| Newbury Equity Partners V (Nov 2019, Nov 2021) | 2,000 | 1,492 | 1,666 | 217 | 2,031 | 1.35x | 2,248 | 1.35x | 14.2 % | 11.7 % |
| Total Secondaries Funds | \$ 6,275 | \$ 2,245 | \$ 5,408 | \$ 4,938 | \$ 4,138 | 1.64x | \$ 9,076 | 1.68x | 12.8 % | 12.1 % |
| Single-Family Rental | | | | | | | | | | |
| Bridge Single-Family Rental I (Jan 2013, Jan 2015) | 51 | — | 47 | 165 | — | N/A | 165 | 3.53x | 15.7 % | 15.7 % |
| Bridge Single-Family Rental II (Jan 2015, Jan 2017) | 90 | — | 81 | 233 | — | N/A | 233 | 2.88x | 16.5 % | 16.5 % |
| Bridge Single-Family Rental III (Aug 2019, Aug 2022) | 34 | 43 | 31 | — | 60 | 1.94x | 60 | 1.94x | 15.6 % | 15.6 % |
| Bridge Single-Family Rental IV (Jan 2022, to Oct 2023) | 150 | 169 | 149 | 9 | 201 | 1.39x | 210 | 1.40x | 15.7 % | 13.8 % |
| Total Single-Family Rental Funds⁽¹²⁾ | \$ 324 | \$ 212 | \$ 308 | \$ 407 | \$ 261 | 1.49x | \$ 668 | 2.17x | 16.1 % | 15.9 % |

Investment Performance Summary as of March 31, 2024

| Closed-End Funds ⁽¹⁾ (Investment Period Beginning, Ending Date) | Cumulative Fund Committed Capital ⁽²⁾ | Unreturned Drawn Capital plus Accrued Pref ⁽³⁾ | Cumulative Investment Invested Capital ⁽⁴⁾ | Realized Investment Value ⁽⁵⁾ | Unrealized Investment Value ⁽⁶⁾ | Unrealized Investment MOIC ⁽⁷⁾ | Total Investment Fair Value ⁽⁸⁾ | Total Investment MOIC ⁽⁹⁾ | Investor Levered Net IRR ⁽¹⁰⁾ | Investor Unlevered Net IRR ⁽¹¹⁾ |
|-------------------------------------------------------------------------------|--------------------------------------------------------|-----------------------------------------------------------------|----------------------------------------------------------------|------------------------------------------------|--------------------------------------------------|-------------------------------------------------|-----------------------------------------------|-----------------------------------------|------------------------------------------------|-----------------------------------------------|
| Opportunity Zone | | | | | | | | | | |
| Opportunity Zone I (Apr 2019, Dec 2019) | \$ 509 | \$ 668 | \$ 524 | \$ 47 | \$ 452 | 0.95x | \$ 499 | 0.95x | (3.3) % | (3.1) % |
| Total Opportunity Zone Fund | \$ 509 | \$ 668 | \$ 524 | \$ 47 | \$ 452 | 0.95x | \$ 499 | 0.95x | (3.3) % | (3.1) % |
| Office | | | | | | | | | | |
| Bridge Office I (Jul 2017, Jul 2020) | \$ 573 | \$ 740 | \$ 643 | \$ 186 | \$ (25) | 0.23x | \$ 161 | 0.25x | *** | *** |
| Bridge Office II (Dec 2019, Dec 2022) | 208 | 230 | 245 | 83 | 178 | 1.07x | 261 | 1.07x | (1.5) % | (0.7) % |
| Total Office Funds⁽¹²⁾ | \$ 781 | \$ 970 | \$ 888 | \$ 269 | \$ 153 | 0.51x | \$ 422 | 0.48x | *** | *** |
| Seniors Housing | | | | | | | | | | |
| Bridge Seniors I (Jan 2014, Jan 2018) | \$ 578 | \$ 896 | \$ 753 | \$ 462 | \$ 308 | 0.91x | \$ 770 | 1.02x | (2.6) % | (2.4) % |
| Bridge Seniors II (Mar 2017, Mar 2020) | 820 | 917 | 771 | 290 | 590 | 1.17x | 880 | 1.14x | 0.1 % | 0.2 % |
| Bridge Seniors III (Nov 2020, to present) | 48 | 39 | 28 | 3 | 38 | 1.48x | 41 | 1.48x | 6.8 % | 6.7 % |
| Total Seniors Housing Funds⁽¹²⁾ | \$ 1,446 | \$ 1,852 | \$ 1,552 | \$ 755 | \$ 936 | 1.07x | \$ 1,691 | 1.09x | (1.2) % | (1.0) % |
| Logistics Value | | | | | | | | | | |
| Bridge Logistics Value I (Nov 2021, to present) | \$ 336 | \$ 365 | \$ 318 | \$ — | \$ 322 | 1.01x | \$ 322 | 1.01x | (2.4) % | (0.5) % |
| Total Logistics Value Fund | \$ 336 | \$ 365 | \$ 318 | \$ — | \$ 322 | 1.01x | \$ 322 | 1.01x | (2.4) % | (0.5) % |
| Debt Strategies Funds | | | | | | | | | | |
| Bridge Debt I (Sep 2014, Sep 2017) | \$ 132 | \$ — | \$ 219 | \$ 264 | \$ — | N/A | \$ 264 | 1.21x | 5.9 % | 5.9 % |
| Bridge Debt II (July 2016, July 2019) | 1,002 | 245 | 2,801 | 3,026 | 214 | 1.21x | 3,240 | 1.16x | 8.1 % | 8.1 % |
| Bridge Debt III (May 2018, May 2021) | 1,624 | 828 | 6,115 | 5,999 | 817 | 1.35x | 6,816 | 1.11x | 8.9 % | 8.8 % |
| Bridge Debt IV (Nov 2020, to present) | 2,888 | 2,803 | 8,578 | 6,459 | 2,781 | 1.19x | 9,240 | 1.08x | 9.1 % | 8.5 % |
| Total Debt Strategies Funds⁽¹²⁾ | \$ 5,646 | \$ 3,876 | \$ 17,713 | \$ 15,748 | \$ 3,812 | 1.22x | \$ 19,560 | 1.10x | 8.6 % | 8.4 % |

Footnotes:

The investment performance presented herein is intended to illustrate the performance of investments held by the funds and other vehicles we manage and the potential for which is relevant to the performance-based fees to Bridge. Other than the Investor Unlevered Net IRR and the Investor Levered Net IRR numbers presented herein, the cash flows in the investment performance do not reflect the cash flows used in presentations of fund performance due to the fund level expenses, reserves, and reinvested capital.

- Closed-End Funds represented herein does not include performance for (i) certain Opportunity Zone funds with investments which have not been marked-to-market, and (ii) funds that are currently raising capital, including our open-ended funds. Each fund identified contemplates all associated parallel and feeder limited partnerships in which investors subscribe and accordingly share common management. All intercompany accounts and transactions have been eliminated in the combined presentation. Values and performance presented herein are the combined investor returns gross of any applicable legal entity taxes.
- Cumulative Fund Committed Capital represents total capital commitments to the fund (excluding joint ventures or separately managed accounts).
- Unreturned Drawn Capital + Accrued Pref represents the amount the fund needs to distribute to its investors as a return of capital and a preferred return before the General Partner is entitled to receive performance fees or allocations from the fund.
- Cumulative Investment Invested Capital represents the total cost of investments since inception (including any recycling or refinancing of investments). This figure will differ from Cumulative Paid-In Capital, which represents the total contributions or drawn down commitments from all investors since inception.
- Realized Investment Value represents net cash proceeds received in connection with all investments, including distributions from investments and disposition proceeds.
- Unrealized Investment Value represents the estimated liquidation values that are generally based upon appraisals, contracts and internal estimates. There can be no assurance that Unrealized Investment Fair Value will be realized at valuations shown, and realized values will depend on numerous factors including, among others, future asset-level operating results, asset values and market conditions at the time of disposition, transaction costs, and the timing and manner of disposition, all of which may differ from the assumptions on which the Unrealized Investment Fair Value are based. Direct fund investments in real property are held at cost minus transaction expenses for the first six months.

- (7) *Unrealized Investment MOIC represents the Multiple on Invested Capital ("MOIC") for Total Investment Fair Value associated with unrealized investments before management fees, fund level expenses and carried interest, divided by Cumulative Investment Invested Capital attributable to those unrealized investments.*
- (8) *Total Investment Fair Value represents the sum of Realized Investment Value and Unrealized Investment Value, before management fees, expenses and carried interest.*
- (9) *Total Investment MOIC represents MOIC for Total Investment Fair Value divided by Cumulative Investment Invested Capital.*
- (10) *Investor Levered Net IRR is an annualized realized and unrealized internal rate of return to fee-paying fund investors, computed from inception based on the effective dates of cash inflows (capital contributions) and cash outflows (distributions) and the remaining fair value, net of the investors actual management fees, fund level expenses, and carried interest. Net return information reflects aggregated fund-level returns for fee-paying investors using actual management fees paid by the fund. The actual management fee rates from individual investors will be higher and lower than the actual aggregate fund level rate. This return may differ from actual investor level returns due to timing, variance in fees paid by investors, and other investor-specific investment costs such as taxes. Because IRRs are time-weighted calculations, for newer funds with short measurement periods, IRRs may be amplified by fund leverage and early fund expenses and may not be meaningful. For IRRs calculated with an initial date less than one year from the reporting date, the IRR presented is de-annualized, representing such period's return.*
- (11) *Investor Unlevered Net IRR is an annualized realized and unrealized internal rate of return to fee-paying fund investors, computed from inception based on the effective dates of cash inflows (capital contributions and drawdowns on fund lines of credit) and cash outflows (distributions and repayments on fund lines of credit) and the remaining fair value (after removing outstanding balances on fund lines of credit), net of the investors actual management fees, fund level expenses, and carried interest. Net return information reflects aggregated fund-level returns for fee-paying investors using actual management fees paid by the fund. The actual management fee rates from individual investors will be higher and lower than the actual aggregate fund level rate. Because IRRs are time-weighted calculations, for newer funds with short measurement periods, this IRR may be amplified by early fund expenses and may not be meaningful. For IRRs calculated with an initial date less than one year from the reporting date, the IRR presented is de-annualized, representing such period's return.*
- (12) *Any composite returns presented herein do not represent actual returns received by any one investor and are for illustrative purposes only. Composite performance is based on actual cash flows of the funds within a strategy over the applicable timeframes and are prepared using certain assumptions. Each fund has varied investment periods and investments were made during different market environments; past performance of prior funds within a strategy is not a guarantee of future results. Fund investors generally pay fees based on a defined percentage of total commitments during the investment period and invested capital thereafter, but some fund investors may pay fees based on invested capital for the life of the fund according to the applicable governing documents. Additional information on the calculation of this composite performance, including applicable assumptions and supporting data, can be made available promptly upon request.*

*** *Indicates a negative return that results in an IRR that is incalculable. The returns for Total Office Funds are not presented because Bridge Office I is incalculable.*

The returns presented above are those of the primary funds in each platform and not those of the Company. The returns presented above do not include returns for joint ventures or separately managed accounts. An investment in our Class A common stock is not an investment in any of our funds. The historical returns attributable to our platforms are presented for illustrative purposes only and should not be considered as indicative of the future returns of our Class A common stock or any of our current or future funds. These returns are presented by platform and include multiple funds of varied vintage, including funds that are fully realized, and performance of a specific fund within a platform can vary materially from the return of the platform as a whole. The returns represent aggregate returns for the U.S. domiciled partnerships, and such aggregate returns may differ materially from the fund-level returns for each individual partnership co-investment vehicles or separately managed accounts or each non-U.S. partnership due to varied management fee structures, timing of investments, contributions and distributions and additional structuring costs and taxes.

There is no guarantee that any fund or other vehicle within a platform will achieve its investment objectives or achieve comparable investment returns.

Results of Operations

Three Months Ended March 31, 2024 Compared to the Three Months Ended March 31, 2023

Revenues

| (in thousands) | Three Months Ended March 31, | | Amount Change | % Change |
|--------------------------------------------|------------------------------|-----------|------------------|-------------|
| | 2024 | 2023 | | |
| Revenues: | | | | |
| Fund management fees | \$ 61,105 | \$ 53,849 | \$ 7,256 | 13 % |
| Property management and leasing fees | 19,937 | 19,899 | 38 | — % |
| Construction management fees | 1,697 | 3,285 | (1,588) | (48 %) |
| Development fees | 831 | 335 | 496 | 148 % |
| Transaction fees | 6,800 | 2,377 | 4,423 | 186 % |
| Fund administration fees | 5,058 | 4,177 | 881 | 21 % |
| Insurance premiums | 4,697 | 4,729 | (32) | (1 %) |
| Other asset management and property income | 2,665 | 2,797 | (132) | (5 %) |
| Total revenues | \$ 102,790 | \$ 91,448 | \$ 11,342 | 12 % |

Fund Management Fees. Our fee-earning AUM decreased by \$0.2 billion, or 1.0%, from March 31, 2023 to March 31, 2024. Our weighted-average management fee, which varies largely due to the size of investor commitments, was 1.35% as of March 31, 2024 compared to 1.38% as of March 31, 2023. The decrease in the weighted-average management fee from March 31, 2023 was largely attributed to the Newbury acquisition, which closed on March 31, 2023, as secondaries funds generally have a lower weighted-average management fee range than other Bridge-sponsored funds. See Note 8, "Business Combination and Goodwill," to our consolidated financial statements included in this quarterly report on Form 10-Q for more information.

Fund management fees increased by \$7.3 million, or 13%, primarily attributed to the Newbury acquisition, deployment by Bridge Debt Strategies Fund IV, whose fund management fees are primarily based on invested capital, and the timing of capital raising for funds launched in 2023. These factors contributed an additional \$14.3 million of fund management fees for the three months ended March 31, 2024 compared to the three months ended March 31, 2023. These increases were partially offset by decreases of \$5.3 million largely due to the timing of one-time catch-up fees and reductions in fee-earning AUM from the conversion of certain funds' management fee basis from committed to invested capital, and the recognition of a \$1.7 million of credit loss reserve primarily attributed to unfavorable market conditions in BOF I and certain related joint ventures, of which these credit losses were primarily fees recognized during the first quarter of 2024.

Construction Management and Fees. Construction management fees decreased by \$1.6 million, or 48%, primarily due to the timing of construction projects at multifamily, workforce and affordable housing and commercial office properties during 2024 and 2023.

Development Fees. Development fees increased by \$0.5 million, or 148%, primarily due to the timing of projects.

Transaction Fees. Transaction fees increased by \$4.4 million, or 186%, primarily driven by a \$5.5 million increase in due diligence fees attributed to increased transaction volume during the first quarter of 2024, which was related to deployment in our development and multifamily equity funds. These increases were partially offset by a \$1.1 million reduction of debt origination fees, which was driven by the timing of deployment of capital.

Fund Administration Fees. Fund administration fees, which are based on invested capital, increased by \$0.9 million, or 21%, during the three months ended March 31, 2024, primarily due to the timing of deployment between periods.

Investment income

| <i>(in thousands)</i> | Three Months Ended March 31, | | Amount Change | % Change |
|--------------------------------|---------------------------------|--------------|------------------|-------------|
| | 2024 | 2023 | | |
| Investment (loss) income: | | | | |
| Performance allocations: | | | | |
| Realized | \$ 12,969 | \$ 3,162 | \$ 9,807 | 310 % |
| Unrealized | (61,670) | (107,025) | 45,355 | (42) % |
| Total investment (loss) income | \$ (48,701) | \$ (103,863) | \$ 55,162 | (53) % |

Performance Allocations. Net performance allocations increased by \$55.2 million, or 53%. The following table reflects our carried interest and incentive fees by fund (in thousands):

| | Three Months Ended March 31, 2024 | | Three Months Ended March 31, 2023 | |
|-------------------------|--------------------------------------|-------------|--------------------------------------|--------------|
| | Realized | Unrealized | Realized | Unrealized |
| BMF IV GP | \$ — | \$ (38,955) | \$ — | \$ (27,327) |
| BDS II GP | 96 | (11,148) | — | (6,961) |
| BWH I GP | — | (9,314) | — | (22,152) |
| BSFR IV GP | — | (1,561) | — | (3,610) |
| BMF CV GP | — | (1,393) | — | — |
| BDS III GP | 592 | (1,359) | — | (16,389) |
| BMF III GP | — | (129) | 273 | (12,480) |
| BOF III GP | — | 23 | — | — |
| NEP V GP ⁽¹⁾ | — | 31 | — | — |
| BSH III GP | — | 52 | — | 21 |
| BNLI GP | — | 165 | — | 85 |
| BDS IV GP | 12,281 | 763 | 2,889 | (2,889) |
| BAMBS GP | — | 1,155 | — | 1,490 |
| BOF II GP | — | — | — | (1,428) |
| BLV I GP | — | — | — | (1,611) |
| BWH II GP | — | — | — | (13,774) |
| Total | \$ 12,969 | \$ (61,670) | \$ 3,162 | \$ (107,025) |

(1) The performance allocation income for Newbury Partners Fund V represents the portion payable to former employees of Newbury Partners and therefore no portion of such amount has or will be retained by the Company.

For the three months ended March 31, 2024 and 2023, the realized performance allocations were primarily related to the timing of tax distributions in Bridge Debt Strategies Funds III and IV between periods. Unrealized performance allocation income (loss) is recorded one quarter in arrears due to timing of the information provided by the funds and third-party entities unless information is available on a more timely basis, and as such the unrealized performance allocation loss for the three months ended March 31, 2024 and 2023 reflects asset valuations as of December 31, 2023 and 2022, respectively. For the three months ended March 31, 2024, the change in unrealized performance allocations was largely due to market depreciation from properties within our multifamily, workforce and affordable housing funds and credit funds, and includes the reversal of realized performance allocation income during the period.

Expenses

| (in thousands) | Three Months Ended March 31, | | Amount Change | % Change |
|---------------------------------------|------------------------------|-----------|---------------|----------|
| | 2024 | 2023 | | |
| Expenses: | | | | |
| Employee compensation and benefits | \$ 62,840 | \$ 51,178 | \$ 11,662 | 23 % |
| Performance allocations compensation: | | | | |
| Realized | 7,407 | 1,732 | 5,675 | 328 % |
| Unrealized | 3,178 | (14,670) | 17,848 | (122)% |
| Loss and loss adjustment expenses | 2,682 | 2,320 | 362 | 16 % |
| Third-party operating expenses | 4,037 | 6,110 | (2,073) | (34) % |
| General and administrative expenses | 11,349 | 13,893 | (2,544) | (18) % |
| Depreciation and amortization | 5,437 | 1,093 | 4,344 | 397 % |
| Total expenses | \$ 96,930 | \$ 61,656 | \$ 35,274 | 57 % |

Employee Compensation and Benefits. Employee compensation and benefits increased by \$11.7 million, or 23%, largely due to a net increase of \$9.2 million in salaries and benefits attributed to changes in headcount, including the Newbury acquisition, inflation adjustments to compensation, and increased variable compensation. An additional increase of \$2.5 million was attributed to Restricted Stock and RSUs that were issued in January 2024 and the additional expense related to the timing of the 2023 profits interests granted in the first quarter of 2023.

Performance Allocation Compensation. Net performance allocation compensation increased by approximately \$23.5 million, or 182%, due to a \$17.8 million increase in unrealized performance allocation compensation and an increase of \$5.7 million related to realized performance allocation awards, which is directly correlated to the changes in our realized and unrealized performance allocations income (loss) during the three months ended March 31, 2024 compared to the three months ended March 31, 2023.

Loss and Loss Adjustment Expenses. Loss and loss adjustment expenses increased by \$0.4 million, or 16% during the three months ended March 31, 2024 compared to the three months ended March 31, 2023, primarily related to losses incurred or paid associated with rising costs (correlated with an increase in insurance premiums) and property losses which are subject to stop loss amounts.

Third-party Operating Expenses. Third-party operating expenses decreased by \$2.1 million, or 34%, primarily due to a reduction in leasing commissions attributed to the timing of leasing activity and a reduction in operating expenses attributed to the number of seniors housing properties managed due to fund-level dispositions during 2023.

General and Administrative Expenses. General and administrative expenses decreased by \$2.5 million, or 18%, primarily due to non-recurring transaction costs of \$3.5 million related to the Newbury acquisition that were incurred in the first quarter of 2023, which was partially offset by an increase of \$0.9 million attributed to consolidated fund-level expenses.

Depreciation and Amortization. Depreciation and amortization increased by \$4.3 million, or 397%, primarily attributed to additional amortization for intangibles acquired as part of the Newbury acquisition.

Other income (expense)

| (in thousands) | Three Months Ended March 31, | | Amount Change | % Change |
|---------------------------------------------|---------------------------------|----------|------------------|-------------|
| | 2024 | 2023 | | |
| Other income (expense) | | | | |
| Realized and unrealized (losses) gains, net | \$ (4,230) | \$ 1,487 | \$ (5,717) | (384)% |
| Interest income | 5,790 | 3,454 | 2,336 | 68 % |
| Interest expense | (7,365) | (4,145) | (3,220) | 78 % |
| Total other (loss) income | \$ (5,805) | \$ 796 | \$ (6,601) | (829)% |

Realized and Unrealized (Losses) Gains, Net. Realized and unrealized (losses) gains, net decreased by \$5.7 million, or 384%, for the three months ended March 31, 2024, which was primarily attributed to depreciation recognized on certain other investments during the period, including those investments acquired as part of the Newbury acquisition, and \$2.0 million of net realized losses on investments during the quarter. During the three months ended March 31, 2023, the net realized and unrealized gains were attributed to appreciation recognized on certain other investments.

Interest Income. Interest income increased by \$2.3 million, or 68%, largely due to the timing of distribution income for interests acquired in the Newbury acquisition, which was partially offset by a reduction in interest income due to the lower weighted-average cash and cash equivalents outstanding during three months ended March 31, 2024 compared to 2023.

Interest Expense. Interest expense increased by \$3.2 million, or 78%, due to the \$150 million of 2023 Private Placement Notes that funded in March 2023, which have a weighted-average interest rate of 6.01%, and a higher outstanding balance on the Credit Facility between periods.

Net Loss Attributable to Non-Controlling Interests in Bridge Investment Group Holdings LLC. Net loss attributable to non-controlling interests in Bridge Investment Group Holdings LLC comprises non-controlling interests related to the Operating Company's subsidiaries and to our profits interests programs. The following table summarizes the allocation of net income (loss) to the non-controlling interests in the Operating Company (in thousands):

| | Three Months Ended March 31, | |
|--------------------------------------------------------------------------------------------|------------------------------|-------------|
| | 2024 | 2023 |
| Non-controlling interests related to General Partners - realized | \$ 2,448 | \$ 619 |
| Non-controlling interests related to General Partners - unrealized | (42,143) | (54,578) |
| Non-controlling interests related to Fund Managers | (2,226) | (2,290) |
| Net loss attributable to non-controlling interests in Bridge Investment Group Holdings LLC | \$ (41,921) | \$ (56,249) |

Net Loss Attributable to Non-Controlling Interests in Bridge Investment Group Holdings Inc. Net loss attributable to non-controlling interests in Bridge Investment Group Holdings Inc. was \$4.7 million and \$13.2 million during the three months ended March 31, 2024 and 2023, respectively.

On July 1, 2023, certain of the Company's 2021 profits interests awards were collapsed into 489,407 shares of our Class A common stock and 2,429,453 Class A Units. The 2021 profits interests were collapsed based on their then-current fair values and the relative value of the Company, based on Distributable Earnings (as defined subsequently) attributable to the Operating Company, Distributable Earnings of the applicable subsidiary where such profits interests are currently held, and the market price of our Class A common stock, in each case as of the date of the collapse. This resulted in a decrease in net income attributable to non-controlling interests for the applicable periods; however, there was also a corresponding increase in the aggregate number of outstanding Class A Units at the Operating Company (or shares of our Class A common stock).

Income tax benefit

Income tax benefit increased by \$6.0 million, or 103%, primarily due to the timing and amount of the reversal of unrealized accrued performance allocations during the three months ended March 31, 2024 compared to 2023.

Non-GAAP financial measures

We use non-GAAP financial measures, such as Distributable Earnings, Fee Related Earnings, Fee Related Revenues and Fee Related Expenses, to supplement financial information presented in accordance with GAAP. We believe that excluding certain items from our GAAP results allows management to better understand our condensed consolidated financial performance from period to period and better project our future condensed consolidated financial performance as forecasts are developed at a level of detail different from that used to prepare GAAP-based financial measures. Fee Related Revenues and Fee Related Expenses are presented separately in our calculation of non-GAAP measures in order to better illustrate the profitability of our Fee Related Earnings. Moreover, we believe these non-GAAP financial measures provide our stakeholders with useful information to help them evaluate our operating results by facilitating an enhanced understanding of our operating performance and enabling them to make more meaningful period to period comparisons.

There are limitations to the use of the non-GAAP financial measures presented in this report. For example, our non-GAAP financial measures may not be comparable to similarly titled measures of other companies. Other companies, including companies in our industry, may calculate non-GAAP financial measures differently than we do, limiting the usefulness of those measures for comparative purposes.

The non-GAAP financial measures are not meant to be considered as indicators of performance in isolation from or as a substitute for measures prepared in accordance with GAAP, and should be read only in conjunction with financial information presented on a GAAP basis. Reconciliations of each of Distributable Earnings, Fee Related Earnings, Fee Related Revenues and Fee Related Expenses to its most directly comparable GAAP financial measure are presented below. We encourage you to review the reconciliations in conjunction with the presentation of the non-GAAP financial measures for each of the periods presented. In future fiscal periods, we may exclude such items and may incur income and expenses similar to these excluded items.

Distributable Earnings. Distributable Earnings is a key performance measure used in our industry and is evaluated regularly by management in making resource deployment and compensation decisions, and in assessing our performance. We believe that reporting Distributable Earnings is helpful to understanding our business and that investors should review the same supplemental financial measure that management uses to analyze our performance.

Distributable Earnings differs from net income before the provision for income taxes, computed in accordance with GAAP in that it does not include depreciation and amortization, income (loss) from consolidated Bridge-sponsored funds, unrealized performance allocations and related compensation expense, unrealized gains (losses), share-based compensation, cash net income attributable to non-controlling interests, charges (credits) related to corporate actions and non-recurring items. Such items, where applicable, include: charges associated with acquisitions or strategic investments, changes in the TRA liability, corporate conversion costs, amortization and any impairment charges associated with acquired intangible assets, transaction costs associated with acquisitions, impairment charges associated with lease right-of-use assets, gains and losses from the retirement of debt, charges associated with contract terminations and employee severance. Distributable Earnings is not a measure of performance calculated in accordance with GAAP. Although we believe the inclusion or exclusion of these items provides investors with a meaningful indication of our core operating performance, the use of Distributable Earnings without consideration of the related GAAP measures is not adequate due to the adjustments described herein. This measure supplements and should be considered in addition to and not in lieu of the results of operations discussed further under “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Results of Operations” prepared in accordance with GAAP. Our calculations of Distributable Earnings may differ from the calculations of other investment managers. As a result, these measures may not be comparable to similar measures presented by other investment managers.

Fee Related Earnings. Fee Related Earnings is a supplemental performance measure used to assess our ability to generate profits from fee-based revenues that are measured and received on a recurring basis. Fee Related Earnings differs from net income (loss) before provision for income taxes, computed in accordance with GAAP in that it adjusts for the items included in the calculation of Distributable Earnings, and also adjusts Distributable Earnings to exclude realized performance allocations income and related compensation expense, net insurance income, earnings from investments, net interest (interest income less interest expense), net realized gain (loss), income (loss) from consolidated fund investments, and, if applicable, certain general and net administrative expenses when the timing of any future payment is uncertain. Fee Related Earnings is not a measure of performance calculated in accordance with GAAP. The use of Fee Related Earnings without consideration of the related GAAP measures is not adequate due to the adjustments described herein. Our calculations of Fee Related Earnings may differ from the calculations of other investment managers. As a result, these measures may not be comparable to similar measures presented by other investment managers.

Fee Related Revenues. Fee Related Revenues is a component of Fee Related Earnings. Fee Related Revenues includes fund management fees, transaction fees net of any third-party operating expenses, net earnings from Bridge property operators, development fees, and other asset management and property income. Net earnings from Bridge property operators is calculated as a summation of property management, leasing fees and construction management fees less third-party operating expenses and property operating expenses. Property operating expenses is calculated as a summation of employee compensation and benefits, general and administrative expenses and interest expense at our property operators. We believe our vertical integration enhances returns to our shareholders and fund investors, and we view the net earnings from Bridge property operators as part of our fee related revenue as these services are provided to essentially all of the real estate properties in our equity funds. Net earnings from Bridge property operators is a metric that is included in management's review of our business. Please refer to the reconciliation below to the comparable line items on the condensed consolidated statements of operations. Fee Related Revenues differs from revenue computed in accordance with GAAP in that it excludes insurance premiums and income (loss) from consolidated fund investments. Additionally, Fee Related Revenues is reduced by the costs associated with our property operations, which are managed internally in order to enhance returns to the Limited Partners in our funds.

Fee Related Expenses. Fee Related Expenses is a component of Fee Related Earnings. Fee Related Expenses differs from expenses computed in accordance with GAAP in that it does not include incentive fee compensation, performance allocations compensation, share-based compensation, loss and loss adjustment expenses associated with our insurance business, depreciation and amortization, or charges (credits) related to corporate actions and non-recurring items, expenses from consolidated fund investments, and expenses attributable to non-controlling interests in consolidated entities. Additionally, Fee Related Expenses is reduced by the costs associated with our property operations, which are managed internally in order to enhance returns to the Limited Partners in our funds. Fee Related Expenses are used in management's review of the business. Please refer to the reconciliation below to the comparable line items on the condensed consolidated statements of operations.

Fee Related Revenues and Fee Related Expenses are presented separately in our calculation of non-GAAP measures in order to better illustrate the profitability of our Fee Related Earnings.

Income before provision for income taxes is the GAAP financial measure most comparable to Distributable Earnings and Fee Related Earnings. The following table sets forth a reconciliation of net income to Distributable Earnings attributable to the Operating Company and to Total Fee Related Earnings attributable to the Operating Company for the three months ended March 31, 2024 and 2023 (in thousands):

| | Three Months Ended March 31, | |
|--------------------------------------------------------------------------------------|-------------------------------------|-------------|
| | 2024 | 2023 |
| Net loss | \$ (36,800) | \$ (67,431) |
| Income tax benefit | (11,846) | (5,844) |
| Loss before provision for income taxes | (48,646) | (73,275) |
| Depreciation and amortization | 5,437 | 1,093 |
| Impact of fund consolidation | 335 | — |
| Less: Unrealized performance allocations | 61,670 | 107,025 |
| Plus: Unrealized performance allocations compensation | 3,178 | (14,670) |
| Less: Unrealized losses (gains), net | 1,868 | (1,493) |
| Plus: Share-based compensation | 11,810 | 9,360 |
| Plus: Transaction and non-recurring costs ⁽¹⁾ | 642 | 4,118 |
| Less: Cash (loss) income attributable to non-controlling interests in subsidiaries | (1,675) | 1,856 |
| Less: Net realized performance allocations attributable to non-controlling interests | (2,448) | (619) |
| Distributable Earnings attributable to the Operating Company | 32,171 | 33,395 |
| Realized performance allocations and incentive fees | (12,969) | (3,162) |
| Realized performance allocations and incentive fees compensation | 7,407 | 1,732 |
| Net realized performance allocations to non-controlling interests | 2,448 | 619 |
| Net insurance loss | (2,015) | (2,409) |
| Net investment and interest (income) expense and realized (gain) loss | 6,901 | 697 |
| Plus: Fee related loss attributable to non-controlling interests in subsidiaries | (719) | (1,856) |
| Total Fee Related Earnings | 33,224 | 29,016 |
| Total Fee Related Earnings attributable to non-controlling interests | 719 | 1,856 |
| Total Fee Related Earnings attributable to the Operating Company | \$ 33,943 | \$ 30,872 |

(1) Transaction costs and non-recurring expenses represent transaction costs, severance and additional credit loss reserves written off related to BOF I.

The following table sets forth our total Fee Related Earnings and Distributable Earnings for the three months ended March 31, 2024 and 2023 (in thousands):

| | Three Months Ended March 31, | |
|--------------------------------------------------------------------------------|-------------------------------------|-------------|
| | 2024 | 2023 |
| Fund-level fee revenues | | |
| Fund management fees | \$ 61,184 | \$ 53,849 |
| Transaction fees | 6,800 | 2,377 |
| Total net fund-level fee revenues | 67,984 | 56,226 |
| Net earnings from Bridge property operators | 2,737 | 3,243 |
| Development fees | 831 | 335 |
| Fund administration fees | 5,132 | 4,177 |
| Other asset management and property income | 2,665 | 2,797 |
| Fee Related Revenues | 79,349 | 66,778 |
| Cash-based employee compensation and benefits | (39,909) | (31,623) |
| Net administrative expenses | (6,216) | (6,139) |
| Fee Related Expenses | (46,125) | (37,762) |
| Total Fee Related Earnings | 33,224 | 29,016 |
| Total Fee Related Earnings attributable to non-controlling interests | 719 | 1,856 |
| Total Fee Related Earnings to the Operating Company | 33,943 | 30,872 |
| Realized performance allocations and incentive fees | 12,969 | 3,162 |
| Realized performance allocations and incentive fees compensation | (7,407) | (1,732) |
| Net realized performance allocations attributable to non-controlling interests | (2,448) | (619) |
| Net insurance income | 2,015 | 2,409 |
| Net investment and interest income (expense) and realized gain (loss) | (6,901) | (697) |
| Distributable Earnings attributable to the Operating Company | \$ 32,171 | \$ 33,395 |

The following table sets forth the components of the employee compensation and benefits, general and administrative expenses, and total other income (expense) line items on our condensed consolidated statements of operations. Other income (expense) is disclosed in our non-GAAP measures based upon the nature of the income. Realized amounts are disclosed separately in order to determine Distributable Earnings. Other income from Bridge property operators is included in net earnings from Bridge property operators (in thousands). The following table sets forth these components for the three months ended March 31, 2024 and 2023 (in thousands):

| | Three Months Ended March 31, | |
|-------------------------------------------------------------------------|-------------------------------------|------------------|
| | 2024 | 2023 |
| Cash-based employee compensation and benefits | \$ 39,909 | \$ 31,623 |
| Compensation expense of Bridge property operators | 11,121 | 10,195 |
| Share-based compensation | 11,810 | 9,360 |
| Employee compensation and benefits | <u>\$ 62,840</u> | <u>\$ 51,178</u> |
| Administrative expenses, net of Bridge property operators | \$ 6,216 | \$ 6,139 |
| Administrative expenses of Bridge property operators | 3,738 | 3,636 |
| Transaction and non-recurring costs | 642 | 4,118 |
| Impact of fund consolidation | 753 | — |
| General and administrative expenses | <u>\$ 11,349</u> | <u>\$ 13,893</u> |
| Unrealized (losses) gains | \$ (1,868) | \$ 1,493 |
| Net investment and interest income (expense) and realized gain (loss) | (6,901) | (697) |
| Non-FRE income attributable to non-controlling interest in subsidiaries | 2,393 | — |
| Impact of fund consolidation | 571 | — |
| Total other (loss) income | <u>\$ (5,805)</u> | <u>\$ 796</u> |

Fee Related and Distributable Earnings Related to the Operating Company

Total Fee Related Earnings to the Operating Company increased by \$3.1 million, or 10%, for the three months ended March 31, 2024, compared to the three months ended March 31, 2023, while Distributable Earnings to the Operating Company decreased by \$1.2 million, or 4%, during the same period due to the following:

- Total fee related revenues increased by \$12.6 million, or 19%, principally due to:
 - Fund management fees increased by \$7.3 million, or 14%, primarily due to the timing of capital raising between 2024 and 2023 and the Newbury acquisition; and
 - Transaction fees increased by \$4.4 million, or 186%, primarily due to an increase due diligence fees from real estate transactions for development and multifamily properties.
- Net earnings from Bridge property operators decreased by \$0.5 million, or 16%, driven by a reduction in the number of internally managed seniors housing units as of March 31, 2024 compared to March 31, 2023 and higher leasing commissions in the first quarter of 2024 compared to 2023.
- Fee related expenses increased by \$8.4 million, or 22%, principally due to an increase in cash-based employee compensation and benefits of \$8.3 million, or 26%, which is primarily due to an increase in compensation and a 1.2% increase in our fee-earning AUM during the first quarter of 2024.
- Net of related compensation, realized performance allocations and incentive fees increased by \$4.1 million, or 289%, compared to 2023, primarily due to the timing of realizations in Bridge Debt Strategies Funds II, III and IV.

Liquidity and Capital Resources

Our liquidity needs primarily include working capital and debt service requirements. We believe that our current sources of liquidity, which include cash generated by our operating activities, and cash and funds available under our credit sources, will be sufficient to meet our projected operating and debt service requirements for at least the next 12 months. To the extent that our current liquidity is insufficient to fund future activities, we may need to raise additional funds. In the future, we may raise additional capital through the sale of equity securities or through debt financing arrangements. If we raise additional funds by issuing equity securities, the ownership of our existing stockholders will be diluted. The incurrence of additional debt financing would result in debt service obligations, and any future instruments governing such debt could provide for operating and financial covenants that could restrict our operations. We operate in a rapidly evolving and unpredictable business environment that may change the timing or amount of expected future cash receipts and expenditures. Accordingly, there can be no assurance that we may not be required to raise additional funds through the sale of equity or debt securities or from credit facilities. Additional capital, if needed, may not be available on satisfactory terms, or at all.

As of March 31, 2024 and December 31, 2023, we had total assets of \$1,224.6 million and \$1,288.8 million, respectively, which included \$62.0 million and \$57.7 million of cash and cash equivalents, respectively, and total liabilities of \$720.5 million and \$743.5 million, respectively. As of March 31, 2024, \$15.5 million was outstanding under the Credit Facility, with \$134.5 million of available capacity. We generate cash primarily from fund management fees, property and construction management fees, leasing fees, development fees, transaction fees, and fund administration fees. We have historically managed our liquidity and capital resource needs through (a) cash generated from our operating activities and (b) borrowings under credit agreements and other borrowing arrangements.

Ongoing sources of cash include (a) fund management fees and property management and leasing fees, which are collected monthly or quarterly, (b) transaction fee income, and (c) borrowings under our Credit Facility. In the future, we will also evaluate opportunities, based on market conditions, to access the capital markets. We use cash flow from operations to pay compensation and related expenses, general and administrative expenses, income taxes, debt service, capital expenditures and to make distributions to our equity holders.

We do not have any off-balance sheet arrangements that would expose us to any liability or require us to fund losses or guarantee target returns to investors in our funds that are not reflected in our condensed consolidated financial statements. Refer to Note 17, "Commitments and Contingencies" and Note 18, "Variable Interest Entities" to our condensed consolidated financial statements included in this quarterly report on Form 10-Q for additional information on commitments and contingencies and variable interest entities, respectively.

The following table presents a summary of our cash flows for the three months ended March 31, 2024 and 2023 (in thousands):

| | Three Months Ended March 31, | |
|------------------------------------------------------------------------|------------------------------|--------------|
| | 2024 | 2023 |
| Net cash provided by operating activities | \$ 25,089 | \$ 12,815 |
| Net cash provided by (used in) investing activities | 13,713 | (315,996) |
| Net cash (used in) provided by financing activities | (33,752) | 197,373 |
| Net increase (decrease) in cash, cash equivalents, and restricted cash | \$ 5,050 | \$ (105,808) |

Operating Activities

Cash provided by operating activities was primarily driven by our earnings in the respective periods after adjusting for significant non-cash activity, including non-cash performance allocations and incentive fees, the related non-cash performance allocations and incentive fee related compensation expense, non-cash investment income, non-cash share-based compensation, depreciation, amortization and impairments, and the effect of changes in working capital and other activities. Operating cash inflows primarily included the receipt of management fees, property management and leasing fees, and realized performance allocations and incentive fees, while operating cash outflows primarily include payments for operating expenses, including compensation and general and administrative expenses.

For the three months ended March 31, 2024— cash provided by operating activities was \$25.1 million, primarily consisting of adjustments for non-cash items of \$88.2 million offset by a net loss during the period of \$36.8 million and cash used for operating assets and liabilities of \$26.3 million. Adjustments for non-cash items primarily consisted of a \$61.7 million reversal of unrealized performance allocations, \$11.8 million of share-based compensation, \$5.2 million of equity in income of investments and \$5.4 million of depreciation and amortization, which was partially offset by a reduction of \$3.2 million in unrealized accrued performance allocations compensation.

For the three months ended March 31, 2023— cash provided by operating activities was \$12.8 million, primarily consisting of adjustments for non-cash items of \$101.6 million offset by a net loss during the period of \$67.4 million and cash used for operating assets and liabilities of \$21.4 million. Adjustments for non-cash items primarily consisted of a \$107.0 million reversal of unrealized performance allocations and \$9.4 million of share-based compensation, which was partially offset by a reduction of \$14.7 million in unrealized accrued performance allocations compensation.

Investing Activities

Our investing activities primarily consist of lending to affiliate entities and investing activities related to our other investments.

For the three months ended March 31, 2024— net cash used in investing activities of \$13.7 million primarily consisted of issuances of notes receivable of \$116.4 million, and \$6.7 million for purchases of investments. These decreases were primarily offset by \$119.8 million in collections of notes receivable related to our lending activities to affiliate entities and \$17.2 million of proceeds from sale of investments.

For the three months ended March 31, 2023— net cash used in investing activities of \$316.0 million primarily consisted of \$319.4 million in cash paid for the Newbury Acquisition, issuances of notes receivable of \$60.2 million, and \$5.9 million for purchases of investments. These decreases were offset by \$68.0 million in collections of notes receivable related to our lending activities to affiliate entities.

Financing Activities

Our financing activities primarily consist of distributions to our members and shareholders as well as borrowings associated with our Private Placement Notes (as defined herein) and Credit Facility, and at times proceeds from issuances of our common stock.

For the three months ended March 31, 2024— net cash used in financing activities of \$33.8 million was largely due to \$16.8 million of distributions paid to non-controlling interests and \$2.6 million of dividends paid to our Class A common stockholders, which were partially offset by net proceeds of \$18.5 million drawn on our Credit Facility and \$5.0 million of capital contributions from non-controlling interests.

For the three months ended March 31, 2023— net cash provided by financing activities of \$197.4 million was largely due to the \$150.0 million in proceeds received from our 2023 Private Placement Notes and net proceeds of \$80.0 million drawn on our Credit Facility, both of which were used to fund the Newbury Acquisition. These increases were partially offset by \$25.4 million of distributions paid to non-controlling interests, \$5.5 million of dividends paid to our Class A common stockholders, and the payment of deferred financing costs related to the amendment to our Credit Facility and the Private Placement Notes.

Corporate Credit Facilities

On June 3, 2022, the Operating Company entered into a credit agreement (the “Credit Agreement”) with CIBC, Inc. and Zions Bancorporation, N.A. d/b/a Zions First National Bank as Joint Lead Arrangers, which allows for revolving commitments (the “Credit Facility”).

On January 31, 2023, the Operating Company entered into an amendment to the Credit Agreement, pursuant to which (i) the Operating Company exercised its option to increase the total revolving commitments under the Credit Facility to \$225.0 million, (ii) the variable interest rates under the applicable pricing grid were each increased by 15 basis points and (iii) the quarterly unused commitment fee was increased to 0.25%.

On February 28, 2024, the Operating Company entered into an amendment to the Credit Agreement with CIBC, Zions and Manufacturers and Traders Trust Company, as Joint Lead Arrangers, which included a reduction in the total aggregate commitments under the Credit Facility from \$225.0 million to \$150.0 million, with the ability to increase aggregate commitments up to an additional \$75.0 million, and extended the maturity date from June 3, 2024 to June 3, 2026.

Borrowings under the Credit Facility bear interest based on a pricing grid with a range of a 2.65% to 3.15% over the Term Secured Overnight Financing Rate (“SOFR”) as determined by the Operating Company’s leverage ratio, or upon achievement of an investment grade rating, interest is then based on a range of 1.90% to 2.40% over Term SOFR. The Credit Facility is also subject to a quarterly unused commitment fee of up to 0.25%, which is based on the daily unused portion of the Credit Facility. Borrowings under the Credit Facility may be repaid at any time during the term of the Credit Agreement, but the Credit Facility requires paydown at least once annually or if the aggregate commitment exceed certain thresholds for an extended period of time.

Under the terms of the Credit Agreement, certain of the Operating Company’s assets serve as pledged collateral. In addition, the Credit Agreement contains covenants that, among other things, limit the Operating Company’s ability to: incur indebtedness; create, incur or allow liens; merge with other companies; pay dividends or make distributions; engage in new or different lines of business; and engage in transactions with affiliates. The Credit Agreement also contains financial covenants requiring the Operating Company to maintain (1) a debt to EBITDA ratio of no more than 3.75x, (2) minimum liquidity of \$15.0 million and (3) minimum quarterly EBITDA of \$15.0 million and minimum EBITDA for the trailing four fiscal quarters of \$80.0 million.

The interest rate in effect for the Credit Facility as of March 31, 2024 was approximately 7.47%. As of March 31, 2024, \$15.5 million was outstanding on the Credit Facility.

Private Placement Notes

On July 22, 2020, the Operating Company entered into a \$150.0 million note purchase agreement, pursuant to which the Operating Company issued two tranches of notes in a private placement offering. The transaction consisted of \$75.0 million of 3.9% notes with a five-year term maturing on July 22, 2025, and \$75.0 million of 4.15% notes with a seven-year term maturing on July 22, 2027 (the “2020 Private Placement Notes”).

On June 3, 2022, the Operating Company entered into a \$150.0 million note purchase agreement pursuant to which the Operating Company issued two tranches of notes in a private placement offering. The transaction consisted of \$75.0 million of 5.00% notes with a ten-year term maturing on July 12, 2032, and \$75.0 million of 5.10% notes with a twelve-year term maturing on July 12, 2034 (the “2022 Private Placement Notes”).

On February 13, 2023, the Operating Company entered into a \$150.0 million note purchase agreement pursuant to which the Operating Company issued two tranches of notes in a private placement offering. The transaction consisted of \$120.0 million of 6.00% notes with a seven-year term maturing on March 29, 2030 and \$30.0 million of 6.10% notes with a ten-year term maturing on March 29, 2033 (the “2023 Private Placement Notes” and together with the 2020 and 2022 Private Placement Notes, the “Private Placement Notes”). The 2023 Private Placement Notes closed in connection with the closing of the Newbury Acquisition.

Under the terms of the Private Placement Notes, certain of the Operating Company’s assets are pledged as collateral. The Private Placement Notes contain covenants that, among other things, limit the Operating Company’s ability to: incur indebtedness; create, incur or allow liens; merge with other companies; engage in new or different lines of business; and engage in transactions with affiliates. The Private Placement Notes also contain financial covenants requiring the Operating Company to maintain (1) a debt to EBITDA ratio of no more than 3.75x, (2) minimum liquidity of \$15.0 million and (3) minimum quarterly EBITDA of \$15.0 million and minimum EBITDA for the trailing four fiscal quarters of \$80.0 million.

Debt Covenants

As of March 31, 2024 and December 31, 2023, the Company was in full compliance with all debt covenants.

Critical Accounting Estimates

The preparation of our condensed consolidated financial statements in accordance with GAAP requires us to make estimates that affect the reported amounts of assets, liabilities, revenue and expenses, and the related disclosure of contingent liabilities. We base our judgments on our historical experience and on various other assumptions that we believe are reasonable under the circumstances, the results of which form the basis for making estimates about the carrying value of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

For a more complete discussion of the accounting judgments and estimates that we have identified as critical in the preparation of our condensed consolidated financial statements, please refer to Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our annual report on Form 10-K for the year ended December 31, 2023 and Note 2, "Significant Accounting Policies," to our condensed consolidated financial statements included in this quarterly report on Form 10-Q. There have been no significant changes in our critical accounting estimates during the quarter ended March 31, 2024.

Recent Accounting Pronouncements

For a discussion of new accounting pronouncements recently adopted and not yet adopted, refer to Note 2, "Significant Accounting Policies" to our condensed consolidated financial statements included in this quarterly report on Form 10-Q.

JOBS Act

As an emerging growth company under the Jumpstart Our Business Startups Act of 2012 (the "JOBS Act"), we can take advantage of an extended transition period for complying with new or revised accounting standards. This allows an emerging growth company to delay the adoption of certain accounting standards until those standards would otherwise apply to private companies. We have elected to avail ourselves of this exemption from new or revised accounting standards and, therefore, will not be subject to the same new or revised accounting standards as other public companies that are not emerging growth companies. We intend to rely on other exemptions provided by the JOBS Act, including without limitation, not being required to comply with the auditor attestation requirements of Section 404(b) of Sarbanes-Oxley. As a result, our financial statements may not be comparable to companies that comply with new or revised accounting pronouncements as of public company effective dates.

We will remain an emerging growth company until the earliest of (i) the last day of the fiscal year following the fifth anniversary of the IPO, (ii) the last day of the fiscal year in which we have total annual gross revenue of at least \$1.235 billion, (iii) the last day of the fiscal year in which we are deemed to be a "large accelerated filer" as defined in Rule 12b-2 under the Exchange Act, which would occur if the market value of our Class A common stock held by non-affiliates exceeded \$700 million as of the last business day of the second fiscal quarter of such year, or (iv) the date on which we have issued more than \$1.0 billion in non-convertible debt securities during the prior three-year period.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

In the normal course of business, we are exposed to a broad range of risks inherent in the financial markets in which we participate, including market risk, interest rate risk, credit and counterparty risk, liquidity risk, and foreign exchange rate risk. Potentially negative effects of these risks may be mitigated to a certain extent by those aspects of our investment approach, investment strategies, fundraising practices or other business activities that are designed to benefit, either in relative or absolute terms, from periods of economic weakness, tighter credit, or financial market dislocations.

Market Risk

Our predominant exposure to market risk is related to our role as general partner or investment manager for our specialized funds and customized separate accounts and the sensitivities to movements in the fair value of their investments, which may adversely affect our equity in income of affiliates. Since our management fees are generally based on commitments or invested capital, our management fee and advisory fee revenue is not significantly impacted by changes in investment values.

Interest Rate Risk

As of March 31, 2024, we had cash of \$1.2 million deposited in non-interest bearing accounts and \$60.7 million deposited in an interest-bearing account, with limited to no interest rate risk. In addition, our Credit Facility bears interest based on a margin over SOFR (see the disclosures contained in “—Corporate Credit Facilities”). Interest-earning instruments carry a degree of interest rate risk. We do not enter into investments for trading or speculative purposes and have not used any derivative financial instruments to manage our interest rate risk exposure.

Credit and Counterparty Risk

Access to and the cost of obtaining credit from financial institutions and other lenders may be uncertain due to market conditions, and under certain circumstances we may not be able to access financing. We are also a party to agreements providing for various financial services and transactions that contain an element of risk in the event that the counterparties are unable to meet the terms of such agreements. In such agreements, we depend on the respective counterparty to make payment or otherwise perform. We generally endeavor to minimize our risk of exposure by limiting the counterparties with which we enter into financial transactions to reputable financial institutions.

Liquidity Risk

See the disclosures contained in “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources.”

Foreign Exchange Rate Risk

We do not possess significant assets in foreign countries in which we operate or engage in material transactions in currencies other than the U.S. dollar. Therefore, changes in exchange rates are not expected to materially impact our financial statements.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

We maintain disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) that are designed to ensure that information required to be disclosed in our periodic and current reports that we file with the SEC is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms, and that such information is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable and not absolute assurance of achieving the desired control objectives. In reaching a reasonable level of assurance, management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. In addition, the design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

Our management, with the participation of our principal executive officer and principal financial officer, has evaluated, as of the end of the period covered by this quarterly report on Form 10-Q, the effectiveness of our disclosure controls and procedures. Based on such evaluation, our principal executive officer and principal financial officer have concluded that as of March 31, 2024, our disclosure controls and procedures were effective at the reasonable assurance level.

Changes in Internal Control Over Financial Reporting

There have been no changes in our internal control over financial reporting during the three months ended March 31, 2024, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. Our process for evaluating controls and procedures is continuous and encompasses constant improvement of the design and effectiveness of established controls and procedures and the remediation of any deficiencies, which may be identified during this process.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

We are, from time to time, party to various claims and legal proceedings arising out of our ordinary course of business, but we do not believe that any of these claims or proceedings will have a material effect on our business, consolidated financial condition or results of operations.

Item 1A. Risk Factors

There have been no material changes from the risk factors previously disclosed in Part 1, Item 1A of our annual report on Form 10-K for the fiscal year ended December 31, 2023.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Unregistered Sales of Equity Securities

There were no unregistered equity securities sold from January 1, 2024 to March 31, 2024, other than as previously disclosed in our current reports on Form 8-K.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not Applicable.

Item 5. Other Information

None.

Item 6. Exhibits

| <u>Exhibit Number</u> | <u>Exhibit Description</u> | <u>Incorporated by Reference</u> | | | <u>Filed Herewith</u> |
|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|--------------------|-----------------------|-----------------------|
| | | <u>Form</u> | <u>Filing Date</u> | <u>Exhibit Number</u> | |
| 3.1 | Amended and Restated Certificate of Incorporation of Bridge Investment Group Holdings Inc. | 10-Q | 8/17/21 | 3.1 | |
| 3.2 | Amended and Restated Bylaws of Bridge Investment Group Holdings Inc. | 10-Q | 8/17/21 | 3.2 | |
| 31.1 | Certification of Chief Executive Officer as required by Rule 13a-14(a) or Rule 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. | | | | X |
| 31.2 | Certification of Chief Financial Officer as required by Rule 13a-14(a) or Rule 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. | | | | X |
| 32.1* | Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. | | | | X |
| 32.2* | Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. | | | | X |
| 101.SCH* | Inline XBRL Instance Document (the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document) | | | | X |
| 101.CAL* | Inline XBRL Taxonomy Extension Schema Document | | | | X |
| 101.DEF* | Inline XBRL Taxonomy Extension Definition Linkbase Document | | | | X |
| 101.LAB* | Inline XBRL Taxonomy Extension Label Linkbase Document | | | | X |
| 101.PRE* | Inline XBRL Taxonomy Extension Presentation Linkbase Document | | | | X |
| 104 | Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101) | | | | X |

* This certification is deemed not filed for purpose of section 18 of the Exchange Act or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act or the Exchange Act.

CERTIFICATION

I, Jonathan Slager, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Bridge Investment Group Holdings Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 9, 2024

By:

/s/ Jonathan Slager
Jonathan Slager
Chief Executive Officer
(principal executive officer)

CERTIFICATION

I, Katherine Elsnab, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Bridge Investment Group Holdings Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 9, 2024

By: _____

/s/ Katherine Elsnab
Katherine Elsnab
Chief Financial Officer
(principal financial officer)

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of Bridge Investment Group Holdings Inc. (the "Company") for the period ended March 31, 2024, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 9, 2024

By:

/s/ Jonathan Slager
Jonathan Slager
Chief Executive Officer
(principal executive officer)

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of Bridge Investment Group Holdings Inc. (the "Company") for the period ended March 31, 2024, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 9, 2024

By:

/s/ Katherine Elsnab

Katherine Elsnab

Chief Financial Officer
(principal financial officer)